

Published daily except on Sundays and public holidays. The paper is printed on acid-free paper. The paper is published by the Financial Times Group, 100 Broad Street, London EC2M 2ET. The paper is published by the Financial Times Group, 100 Broad Street, London EC2M 2ET. The paper is published by the Financial Times Group, 100 Broad Street, London EC2M 2ET.

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

CONSERVATION

Scuppering the EC fishing policy

Page 3

Monday March 4 1991

D 8523A

World News

Business Summary

Yugoslavia pulls troops out following ethnic clashes

The Yugoslav state presidency ordered army troops to withdraw from the predominantly Serbian town of Pakrac in Croatia, following clashes between Yugoslavia's two biggest ethnic groups at the weekend. Page 14

Minister murdered

Ranjan Wijeratne, Sri Lanka's deputy defence minister and the most powerful member of President Ranasingha Premadasa's cabinet, was assassinated on Saturday, two days after announcing an imminent air and land offensive against Tamil guerrillas. Page 4

Bangladeshi leader

Khaleda Zia, leader of the Bangladesh Nationalist party (BNP), which emerged as the single largest party in a general election last week, is to be named as prime minister within a week. Page 14

Guerrillas quit war

The Popular Liberation Army (PLA), a Maoist guerrilla group which had fought in Colombia for over 20 years, is surrendering its arms to become a political party, with two representatives in the constitutional assembly. Page 4

Thai premier named

The Thai military appointed a well-known businessman and former diplomat, Anand Panyarachun, as prime minister, a week after it seized power. Page 4

Pakistani boycott

Pakistan's opposition alliance boycotted the lower house of parliament for the second time in a week, accusing authorities of corrupting its members in the volatile province of Sindh. Page 14

Dissident president

A former dissident, Mr Miguel Trovada, was elected president of the tiny West African state of Sao Tome and Principe, completing its move from one-party rule to multi-party democracy. Page 4

US jet crashes

A United Airlines Boeing 737, with 100 passengers and five crew members on board, crashed near Colorado Springs airport, with all on-board believed killed. Page 14

Polish party formed

Conservative politicians from the Solidarity movement formed a Christian Democratic party, which they expect to emerge as Poland's biggest political force in parliamentary elections in May. Page 3

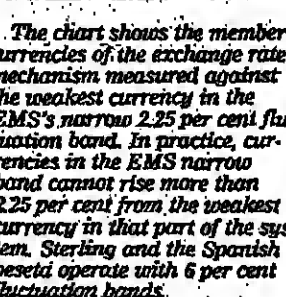
Iveco plans L4,000bn investment and job cuts

IVECO, trucks subsidiary of Italy's Fiat automotive and industrial group, reached agreement with its domestic unions on a 3,000 job cuts as part of a reorganisation which will include a L4,000bn (\$3.49bn) three-year investment plan. Chief executive Mr Giancarlo Boschetti said the redundancies were a key part of IVECO's total restructuring to face the downturn in European truck demand, forecast by the company to fall by 10-12 per cent this year. Page 17

EUROPEAN MONETARY SYSTEM

Sterling lost off the bottom of the exchange rate mechanism last week, allowing the Bank of England to endorse a cut in UK bank base rates. Indications from Paris suggest France wants to cut rates, but the franc is at the bottom of the ERM and any such move might push the currency below its floor. High Italian interest lifted the lira last week, prompting lira sales against the D-Mark and Ecu by the Bank of Italy. Sterling's dilemma. Page 6; Currencies, Page 25

EMS March 1, 1991



The chart shows the member currencies of the EMS measured against the weakest currency in the EMS's narrow 2.25 per cent fluctuation band. In practice, currencies in the EMS narrow band cannot rise more than 2.25 per cent from the weakest currency in that part of the system. Sterling and the Spanish peseta operate with 6 per cent fluctuation bands.

MIDLAND Bank

MIDLAND Bank is expected to announce a dividend cut, the first time a UK clearer has taken such a step in the post-war period. Page 15

UBS Phillips & Drew

UBS Phillips & Drew, a call written on 8m Polly Peck shares shortly before the company collapsed last summer with a resulting loss of £14m (\$36.4m) caused the company, London-based investment banking arm of Union Bank of Switzerland, barely to break even last year. Page 15

BRITISH SKY Broadcasting

BRITISH SKY Broadcasting, satellite television consortium in which Pearson, publisher of the Financial Times, has a stake, is proceeding with a scheme to raise a large project loan from international banks in spite of delays in presenting the banks with a business plan. Page 16

JAPANESE investors

JAPANESE investors ended up net sellers of US stocks and bonds in 1990 for the first time since records began in 1981. Page 17

Mounting political turmoil in Iraq puts pressure on allies for early settlement Agreement reached on ceasefire

By Tony Walker in Safwan, southern Iraq, and Robert Graham in London

ALLIED commanders yesterday agreed with their Iraqi counterparts the framework for an early ceasefire against a backdrop of mounting political turmoil inside Iraq.

The growing anarchy, particularly in the south of Iraq around Basra, has increased pressure on the allies to end as quickly as possible the long ends left by the cessation of hostilities early last Friday.

General Norman Schwarzkopf, the allied military commander, was confident after a two-hour meeting with Lt-Gen Sultan Hashim Ahmed, the Iraqi representative, that the two sides were well on the way to a "lasting peace."

But officials among the 28-nation allied coalition were concerned any delay in moving towards a proper ceasefire threatened to drag the allied coalition into internal Iraqi politics.

Already yesterday, groups in Basra sympathetic to the ousted Shia leader, Mohamed Bakr al-Hakim, were calling on the allies to support them against the remnants of Mr Saddam's Ba'athist regime there.

General Schwarzkopf stressed, however, that the withdrawal of forces from Iraqi territory would require Baghdad's unconditional acceptance of all relevant United Nations resolutions, including the latest measure adopted by the Security Council on Saturday.

The first meeting between commanders of both sides since President George Bush ordered hostilities to cease early last Friday took place in a tent on the edge of the desert airbase at Safwan, 10 km north of the Kuwaiti border. Gen Schwarzkopf described the talks as "very candid and very constructive."

"The purpose of this meeting," he added, "... was so



Candid and constructive: Gen Schwarzkopf (far left) and Saudi Prince Khalid bin Sultan (second from left) sit opposite Iraqi military commanders

that we could agree on certain conditions that were necessary to continue with the cessation of hostilities and the cessation of coalition offensive operations."

Among conditions laid down by the allies were agreement on the early release of all prisoners of war and civilian detainees. The Iraqis were also asked to provide details of minefields and to co-operate in "safety measures" to guard against breaches of the truce.

The two sides agreed to establish a truce committee to resolve difficulties that might arise along the ceasefire line. The International Committee

of the Red Cross is to be asked to facilitate the prisoner exchange and a "symbolic" swap of a number of prisoners could take place immediately as a sign of good faith on both sides.

The allies are holding more than 80,000 Iraqi allied prisoners in Iraqi hands number a few.

Prince Khalid bin Sultan, the Saudi commander, joined Gen Schwarzkopf at the table in the truce discussions. Also present was Lt-Gen Sir Peter de la Billiere, the British commander.

Gen de la Billiere said after the discussions that the Allies had made clear they would

renew the offensive if Iraq failed to comply with the ceasefire conditions.

The Iraqi Lieutenant-general smiled uneasily as he entered the tent for the truce discussions. He had arrived at Safwan airport escorted by US tanks and personnel carriers and with helicopters patrolling overhead.

The allies seemed intent on reinforcing the point that Lt-Gen Ahmed was present as the representative of a vanquished army for discussions on occupied Iraqi soil. Gen Schwarzkopf's confident statement after the meeting suggested his Iraqi counterparts had full

authority to negotiate. Meanwhile President Saddam, in an apparent move to dispel rumours of his whereabouts, was shown attending a meeting held on Saturday with three ministers to discuss the restoration of public services.

A 45-second videotape was made available to western media in Baghdad and Iraqi officials indicated it would be shown locally once limited power supplies had been returned allowing television transmissions. Iraqi media had published no direct news of their leader since his order withdrawing troops from

Kuwait on February 26.

ON OTHER PAGES

UN to consider easing embargo ■ GCC ministers debate security ■ Kuwaitis turn on Palestinians ■ Allied contributions may cover US war costs ■ Aid sought for Third World countries hit by Gulf crisis ■ Air assault 'took Saddam by surprise'Page 2 ■ Editorial comment ■ UK election prospectsPage 12 ■ Saddam's Iraq: a squandered inheritancePage 13

Revolt against Saddam reported in Basra

By Victor Mallet on the outskirts of Basra, Iraq

IRAQIS in the southern city of Basra have revolted against President Saddam Hussein and are calling for an Islamic government headed by the opposition Shia figure exiled in Tehran, Mohammed Bakr al-Hakim.

Refugees walking down the road between Basra and Kuwait City yesterday described widespread anti-Saddam demonstrations in southern Iraq by civilians and soldiers. But there were some reports of loyalist troops shooting protesters and looters.

Mr Subhi Nasser, a Lebanese Palestinian who is a financial manager at the al-Rashid group of companies in Kuwait, said Iraqi stormed the al-Farajia jail in Basra on Saturday, freeing hundreds of prisoners and killing the military officer who ran the prison.

Mr Nasser, his wife and 11-year-old son were incarcerated in the jail after being arrested on the streets of Kuwait City on January 9 for not having an Iraqi residence permit. He has lived in Kuwait for 22 years.

"Yesterday morning, there was a

severe revolution against Saddam Hussein in Basra," he said. "They opened the jail and released all the prisoners. We walked from there. All the people are demonstrating against Saddam Hussein and insulting him and shooting in the air. There were tanks, but they went past and the soldiers in them were pleased."

Mr Nasser and two other refugees interviewed elsewhere, said the people were calling on Mr Bakr al-Hakim, who heads the Supreme Assembly of the Islamic Revolution, to

return from his exile in Iran to be the new president.

"People hate Saddam Hussein because he failed in the war," said Mr Nasser. "They are asking for Mohammed Bakr to be brought back to replace Saddam Hussein. He is the biggest religious man in Iraq."

An Iraqi man called Ibrahim, entering Kuwait to search for his lost brother who was in Iraq's defeated army, said young revolutionaries had seized weapons from Iraqi police stations despite occasional resistance

from the police.

Mr Maher Hakawati, a Jordanian photographer with a Kuwaiti newspaper, who was yesterday passing through Iraq to find his family in Kuwait, said he had seen many people killed as civilians fought soldiers on the streets.

"They want another president called Mohammed Bakr," he said. "I came in from Baghdad by truck and I saw many women waving meaning they were happy. I asked the driver Continued on Page 14

Nigeria and creditors agree on rescheduling \$5.8bn bank debt

By Michael Holman and Tony Hawkins in London

NIGERIA and its commercial bank creditors have agreed in principle on a rescheduling and buy-back agreement covering \$5.8bn of bank debt.

It is the final step in the military government's efforts to restructure Nigeria's estimated \$35bn external debt - the biggest in sub-Saharan Africa - before handing over to civilian rule in October 1992.

The agreement was initiated in the early hours of Saturday morning after four days of talks in London.

Previous steps to ease the debt burden include a rescheduling agreement in December last year on \$85bn of debt to the Soviet Union, followed in January by a deal covering part of \$17.5bn owed to the Paris Club of official creditors.

Renewal of an International Monetary Fund (IMF) agreement, also in January, paved the way to the rescheduling of debt owed to western creditors.

Nigeria will not draw on the SDR319m (\$453m) standby facility available under the

agreement, but it represents the Fund's continuing endorsement of an economic reform programme which has been under way since 1986.

President Ibrahim Babangida, Nigeria's military leader, plans to conclude a phased handover to civilian rule in October 1992.

Nigerian officials believe that the country's debt service ratio will by year end have fallen to 25 per cent or less of export earnings. Last year it was slightly over 30 per cent.

Reaching the target will greatly depend on the price of oil, which accounts for more than 90 per cent of Nigeria's export earnings.

The country's budget for 1991 assumes a price of \$21 per barrel, slightly above the current level of Nigeria's benchmark crude oil, Bonny Light.

Saturday's agreement between the Nigerian government delegation, led by Alhaji Abubakar Alhaji, the finance minister, and the London Club steering committee co-chaired

by Standard Chartered Bank, Banque National de Paris and Citicorp, offers creditors three options.

● A debt buy-back, at a price expected to be about 40 per cent of face value.

● Exchange existing debt for registered bonds at 6.25 per cent interest, with principle and 12 months' interest collateralised, repayable by one payment in the year 2020. It will be backed by an issue of US zero-coupon paper, or

● Registered bonds carrying interest at Libor plus 1 per cent, repayable over 10 years following a 10 year grace period.

Banks taking up the third option would provide new loans to Nigeria of 10 per cent of the amount exchanged. The new money would carry interest at Libor plus 1 per cent, repayable over eight years, after a seven-year grace period.

The agreement also provides for payment of some \$300m in arrears which have accumulated. Continued on Page 14

CONTENTS

THE MONDAY INTERVIEW

During his 312 months as prime minister of India, Chandrasekhar has won an unexpected reputation among diplomats, businessmen and politicians for his astuteness, his openness of mind, and his quick grasp of issues. Page 30

International	2-3	Businessmen's Diary	19
Companies	18-19	Crossword	25
Britain	5-6	Currents	26
Companies	18-17	Editorial Comment	12
Asia-Pacific	11	International bonds	19
World Guide	11	Financial Diary	19
Second Section	15	Intl. Capital Markets	19

FT SURVEYS

UK economy: Whatever happened to Britain's Medium Term Financial Strategy?	5
Management: Why has ICI waited for a crisis to revitalise itself?	9
Corporate strategies: Cadbury Schweppes' blueprint for Europe	9
Editorial Comment: Rethinking in Moscow: Still time to act on pay	12
Corporate America: Shareholders prepare to engage in the "proxy" battle	15
US economy: The effect of the Gulf crisis on the macroeconomy	18
British coal industry: Shaping up after the electricity privatisation	13

Laurels	13	Wall Street	20
Anthony Harris	14	London	20-27
Management	9	UK Gilt	21-24
Monday Page	30	US Bonds	25-26
Money Markets	25	Unit Trusts	21-24
Observer	12	Weather	14
Stock Markets	20-29		

NIGERIAN OIL: The industry is critical to the economy, which is undergoing radical economic reform as the government manages a difficult transition from military rule to democracy. (See right for date.)

Companies	18-19	Crossword	25
Britain	5-6	Currents	26
Companies	18-17	Editorial Comment	12
Asia-Pacific	11	International bonds	19
World Guide	11	Financial Diary	19
Second Section	15	Intl. Capital Markets	19

NORD/LB
NORDDEUTSCHE LANDESBANK
GROZENTRALE

Hannover · Braunschweig · Frankfurt · Luxembourg · London

THE GULF CEASEFIRE

Baker seeks dual regional approach on Israel

By Peter Riddell, US Editor, in Washington

THE US aims to encourage a two-track approach to Israel's position in the Middle East, seeking to find a way both for Arab states and Israel to make peace and for a dialogue to be begun with Palestinians.

Mr James Baker, US secretary of state, set these objectives ahead of the start on Wednesday of his mission to Arab coalition partners in the region, and the Soviet Union. Mr Baker will also be visiting Israel.

He sought to stress the positive role played by Syria during the Gulf crisis and said Jordan would not be left out of any post-war discussions, in spite of its sympathy for Iraq during the war.

Mr Baker attempted to lower

expectations, saying his intention was to consult and see if there was flexibility on both sides.

"We can't go in there and impose a solution and expect to have that work. The worst thing we could do is to arrive in the region, say this is an American plan for peace. It would be shot up like a Scud missile with a couple of Patriots."

It would be "a mistake for us to expect that in the aftermath of this conflict all of a sudden we're going to have immediate peace, an immediate solution."

Instead, he said, the US could be effective as a catalyst in encouraging peace in the Middle East, but only as effective as the desire of the

ISRAELI cabinet ministers failed to reach consensus yesterday on the government's peace policy, in advance of a visit by Mr James Baker, US secretary of state, next Sunday. Judy Maltz reports from Jerusalem.

Three ministers expressed opposition to the government's peace initiative of May 1989, which centres on elections in the occupied territories and direct negotiations with Arab states. They called on the government to formulate a new peace plan, taking into account developments since the Gulf crisis.

The majority of the 21-member cabinet, however, backs the 1989 peace initiative, which was put together when the two leading political parties, Likud and Labour, shared power. Only one of the dissenting ministers at yesterday's meeting, Mr Ariel Sharon, housing minister, is a member of Prime Minister Yitzhak Shamir's ruling Likud party, which assumed power a year ago.

The others belong to more hawkish parties.

Syria over what constituted terrorism, with Syria taking the view that "pretty much anything goes in the occupied territories".

Mr Baker raised questions about the future role of Mr Yasir Arafat as leader of the Palestine Liberation Organisation.

US interest, Syria is serious

when it says we are going to see what we can do about that

because we are interested in improving our relationship with the west."

But the secretary of state noted that there remained differences between the US and

Syria over what constituted terrorism, with Syria taking the view that "pretty much anything goes in the occupied territories".

Mr Baker raised questions about the future role of Mr Yasir Arafat as leader of the Palestine Liberation Organisation.

The US, Mr Baker said, could

"forgive and forget". The US regarded the king as a "leader with tremendous domestic pressure on him. We understand his situation. We do not want to see him destabilised."

"We want to see him continue in power. It may well be that, as we move forward here, Jordan and King Hussein himself personally may become a very important player."

Mr Baker said the US had done everyone in the region a great favour by eliminating the biggest threat to its security.

He appealed to Israel to continue the policy of restraint it has followed in the conflict as the coalition and Iraq move towards peace.

UN to consider easing embargo

By Michael Littlejohns, UN Correspondent, in New York

THE UN Security Council was due to meet late last night to consider a resolution to remove restrictions on supplies for medical purposes, foodstuffs, water, fuel and electricity to Iraq, after earlier endorsing the allies' strict terms for a ceasefire.

Last night's resolution was proposed jointly by Yasser Arafat, Cuba, Ecuador, India and Zimbabwe.

The ceasefire resolution, approved late on Saturday night, maintains the pressure on Iraq to implement all 12 previous UN resolutions adopted in the crisis.

The allies are determined to use their victory in battle to ensure compliance and are especially eager to see Iraq immediately repatriate prisoners-of-war and foreign nationals, including thousands of Kuwaitis.

The resolution includes a call on Iraq to accept liability for losses, damage and injuries arising from the occupation of Kuwait and to begin immediately to return all seized Kuwaiti property.

After the Soviet Union and China termed the provision belittling and some other members called it crude, the US has deleted a paragraph in its original text that would have explicitly empowered the allies to "resume offensive combat operations" in the event of Iraqi non-compliance.

Still, the council specifically maintained the validity of paragraph 3 of last year's Resolution 678, which authorised the allies "to use all necessary means" including force, to implement UN decisions.

However, Mr Yuri Voronov, the Soviet delegate, said everything should be done to avoid further military action. The Security Council should become deeply involved in the search for a Gulf settlement, he said.

The resolution made no mention of any peace-keeping or truce-monitoring role for the UN or any new mandate for Mr Javier Pérez de Cuellar, the secretary general, beyond that entrusted to him in earlier resolutions. Some members said this was a deficiency that should be amended.

Yemen's abstention surprised some observers because Mr Abdulla al-Ahthal, its delegate, was an outspoken critic of the allies' resort to force. He explained that he saw "some positive aspects" in the new resolution, although it was not to authorise the lifting of sanctions against Iraq, including the food embargo.

Sir David Hannay, the British delegate, who was reported to have wanted to include a demand that Iraq renounce terrorism and weapons of mass destruction, said the council's decision on Saturday marked the start of the third and perhaps most important and difficult phase of the crisis.

What the resolution aimed to do was establish a basic framework to create conditions for a definitive end to hostilities, he said. Much now would depend on Iraq.

Kuwaitis turn on Palestinians

By Victor Mallet

ANGRY Kuwaiti soldiers and resistance fighters yesterday rounded up dozens of Palestinians suspected of collaborating with the Iraqis during their seven-month occupation of Kuwait.

Witnesses said they saw Kuwaitis beating up Palestinians at the police station in the Hawali district of the capital.

Earlier, Kuwaiti troops in armoured personnel carriers staged a show of force in a market place in Hawali, a predominantly Palestinian area. They fired into the air and chased people away from the market stalls while American soldiers looked on.

Kuwaiti crowds chanted that they had been betrayed by the Palestinians.

Despite the continuing unrest and aggression against Palestinians, some units of the Kuwaiti forces were yesterday trying to restore order in the city and impose martial law.

Weapons, some left by the retreating Iraqis, were collected from vigilantes who have been roaming the streets looking for Palestinian "collaborators".

About 300,000 Palestinians used to live in Kuwait, making them the second largest community after the Kuwaitis themselves. Some have lived in

Kuwait all their lives without winning the right to citizenship or permanent residence.

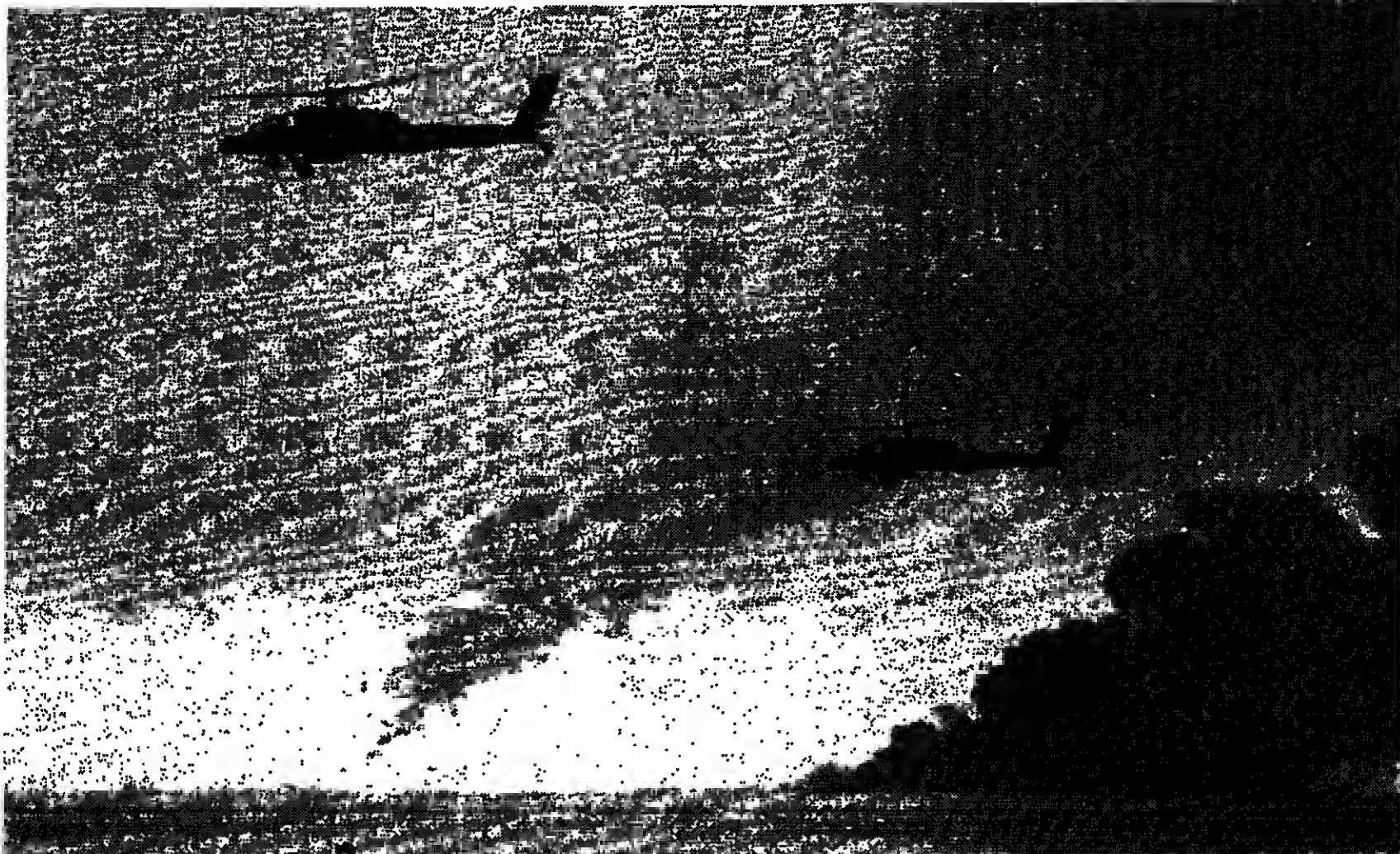
Many Palestinians are loyal to Kuwait and expressed horror at the decision by Mr Yasir Arafat, the leader of the Palestine Liberation Organisation, to support Iraq following the invasion of Kuwait.

But others are accused of informing on their Kuwaiti neighbours and helping the Iraqis, who reportedly handed out semi-automatic rifles in Hawali before fleeing the city last week.

Mr Michael Weston, the British ambassador, said yesterday that the possibility of reprisals against Palestinians after the liberation of Kuwait had always been a concern. It is very worrying, he said, "but as yet there is no proof that they (the Kuwaitis) are doing anything other than rounding them up to stand trial."

He said he would raise the issue with the Kuwaiti government.

On Saturday Mr Abdul-Rahman al-Awadi, the Kuwaiti minister of cabinet affairs, said suspected Palestinian collaborators would be processed by the Ministry of the Interior and given a fair trial. "The Palestinians will always be our brothers but of course there are hard feelings," he said.



Kuwait's blazing oilfields provide a backdrop for US helicopters yesterday as they take allied commanders to meet Iraqi counterparts in American-controlled Iraq

Air assault 'surprised Saddam'

By Our Moscow Correspondent

MR Yevgeny Primakov, the Soviet envoy who visited Baghdad in a last-ditch peace mission, has said Iraq's President Saddam Hussein was surprised when the allies went ahead with the war after the January 15 expiry of a UN deadline for withdrawal from Kuwait.

"The launch by allied forces of military operations against Iraqi troops in Kuwait and the bombardment of targets on Iraqi territory took Saddam Hussein completely by surprise," Mr Primakov wrote in an extensive account of the diplomatic initiative, published in the Pravda newspaper at the weekend.

"Up until the last moment, Saddam Hussein thought that international coalition forces would not begin combat operations. This was one more blunder committed by him."

Mr Primakov records that when he met Mr Saddam three weeks ago, the Iraqi president appeared to be under strain.

He sat by a fire hearth, took off his army garrison and, as usual, undid his pistol belt and put it on the ground. I suddenly realised that he was thinner. He had lost 15 or 20kg since our last meeting."

Mr Primakov writes that he attempted to convince Mr Saddam on the eve of the ground attack that his position was hopeless.

On behalf of Soviet President Mikhail Gorbachev, Mr Primakov urged the Iraqi leader to withdraw his forces from Kuwait unconditionally.

"It was then," writes the Soviet envoy, "that the first breakdown occurred."

Saddam Hussein began to ask questions: could he be sure that "soldiers retreating from Kuwait wouldn't be shot in the back" and that attacks on Iraq would stop once his soldiers had left Kuwait. At the same time Saddam began to hint at the possibility of a change of regime in Kuwait.

The ensuing Soviet peace efforts failed. Mr Primakov's memoir is designed to show that Moscow was not soft on Mr Saddam.

He recalls his words to Mr Tariq Aziz, Iraq's foreign minister, as they strolled through the garden of the Soviet embassy in Baghdad between allied bombing raids. Mr Aziz told Tariq Aziz that Iraq was making one mistake after another, that it was trying to retain something that could not be retained and that it would soon find itself in a dead end from which there was no exit.

Congressional leaders insisting on tight oversight of funds obtained from abroad

Allied contributions may cover war cost

By Peter Riddell

THE US may cover most, if not all, the extra military costs of fighting the Gulf war out of contributions from allies, such as Kuwait, Saudi Arabia, other Arab states, Germany and Japan.

The administration has so far requested \$15bn (\$7.6bn) from Congress. In taxpayer money, in addition to \$53.5bn pledged in foreign contributions in cash and services.

Mr Richard Darman, the budget director, has said the quick end to the war might mean that foreign contributions would cover everything.

It is not impossible that the total cost will come in at \$53.5bn. The administration would, he said, return to the

Treasury any funds that were not needed.

Mr Robert Reischauer, director of the Congressional Budget Office, estimated last week that "allied contributions may well offset the substantial majority of the added costs of the war."

He estimated that the entire operation would probably cost about \$45bn.

However, only \$14.9bn of the contributions have so far been received, of which \$10.5bn has come from the Gulf states and nearly \$3bn from Germany.

Japan has disbursed only \$1.3bn of a promised \$10.7bn. The administration's requests are unlikely to be scaled back until it is seen

whether the promised foreign contributions are fully paid over. There is particular uncertainty about whether \$9bn pledged by Japan for the first three months of this year will all go to the US.

Mr Reischauer has raised questions about whether the Pentagon is overestimating the costs of the war in, for example, its estimates of additional fuel bills (based on higher oil prices than at present) and of the amount of equipment to be replaced.

However, the US faces substantial post-war costs in view of the time needed to wind down the current deployment of 538,000 troops in the region. The administration has esti-

mated continuing costs of \$7bn plus \$5bn to return troops and equipment to bases in the US and Europe.

Congressional leaders have insisted on tight oversight over the use of funds obtained from abroad to ensure that the Pentagon does not use the war to obtain approval for money not needed.

Weapon manufacturers are also seeking to anticipate future cuts in defence spending by ensuring that orders are made now.

For instance, funds have been allocated to purchase 500 of the upgraded Patriot anti-missile systems, even though it is estimated that no more than 150 were used in the war.

NEWS IN BRIEF

General among 1,405 men taken prisoner

THE US Navy rounded up 1,405 Iraqi soldiers - including a brigadier-general - from the Kuwaiti island of Failaka yesterday, a US military spokesman said, Reuters reports from Riyadh.

The Kuwait flag was raised on the island after the operation in which the Iraqis were lifted off by helicopter, Brigadier-General Richard Neal said. He said the Iraqis had been told of the Gulf War ceasefire in leaflets and announcements by loud-hailer from helicopters.

The action took the number of Iraqi prisoners in allied hands to 63,400, about 800 of whom needed medical treatment. Two prisoners had died of malnutrition and dehydration, Brig-Gen Neal said. He said isolated skirmishes were still being reported, involving Iraqi soldiers who did not know about the ceasefire.

Britons to start leaving soon

Mr John Major, British prime minister, has indicated that Britain may begin to withdraw some of its forces from Kuwait in three weeks, says the Political Staff writer.

In an interview published today by the Scotsman newspaper, Mr Major says he cannot give a firm pledge on the timing of their return but adds: "There is a huge amount of clearing up and other matters to do, but I would hope that we could start bringing them home in three weeks' time."

"I will try to bring those who were in the forefront of the fighting home first if there is an opportunity to do so," he adds. Defence secretary Tom King visited British troops in Kuwait yesterday, congratulating them on the "extraordinary" allied victory and promising them they would be home soon, AP reports from Manama, Bahrain.

Estimate of oil spill reduced

About 2m barrels of crude spilled into the Gulf during the war, less than a fifth of the original estimate of feared pollution in the strategic waterway, Gulf oil industry sources said yesterday, Reuters reports from Bahrain. This - the equivalent of a super-tanker cargo - is still eight times the amount of crude spilled in the Exxon Valdez disaster and has already polluted dozens of beaches on the Gulf coast.

France unfreezes assets

France's Finance Ministry said yesterday it was lifting a freeze on Kuwaiti assets introduced after Iraq invaded the emirate on August 2, but restrictions on Iraqi assets remain, Reuters reports from Paris. It said the measure would come into force today.

GCC ministers debate security

ANY regional security system set up after the Gulf war must take account of Iraq's regional as well as Arab security interests, a Gulf minister told a meeting of the Gulf Co-operation Council yesterday, Reuters reports from Nicosia.

Qatari foreign minister Mohammed Ali al-Khatir said: "We should seek to lay down a practical formula based on solid foundations and on joint interests."

He was addressing a meeting of foreign ministers of the six members of the GCC - Saudi Arabia, Kuwait, Bahrain, the United Arab Emirates, Oman and Qatar.

The GCC ministers are due to meet the foreign ministers of Egypt and Syria in Damascus tomorrow.

Bush urged to capitalise on popularity

By Peter Riddell

PRESIDENT George Bush is being urged by senior Republicans to use his record popularity to press ahead with domestic and international initiatives.

A poll taken last Friday by Gallup for Newsweek magazine gives Mr Bush an approval rating of 89 per cent. This compares with ratings of 91 per cent in a USA Today poll conducted on Thursday in the immediate aftermath of victory and of 85 per cent in a Wall Street Journal/NBC News poll, conducted on Tuesday and Wednesday.

Moreover, according to the Newsweek poll, 65 per cent are

now satisfied with the way things are going in the US, up from 29 per cent last October.

These ratings, and the widespread praise being offered to Mr Bush, have led to calls from Republicans that he should use this opportunity to press his domestic agenda and new international initiatives, especially in the Middle East.

An indication of Mr Bush's popularity came on Wednesday when he addressed a joint session of Congress.

The latest polls show high ratings for the military commanders in the crisis. Generals Colin Powell and Norman Schwarzkopf, in contrast to the

continuing low ratings for Vice-President Dan Quayle.

However, Mr John Sununu, the White House chief of staff, sought over the weekend to squash speculation that Mr Quayle might be dropped in next year's presidential election. He said "a Bush-Quayle ticket is lock-solid in 1992".

Responding to talk that Mr Powell might be considered, Mr Sununu said the general had indicated that he would like to be considered for another term as chairman of the joint chiefs of staff.

The popularity of Mr Bush poses considerable problems for the Democrats looking for a

candidate for 1992. Senator Sam Nunn, a possible Democratic contender and an opponent of fighting before the war started, said yesterday that Mr Bush was deservedly popular, adding, however, that there were "tremendous economic and social challenges back home and the opposition party has a duty to point those out".

Mr Nunn said it was healthy that the Democrats did not have anybody running now. "The problem of the Democratic party in the past is that we've always had the messenger before we've had the message. I think we need to work on the message now."

Forty nations have suffered the economic equivalent of a natural disaster, Commons committee is told

Aid sought for Third World countries hit by Gulf crisis

By Peter Montagnon, World Trade Editor

THE Gulf crisis has cost Jordan some \$1.7bn (\$825m) more than a quarter of its annual economic output, according to a memorandum to the UK House of Commons select committee on foreign affairs by six leading charities.

At least 40 developing countries, from Paraguay to Mozambique, have suffered the economic equivalent of a natural disaster as a result of the Gulf crisis and should now be the subject of a special aid effort, the document says.

Drawing on specially commissioned research by the Overseas Development Institute, Britain's leading development think-tank, it marks one of the first attempts to quantify the cost of the crisis to the developing world through higher oil bills, loss of

exports and loss of remittances from foreign workers.

The largest loss in financial terms has been suffered by Turkey at \$3.56bn, it says, though this was only 4.5 per cent of GNP. In relative terms Yemen suffered worst with a cost of \$850m, amounting to 10.4 per cent of GNP.

But it adds that the cost has spread far beyond the so-called front-line states. Sri Lanka suffered a loss equivalent to 3.7 per cent of GNP, Pakistan 2.1 per cent, Dominican Republic 2.7 per cent, Jamaica 2.4 per cent and Botswana 2.2 per cent.

The cost to India has been \$1.6bn, the third largest in monetary terms, even if it is only 0.6 per cent of economic output. Egypt suffered

a loss of \$985m or 2.9 per cent of GNP.

The rise in oil prices that followed the outbreak of the crisis has turned out to be temporary, it says. This raises doubts about whether multilateral agencies such as the World Bank and International Monetary Fund were right to recommend that higher fuel costs should be passed on to consumers.

The effect has been to aggravate the problem of absolute poverty, the charities say, and there is a clear case for relaxing conditions on aid.

The problem affects a number of African countries, such as Ethiopia, which were already suffering food shortages before the Gulf crisis.

The extent of it means that relief operations should not discriminate

against countries such as Yemen, which supported Iraq.

The World Bank should use part of the record net income it is expecting this year to tackle the problem, they add.

The United Nations charter provides for compensation to countries affected by Security Council decisions, but lacks the finance to provide assistance.

The total loss of income to the 40 countries that have lost more than 1 per cent of economic output - the measure which puts the problem on an official par with a natural disaster - amounts to only \$12bn. This is small compared with the overall cost of the war, and less than the \$13.6bn in aid pledges by industrial countries for the front-line states.

This aid has, however, been narrowly focused, with \$10.5bn earmarked for Egypt, Turkey and Jordan.

Outlining the effect of the crisis, the memorandum said travel costs in big Pakistani cities had doubled and now amounted to a quarter of average monthly earnings. Yemen has suffered a loss of worker remittances amounting to \$400m.

*The Economic Impact of the Gulf Crisis on Third World Countries, published by the Catholic Church for Overseas Development, Christian Aid, Catholic Institute for International Relations, Caritas, Save the Children and the World Development Movement. Available from Oxfam, 274 Banbury Road, Oxford OX2 7DZ

The Financial Times (Europe) Ltd. Published by the Financial Times (Europe) Ltd., 10, Abchurch Lane, (Guilfordstrasse 54, 6000 Frankfurt-am-Main 1, Telephone 069-77980; Fax 069-722777; Telex 416193) registered in England. Editor: Richard Lambert. Financial Times, Number One Southwark Bridge, London SE1 9HL. The Financial Times Ltd, 1991.

Registered office: Number One, Southwark Bridge, London SE1 9HL. Company incorporated under the laws of England and Wales. D.P. Palmer, Main shareholder. The Financial Times Limited, The Financial News, 114-116, Rivington Street, London EC2A 3DF. Registered office: 114-116, Rivington Street, London EC2A 3DF. Tel: (01) 4297 0621; Fax: (01) 4297 0620. Editor: Richard Lambert. Financial Times, Number One Southwark Bridge, London SE1 9HL. Telex 416193. Registered office: 114-116, Rivington Street, London EC2A 3DF. Tel: (01) 4297 0621; Fax: (01) 4297 0620.

Financial Times (Scandinavia) Ostergade 44, DK-1100 Copenhagen K, Denmark. Telephone (33) 14 41. Fax (33) 512333.

Carriers begin carve-up of 16 Air France routes

By William Dawkins in Paris

THE first steps towards free competition in French air travel take place over the next six months as airlines implement the government's decision to hand 16 Air France routes to independent carriers.

The main beneficiaries of the carve-up, the first stage of an 18-month agreement made with the European Commission last October, is TAT, the largest regional French airline. It will receive six routes.

While the national carrier now owns 25 per cent of TAT - it recently sold 10 per cent

- it has promised Brussels to dispose of its stake by June 1992.

Although Club Méditerranée, the leading French holiday village group, had been widely tipped to emerge as the principal winner in the shake-up, its interests won only five routes, fewer than hoped.

Club Med had bought control of two air charter companies over the past year - Air Liberté and Minerve - in anticipation of the share-out.

The re-allocation of routes is the main condition demanded

by Brussels for allowing Air France to take over last year its two main domestic competitors, Air Inter and UTA. This gave it a 97 per cent share of the French market.

There will be a second route share-out in two months, when Mr Louis Besson, the French transport minister, aims to put 22 international routes out to free competition, with a third round late this year.

By early 1992 Air France has agreed to surrender its monopoly of 50 international and eight domestic air routes.

Mr Besson said: "Brussels will be able to appreciate that we have made a positive step and not sought to put off our agreements, despite the crisis."

The moves towards competition come just one week after the French government handed FFR2bn (\$357m) of fresh capital to Air France, designed to cover investment rather than the airline's heavy losses.

Fifteen of the lines parcelled out in this first round of allocations are international, with one domestic route linking Paris and Nice.

They are estimated to be worth up to FFR1bn in annual revenues.

The independents have six months to open their new routes.

Minerve wins the Paris to Nice, Paris to London and Paris to Barcelona routes, while Air Liberté takes on two routes from the French capital to Rome and Montreal.

TAT will have routes from Paris to London, Milan, Stockholm, Munich, Frankfurt and Copenhagen.

The remaining routes go to

three smaller airlines, Air Littoral, flying from Paris to Dublin, Manchester and Amsterdam; Euralair flying from Paris to Madrid; and EAS flying from the French capital to Lisbon.

The government has also re-allocated among the independents 16 routes from French cities to European destinations, which were abandoned by Air France last November as unprofitable.

It has also given Air Littoral a new route from Montpellier to Madrid.

Largest clinical heart attack study favours older drug

THE largest clinical comparison so far of heart attack treatments has shown that two widely publicised new "clot-busting" drugs are no more effective in saving lives than a cheaper 35-year-old drug, writes Clive Cookson.

Results of the trial, known as Isis-3, will be important ammunition in the intensely competitive battle to sell thrombolytic (clot-dissolving) drugs to European and American hospitals treating 1.7m heart attack victims a year. The market is worth several hundred million dollars a year.

The study, published at the weekend, involved 46,000 patients in 20 countries. It showed streptokinase, a drug developed originally in the 1950s and now made by Kabi Pharmacia of Sweden and Hoechst of Germany, reduced mortality among the Isis-3 patients as effectively as the two modern drugs studied, tPA and Eminase, which cost between five and 10 times as much. An advantage of using streptokinase, according to Isis-3, is that it causes fewer strokes than the other two drugs as a side-effect.

Dr Rory Collins, who co-ordinated the study at Britain's Oxford University, said all

three drugs saved lives. "But given that there's evidence streptokinase is safer, it seems like a more prudent choice outside clinical trials. It's certainly a bargain."

The manufacturer of the other drugs - Genentech of the US and SmithKline Beecham of the UK - maintained the conditions of Isis-3 did not allow them to show their superiority.

SmithKline said: "In normal use, when it is given according to its prescribing information rather than under the constraints of the Isis-3 study design, Eminase can be given to patients more quickly and easily than any other thrombolytic agent. This increases its life-saving potential."

Genentech pointed out that the tPA studied in Isis-3 was made by Wellcome of the UK and was not Genentech's version (trade name Activase). Although Wellcome abandoned its tPA last year after a US court ruled that it infringed Genentech's tPA patent, Genentech says the two versions are medically different.

Genentech recently filed a lawsuit against SmithKline Beecham for allegedly suggesting in advertising material that Isis-3 would apply to Activase.

Conservation row threatens to scupper EC fishing policy

David Gardner on an appeal to cut fleet capacity

THE European Commission is not known for voluntarily relinquishing its powers, which grow steadily as the Community strides towards the single market.

That may change if Mr Manuel Marín, commissioner in charge of the EC's fishing industry, carries out his threat to hand back responsibility for the Common Fisheries Policy (CFP) to the Twelve unless they accept his radical conservation programme.

Mr Marín's central contention, backed by evidence from the independent International Council for the Exploration of the Sea (ICES), is that the EC fleet has 40 per cent overcapacity.

MRS Gro Harlem Brundtland, Norway's prime minister, wants to revitalise negotiations between the European Free Trade Association (EFTA), of which Norway is a member, and the EC to establish the so-called European Economic Area (EEA), writes Karen Fosali in Oslo.

Negotiations have stalled on demands by both sides related to fishing. EFTA is seeking free access to EC markets for its fish and fish products while the EC wants free access to the fish resources of Norway and Iceland.

Mrs Brundtland has invited Mr Frans Andriessen, EC commissioner for external affairs, to visit the remote north Norwegian region of Finnmark, where the population is dependent on the fishing industry.



THE EUROPEAN MARKET

With a selection of nets furnished by his frequent adversary in the Council of Ministers, UK fisheries minister David Curry, he demonstrates the effect of the narrower, diamond mesh: "Nobody gets out of here," he says. With 120mm square mesh, 50 to 60 per cent of fish escape.

He also wants to introduce mandatory "blue boxes" on vessels so they can be tracked by satellite. These would monitor fishing vessels' location and speed, and therefore compliance. Using wider nets at greater speed narrows the mesh.

Currently, moreover, there is widespread abuse of quotas and poaching between sectors. Member states, which are in charge of enforcement, do not have the means and have not shown the will to apply sanctions. Until last year the EC did not even have a register of fishing vessels.

That was one of the main reasons the CFP was not included in the so-called "structural funds", available to help finance industrial change and promote economic cohesion within the Community.

Mr Marín intends to change this from 1992 to allow compensation averaging about £200,000 for each boat scrapped. The new funds would be aimed at "areas highly dependent on fisheries" just as regions in industrial decline are covered by EC regional policy.

The difference, Mr Marín thinks, will be speed of recovery. "The oceans are not like the rain forests. Stocks recover quickly if you give them the chance."

There is some evidence that his ideas are gaining ground. The UK, Denmark and Germany plan to offer their fishermen a reprieve from their eight statutory days a month in port, provided they use a mesh size of 110mm diamond.

But if all goes according to plan, and the squeeze on the industry proves temporary, the end of 1992 will still not see a single-market philosophy imprinted on the CFP. National quotas will remain, with fleets matched against stocks to ensure balance and long-term supply.

If things do not go well, what common ground there is in the EC fisheries policy may disappear. And while fishing with Polaris missiles still looks unlikely, a continuation of current rates of attrition, which threaten to force fishermen out of jobs, does not.

Poles base new party on German CDU

CONSERVATIVE politicians from the Solidarity movement formed a Christian Democratic party yesterday, which they expect to emerge as Poland's biggest political force in parliamentary elections in May, Reuter reports from Warsaw.

The Centre Agreement party, the strongest group to emerge so far from the break-up of Solidarity as a political movement, is modelled on Germany's ruling Christian Democratic Union (CDU).

The party elected Solidarity Senator Jaroslaw Kaczynski as its leader at its founding congress which was attended by senior observers from the Christian Democratic parties of Germany, Italy, Austria, France, Spain, Sweden, Switzerland and from the European Parliament. Mr Kaczynski has close ties with President Lech Walesa, who is not a member but made his sympathies clear in a letter read to the congress.

A similar letter was read from the secretary of the powerful Roman Catholic bishops' conference. Mr Kaczynski told

the congress the party's programme was based on Catholic social teaching and capitalist economics. "Poland needs a strong Christian democracy," he said.

"The road to a market economy has no alternative in Poland. The country cannot leave that road," he added.

Mr Kaczynski formed the Centre Agreement last year among Solidarity parliamentarians as a loose political movement to challenge Solidarity leftwingers. It backed Mr Walesa's bid to become president and speed up political and economic change.

Housing minister Adam Glapiński, a radical market economist and senior member of the new party, said it expected a big role in Polish politics and would have Church support.

"This is the main centre of conservatism in Poland. It must get stronger," Mr Glapiński said.

"I don't know how many votes we will get in the elections but I am sure we will be the strongest party."

Albania bolsters economy

ALBANIA has stopped all food exports, declared a freeze on investments and announced staff cuts in its top-heavy administration in an effort to boost its ailing economy, the official ATA news agency said on Sunday, Reuter reports from Vienna.

The country's new government has allocated more hard currency for food imports and essential raw materials and wanted to improve conditions for domestic production, the agency said. Administrative staff cuts include a 50 per cent reduction in the number of diplomats and trade representatives abroad.

Albania's new government, appointed a week ago by President Ramiz Alia, is faced with an economy and political system on the verge of collapse after nearly 50 years of Stalinist rule which isolated the small Balkan country from the rest of the world. Alia, who took over after a 40-year iron-fisted reign by former dictator Enver Hoxha, has cautiously introduced some reforms.

Swiss lower voting age

SWITZERLAND went to the polls yesterday for a referendum which gave its 18-year-olds the right to vote in federal elections, Reuter reports from Geneva.

By a majority of 72.8 per cent to 27.2 per cent, the Swiss referendum enabled the minimum voting age at federal level to 18 from 20.

Most cantons already allow 18-year-olds to vote at a local and cantonal level. Sunday's referendum does not force the others to lower the voting age at a sub-federal level to 18.

A similar referendum failed in 1979.



CANON PLAIN PAPER FAXES

BECAUSE CURLY DOCUMENTS HAVE ALWAYS BEEN DIFFICULT TO FILE.

Maybe the papyrus scroll was to blame for Nero's insanity.

Did the awkward task of filing become 'ad nauseum'?

Was reading the faded script too much of a strain?

These same problems make the curled thermal fax document equally outdated.

Compared to a modern Canon plain paper fax

that arrives totally flat. And bears a crisply printed, high quality message that won't fade over time.

Which saves you photocopying and makes for stress-free filing.

Only Canon make a range of five plain paper faxes, including

the new L770, which laser prints onto photocopier paper.

An innovation costing less than using traditional thermal

paper. (So you can put away your abacus.)

For further information on the latest fax technology, just send in the coupon below.

After all, it's not everyday you have the chance

to learn from the downfall of an empire...

FOR MORE DETAILS ABOUT CANON FAX MACHINES, POST THIS COUPON TO: STEPHANIE HARDING, CANON HOUSE, WARRON ROAD, WASHINGTON, SURREY SM6 8AJ. TELEPHONE: 0800 26 77 23. OR TELEPHONE: CANON DIRECT. OR 081 715 3172. FAX 081 715 2181.

NAME: _____
 POSITION: _____
 TYPE OF BUSINESS: _____
 COMPANY: _____
 ADDRESS: _____
 TELEPHONE: _____
 DIVISION: _____

OPENCAST MINING

The FT proposes to publish this survey on March 25th 1991.

The Financial Times has the highest coverage of all pan-European Business publications among chief executives of Europe's top 2000 companies, who believe protection of the environment will have the greatest impact on their company's business in the next few years. If you want to reach this important audience, call Paul Jeffers on 021 454 0922 or fax 021 455 0869.

FT SURVEYS

INTERNATIONAL NEWS

Sri Lankan minister killed in bomb attack

By Mervyn de Silva in Colombo

MR Ranjan Wijeratne, deputy defence minister and the most powerful member of President Ranasingha Premadasa's cabinet in Sri Lanka, was killed on Saturday when his bullet-proof car and three escort Jeeps were blown to pieces.

Explosives packed in a minibus, police said, were detonated by a sophisticated remote-control device. The bus was parked on a route the minister used to take each morning.

Five bodyguards, three policemen and 31 pedestrians died in the blast, and 80 others were injured.

"Even the IRA would have envied this cold-blooded professionalism," said a western diplomat. Others described it as a Beirut-style operation.

Mr Chaminda Shastri, Indian prime minister, was the first foreign leader to condemn the attack, calling it "senseless" and "dastardly". Pro-India Tamil groups branded the killing as "terrorist".

The Tamil Tigers (LTTE) separatist guerrilla movement in Sri Lanka's Tamil north has remained silent.

Mr Wijeratne, more than any other Sri Lankan, was responsible for pressing the authorities in New Delhi to crack down on terrorists in Tamil Nadu, the south Indian state nearest Sri Lanka and the rear-base and supply source for the Tigers.

The Tamil Nadu chief minister, Mr M. Karunanidhi, India's



A Sri Lankan policeman guards the wreckage after a weekend car bomb killed the deputy defence minister, Mr Ranjan Wijeratne

foremost Tamil nationalist, was the most powerful patron of the Tigers. His main challenge, the film actress Jayalitha, is an ally of Mr Rajiv Gandhi, leader of the Congress-I party in India.

Responding to Mr Gandhi's views, and to Sri Lankan pressure, the Indian government recently dissolved the Tamil

Nadu state assembly. This was followed by a crackdown on LTTE operations in India, and on the smuggling of arms from there to northern Sri Lanka.

As defence minister, Mr Wijeratne had openly disagreed with Mr Premadasa's policy of peace negotiations with the guerrillas.

This difference of policy has

been evident since January, the Sri Lankan army having been mounting a relentless drive against the LTTE in the northeast.

With active support from rival Tamil groups, Mr Wijeratne was able to push the LTTE from large parts of the east.

While his use of the air force

to hit urban centres in the north has been strongly criticised by western aid donors and human rights groups, Mr Wijeratne's campaign has hurt the Tigers.

They have been held responsible by Tamil citizens' groups for having forced thousands of innocent Tamil families to find shelter in refugee camps.

Guerrillas quit war for politics in Colombia

By Sarita Kendall in Bogotá

THE POPULAR Liberation Army (EPL), a Maoist guerrilla group which fought in the Colombian countryside for more than 20 years, is surrendering its arms to become a political party, with two representatives in the present constitutional assembly.

Nearly 2,000 rebels living in temporary camps have handed over their guns, following the example of the M-19 guerrillas, who have already turned into a significant political force.

Former guerrillas are to be paid the equivalent of \$65 (\$125) a month - more than Colombia's official minimum wage - while they seek jobs and adapt to their abandonment of clandestinity.

One of the biggest EPL contingents fought in the north-western banana region, where hundreds of peasants caught between guerrilla and paramilitary groups have been massacred. Now the rebels are to be offered jobs with banana companies.

A demobilisation of the EPL, however, allows the two strongest guerrilla armies in Colombia - the ELN and the FARC - to expand into its territory.

Na we haven't introduced a rule that you have to own your own private aircraft to become a Taylor Woodrow homeowner.

However if you do want one of our latest properties at Hampstead Heath you'll have to hop on a jet to Sarasota, Florida, U.S.A.

That's because we've chosen good old British names like Hampstead Heath, Windsor Park, Sandringham Place and Weybridge for some of our neighbourhoods over there.

Alcoa takes 60% of Venezuela debt swap aluminium project

By Joe Mann in Caracas

THE Venezuelan cabinet has approved a \$1.24bn (\$240m) aluminium project - the first in a series of big aluminium schemes involving debt-equity swaps and now under consideration. Alcoa Aluminium of the US is to be the majority stockholder.

Debt swaps will represent \$72m of the total investment in the new smelting venture.

The project involves building a plant for producing primary aluminium in Venezuela's heavy industry centre at the eastern city of Ciudad Guayana. The plant will consist of two production lines, with total installed capacity of 300,000 metric tonnes a year. Most of the output will be exported.

Partners in the new venture agreed at the weekend

will be Alcoa, which will hold not less than 60 per cent of total shares, the Venezuelan government's CVG industrial group, and a private Venezuelan aluminium producer, Grupo Sural CA. The last two entities are to hold a maximum of 15 per cent each.

Alcoa was reported as having been willing to take all the shares in the venture, which has been on the drawing board for several years. Talks on the final division of equity among the shareholders are continuing.

The cabinet was reported to have approved another debt-equity swap, to finance part of an expansion of the capacity of an existing aluminium plant, Alcoa. Its partners are Reynolds Aluminium of the US and the CVG.



Anand Panyarachun receives his royal appointment as premier

Thai military appoints businessman as PM

By Peter Ungphakorn in Bangkok

THE Thai military has appointed a well-known businessman and former diplomat as prime minister, a week after it seized power. This was seen as a bid to revive political and business confidence.

Mr Anand Panyarachun, 58, is president of the Federation of Thai Industries and executive chairman of Saha Union, one of the country's largest business groups. His appointment surprised some analysts, who had thought his views too libertarian for the military.

He acknowledged yesterday that he disagreed with some provisions of the interim constitution, under which he has been appointed, including the dominant powers the six-man junta has retained for itself.

Mr Anand, who attended Dulwich College in London before studying law at Trinity

College, Cambridge, left the diplomatic service in 1978. He had served as ambassador in Washington and Bonn, and was permanent secretary at the foreign ministry at the time of the 1976 coup.

Mr Anand is expected to announce a cabinet mainly of technocrats, but probably with some military men in charge of security ministries, within a few days.

He has been a forthright advocate of private enterprise and a critic of the more protectionist aspects of Thai policy.

The new premier said yesterday his government would emphasise free trade and competition, and investment in infrastructure. This is likely to mean continued privatisation. He indicated that Thailand would try to improve ties with its neighbours in Indo-China.

Pakistan 'doing better' in fight against drugs

By Farhan Bokhari in Islamabad

ISLAMABAD has made progress in its efforts to enforce a ban on poppy cultivation in the areas under its control, says a report on narcotics production and trafficking in Pakistan, published by the US embassy at the weekend.

However, Pakistan's efforts against big traffickers and heroin-producing laboratories have not been vigorous or effective, especially in the semi-autonomous northern tribal areas, the report adds.

The annual report was released a day after President George Bush had certified to the US Congress that Pakistan had taken positive steps

towards curbing the flow of illegal drugs.

Among important positive steps, the report cites the establishment of a full federal ministry for narcotics control and seizure of large quantities of drugs during enforcement operations in 1990.

The report also quotes the Pakistani government's estimate that there are 1.2m heroin addicts among a total of 2m drug addicts in the country.

There are 20 drug treatment centres in Pakistan, but most have a reported cure rate of about 20 per cent with an unknown number of relapses, it adds.

New leader in São Tomé

A FORMER disident, Mr Miguel Trovada, was elected president of the tiny West African state of São Tomé and Príncipe yesterday, completing its move from one-party rule to multi-party democracy.

The withdrawal of the two other candidates last week made polling a formality.

The former prime minister, political prisoner and exile had looked a certain winner once President Manuel Pinto da Costa, who has ruled the twin-island republic since indepen-

dence from Portugal in 1975, decided not to stand.

Mr Pinto da Costa announced this after his party had relinquished its monopoly of power and then was beaten in multi-party elections on January 20.

Mr Trovada, a 54-year-old lawyer, was prime minister under him from 1975 to 1979, when he was dismissed and jailed for 21 months after a quarrel with the president. He was allowed to go into exile in Paris in 1981. He returned home last May.

EUROPEAN FINANCE & INVESTMENT NORDIC COUNTRIES

The FT proposes to publish this survey on 21st March 1991.

It will be of particular interest to the 93% and 40% respectively of Chief Executives in the UK/Eire and Europe, who are regular FT readers. If you want to reach this important audience, call Chris Scheenling or Kirsty Saunders on 071 873 3428/4823 or fax 071 873 3079.

FINANCIAL TIMES

ECONOMY & BUSINESS NEWS

TAYLOR WOODROW

Skill and technology pulling together worldwide.

What you need to own one of our new homes at Hampstead Heath.

We have recently introduced the Taylor Woodrow Collection of Homes within Jacksonville Golf and Country Club, and the fact that our housing empire has expanded so far afield shouldn't be a surprise. Because since we built our first pair of houses in Blackpad in 1921 we've become a great British Company and an international force in four related business areas.

In construction we are leading building and civil engineering contractors, designers and consultants.

In housing our quality developments brings success in Australia, Canada, Spain, the UK and USA.

In property our achievement is due to carefully developing a balanced, high quality portfolio.

And in trading we provide many products from videos to tools, and aggregates to ready-mixed concrete.

In every one of these four sectors we've created the right climate for growth.

Which is obviously why we're becoming a household name worldwide.

Purchase of homes subject to availability. For further information on all business areas, please contact Trevor Jones, Taylor Woodrow Group, 10 Park Street, London, W1Y 4DD. Tel: 071 409 2514

السنة من الشهر

Business gloom behind directors' Budget appeal

By Michael Cassell, Business Correspondent

BUSINESS confidence has continued to collapse in the first weeks of this year, according to the Institute of Directors.

The IOD's latest survey of members' opinions, conducted among 200 companies, shows that confidence among company executives is at its lowest point since the exercise was started in 1983.

Nearly three quarters of the companies approached said they were less optimistic about the outlook than they were six months ago.

Mr Peter Morgan, IOD director-general, said the ending of the Gulf war should help to raise optimism, while the latest cut in interest rates would marginally ease pressures on companies. But he added: "This is a really awful picture. The majority of businesses have clearly found the last two months extremely harsh."

Mr Morgan called on the government to take action in the budget to help business. He urged a reduction in corpora-

tion tax - which ministers already appear to have ruled out; a cut in the waiting period for VAT bad-debt relief; and the elimination of higher, marginal tax rates on profits of between £200,000 and £1m.

He added: "The extent of business misery evident in the survey proves that these measures are absolutely vital to help business survive and leave room for investment."

One encouraging aspect of the survey is that investment levels have remained fairly steady. Nearly half the companies involved said they expected to continue to invest over the next six months, in spite of the uncertain outlook.

Nearly one third of companies expect employment levels in their businesses to fall during the next six months, however. Almost half said their main concern was low demand for products or services. Cash flow difficulties ranked second. Even so, 43 per cent said they believed their companies were still performing fairly well.

GDP will fall by 2%, Goldman Sachs warns

By Jim McCallum

THE UK economy is in danger of slipping into a deeper recession than expected, in spite of the recent reductions in interest rates, leading City economists warn today.

Goldman Sachs, the US investment bank, believes the UK economy will contract by 2 per cent during the first half of this year, compared with an average of 0.6 per cent predicted by other analysts.

Although output is likely to stop declining during the second half of this year, Goldman warns that the government must reduce interest rates more slowly than the foreign exchange market is expecting.

However, Dr David Lomax, group economic adviser at National Westminster Bank, says in a separate report that the government can afford to cut interest rates without jeopardising sterling's position within the exchange rate

mechanism of the European Monetary System.

He says: "With the economy clearly in recession, interest rates should be reduced as quickly as possible in further half per cent stages."

Mr Christopher Johnson, chief economic adviser at Lloyds Bank, says the abolition of income tax relief at the higher 40 per cent rate on mortgage and pension contributions, and the extension of national insurance contributions to fringe benefits such as company cars might pay for lower company taxes.

"There is a good case for alleviating the misery of the company sector, whose profits are being squeezed, and paying for it out of the still far too rapidly rising incomes of the higher-paid in the personal sector, who got the main benefits of the tax cuts of the late 1980s," he argues.

Sterling's dilemma for Lamont over inflation policy

Peter Norman asks whether the medium-term financial strategy has a role in the era of the ERM

MR Nigel Lawson invented it. Mr John Major virtually ignored it in his Budget speech last year. A big question for Mr Norman Lamont as he draws up his first Budget as Chancellor is what should he do with the government's medium-term financial strategy for defeating inflation.

After Britain's entry into the European Monetary System's exchange rate mechanism, the strategy stands at a crossroads. It must be made compatible with an environment in which sterling is pegged against the D-Mark and other ERM currencies.

The MTFS was revolutionary when first introduced. It was intended to demonstrate to the nation that fiscal fine-tuning - the practice of making discretionary changes to taxes and public spending to influence output - was at an end.

From the beginning, the government emphasised that it was the job of monetary policy to control inflation. It argued that a highly active fiscal policy risked damaging the economy by giving false signals to investors and consumers. It opted for the medium-term objective of a balanced budget, because that would provide a clear and simple discipline for keeping public debt under control.

However, many changes



He devised it: Nigel Lawson

He ignored it: John Major

He is left with it: Norman Lamont

took place behind that facade of apparent corditude. The successful targeting of money supply growth was found to be an elusive goal. The government tried and abandoned various money supply target measures before settling on M4, which consists mainly of notes and coins in circulation.

The objective of a balanced budget did not preclude budget deficits in the early years of Mrs Thatcher's first govern-

ment, or the accumulation of large budget surpluses during the excessively strong economic growth of the late 1980s.

After 1984, the government began to take sterling's exchange rate into account in the MTFS. In Mr Lawson's 1988 Budget, the position of the exchange rate assumed a central role in monetary decision-making and sterling began to shadow the D-Mark.

Since last October, sterling has again been linked to the D-Mark, but in the more formal

setting of the ERM. That has raised the question whether the main focus of the MTFS should be on monetary policy or whether it should address itself more to fiscal developments.

On the one hand, it has been argued that membership of the ERM limits the UK's room for autonomous monetary manoeuvre because British interest rates are determined by the Bundesbank.

At the same time, the gov-

ernment's finances are moving rapidly from surplus into deficit under the twin pressures of recession and increased public spending.

Should the government restate the fiscal element of the MTFS so as to reassure financial markets that the government is not losing control of the public finances? Should it be content to leave things broadly as they are, accepting that the move into deficit is a temporary phenomenon that

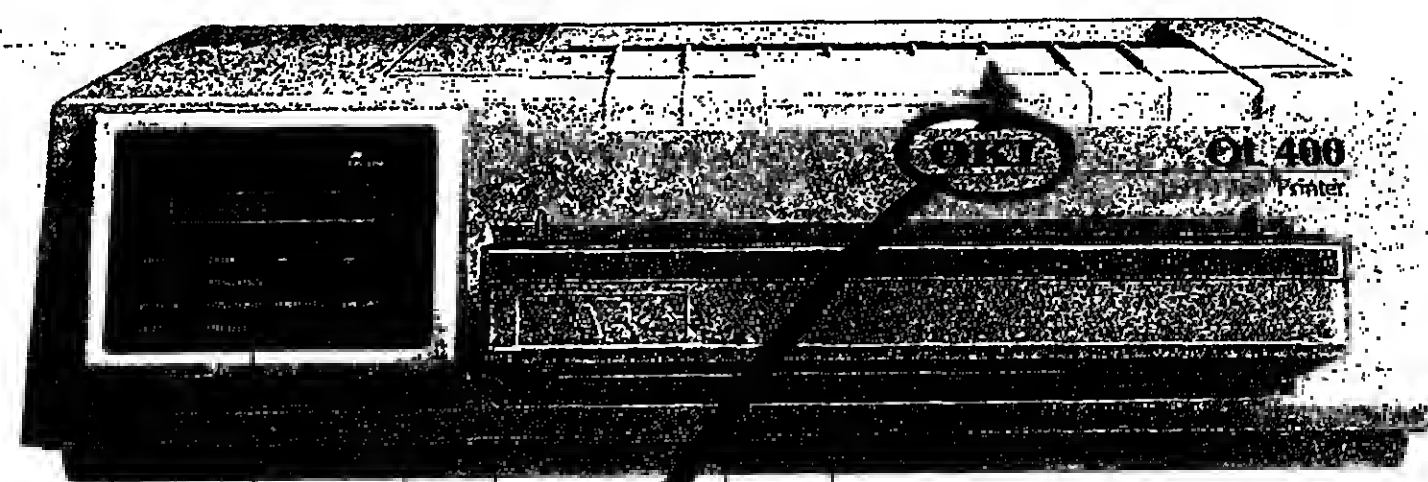
will correct itself as the economy recovers? Or should it adopt a more active fiscal approach to offset the limitations on interest rates supposedly imposed by the ERM?

From what we know of Mr Lamont, it would be very surprising if he were to go down the path of fiscal activism. Although his objective is to balance the budget over the medium term, he is quite happy for the budget to show a "modest" deficit when output, as now, is depressed.

As far as monetary policy is concerned, the two ½-percentage-point base rate cuts last month while sterling was either at or close to the bottom of the ERM, suggest that the ERM is not the policy strait-jacket that its critics have said. Sterling has been influenced by movements of the dollar as well as the D-Mark, while the fluctuation margins of 6 per cent either side of its DM2.95 central rate have provided some manoeuvring space.

Circumstances will be different, however, if sterling moves into the narrow 2.25 per cent fluctuation band of the ERM and becomes more closely tied to the D-Mark. As the government's stated policy is to move to the narrow EMS band when appropriate, the Budget should give it a chance to explain how such a move could be made compatible with the MTFS.

ONE OF THE MOST IMPORTANT FEATURES OF A MODERN PRINTER...



Easy to use Front Panel

4 PPM OKI Print Engine

Recycling Toner System

OKI 'State of the Art' LED Array Technology

0.5 - 2.5 MBytes of Memory

25 Resident Fonts

► If you strive for the highest in business efficiency, your choice of computer printer is vitally important. Regardless of specification, the name on the front is only as good as the service behind it.

OKI are one of the world's leading printer specialists. Our considerable resources and expertise are backed by a reputation for innovation, quality and reliability going back for over a century.

Look for the name.

OKI - at the forefront of technology through the service behind it.

computer printers - OKI is the word

OKI

OKI Systems (UK) Ltd
550 Dundee Road, Slough Trading Estate, Slough,
Berkshire SL1 4LE. Tel: (0753) 31292 Fax: (0753) 21099

► Ring 0800 525 585 for your free printer guide and information pack ◀

Call to tie tax income to specific spending

By Peter Norman, Economics Correspondent

BRITAIN should make greater use of "earmarked" taxes, which allocate particular tax revenues to particular forms of government spending, according to two studies published today by the Institute of Economic Affairs, a free market think-tank.

The papers say the time is ripe for a radical tax reform that would give voters a better idea of the costs of public services, such as health care, and open up a debate on how tax revenues should be spent.

In one paper, Mr Barry Bracewell-Milnes, a senior research fellow of the Institute, points out that government spending on health is equivalent to about 12p of the current 25p-in-the-pound basic income tax rate.

If the government were to announce separate health and income taxes of, say, 12.1p and 12.9p respectively, public discussion of fiscal priorities would be better informed, he says.

In another paper, Mr Gabriel Stein, a Swedish economist, calls for more transparency in

the tax system. He says that every taxpayer should receive once a year a breakdown of the way in which taxes are spent. Everyone paying National Insurance contributions should receive an automatic annual statement showing their entitlements and how much has been paid on their behalf.

The IEA studies emphasise that existing UK taxes that are supposed to be earmarked have revenues greatly disproportionate with the way tax receipts are spent.

The authors say that in road taxation - car tax, vehicle excise duties and duty on fuel - the government receives £231 a person a year and spends only £102 on roads; and that national health contributions cover only 17 per cent of total NHS spending.

Whether your taxes? IEA Inquiry 23, by Gabriel Stein. Free. The Case for Earmarked Taxes, by Ranjit Teja and Barry Bracewell-Milnes. Research Monograph 46. £7.95 plus 50p p&g. Both from IEA, 2 Lord North St, London SW1P 3LB.

THE EUROPEAN CAR FACTORY REPORT AND DIRECTORY

The first complete analytical guide to the 68 assembly and 169 component and design facilities of Europe's 16 major car manufacturers.

- Detailed descriptions and analyses of productivity, efficiency, capacity, staffing and utilisation of 237 facilities in 12 countries.
- Impacts on quality and capacity of manufacturing changes: new shift patterns, composites, modular assembly and robotisation.
- Trends and patterns of investment, employment, labour costs, trade balances and car sales in both seats and revenues.
- Opportunities for "hyperplants" and "greyfield" developments.

Published in two volumes: The analytical Report and the Directory database. Over 600 pages, 90 tables and 25 graphs.

After five years of fieldwork and interpretation this essential reference for managers and analysts in the motor industry is now available from:

Euromotor Reports Limited,
Suite 1503,
105/106 New Road Street,
London W1V 6BC.
Telephone: 071-493 7711
Facsimile: 071-493 8997
Contact Linda Savage
Price £2,950



EUROMOTOR REPORTS

EUROSEN

Research and analysis by Ludvig Associates Limited

UK NEWS

Directors buy out Circle K store chain

A TEAM of five directors at the Circle K convenience store chain in the UK is staging a management buy-out from the company's joint owners, Circle K Corporation, of the US, and News International, the media group run by Rupert Murdoch, writes John Thornhill.

The 230-store chain, which is mainly based in southern England, has an annual turnover of about £150m. No financial details of the buy-out have yet been released.

Mr David Liddle, the managing director, accepted that it was a bold decision to seek a buy-out in the present economic climate, but he added: "Convenience stores are more recession-resistant than other types of retailing. We do not experience the boom the high street enjoys but nor do we experience the bust."

Circle K owns 163 of its convenience stores and licenses or franchises the rest. The company runs stores at 15 petrol stations in the UK and has plans to expand in the field.

US Circle K Corporation, the UK chain's joint owner, has been plagued by financial difficulties and has been operating under protection of Chapter 11 of the US Federal Bankruptcy code since last May.

Former Parrot chief executive acquitted

MR Frank Peters, former chief executive of Parrot, the failed floppy disk maker, was acquitted on Saturday, after a four-week trial, of two counts of forgery.

The Chicago lawyer and businessman had pleaded not guilty to forging extracts of the company's board meeting in order to induce Northern Trust Company, the British offshoot of an American bank, to guarantee a \$2.5m European Coal and Steel Community loan to Parrot.

The judge had directed the jury to find Mr Peters not guilty of the first count after a handwriting expert last week pointed to significant differences between the signature on the document and Mr Peters' signature.

The jury reached its verdict on Saturday after deliberating for more than eight hours and being sent to a hotel on Friday night.

Power sale hopes

THE £600m public offer of shares in National Power and PowerGen, the two electricity generators, which closes on Wednesday, had attracted 120,000 applications by the weekend.

Only about half the forms have been analysed but on that basis the average application was for 640 shares worth £1,120 on a fully-paid basis.

The total number of applications doubled in the 24 hours before the latest tally was taken on Saturday.

Nuclear power plans criticised

By David Thomas, Resources Editor

THE government should not build new nuclear power stations, says a critical report on nuclear energy published today by the Adam Smith Institute, a right-wing think-tank.

It marks a significant change of view for the institute, which until now has sided with most right-wing groups in firmly supporting nuclear power.

The institute says the existence of state-owned nuclear power companies will distort the newly privatised UK electricity market. It is sceptical about the economic justification for more stations. "No matter how the environmental or safety arguments stack up, the institute now sees them as overwhelmed by the absurdity of the economic case for nuclear power," it says.

The government was forced to set up two state-owned companies, Nuclear Electric and Scottish Nuclear, to run the nuclear stations, after the attempt to privatise them collapsed in 1989.

The report says the companies should not build stations but should be restricted to running existing nuclear plants. That would bring automatic privatisation of state ownership of nuclear power over the next 15 years as stations close, says the report, by Professor Colin Robinson, an energy economist at Surrey University.

The government should hand over economic decisions

Major thought to be ready to abandon poll tax

By Philip Stephens, Political Editor

A PLEDGE by Mr John Major that the government would offer local authorities a "sustainable" system of finance for the 1990s has reinforced expectations in Whitehall that the prime minister is set to abandon the poll tax. The present system, however, looks likely to remain for another two years.

He also foreshadowed a significant shake-up of the structure of local government, with a hint that provincial towns would be allowed to opt for independent "county borough" status. That would erode, although

not abolish, the present county tier of local government.

His comments to a conference of Conservative local government activists came amid strong hints from ministers that the government's review had yet to agree on an alternative system of local taxation. The ministers also indicated that, whatever the outcome of the review, the poll tax charge would remain in place for another two years because of the time needed to push new legislation through parliament.

Leaks last month that Mr Michael

Heseltine, the Environment Secretary, was advocating a return to a modification of the rating system have complicated the government's task by angering a vocal group of right-wing Tory MPs.

Whitehall insiders insist, however, that a return to some form of property tax still appears inevitable. An official with close links to the review said: "One thing is certain, the poll tax is not sustainable."

That view was reinforced when Mr Michael Portillo, the minister with special responsibility for the poll

tax, dropped from his speech previous statements that the government was determined to keep the principle that every adult should contribute to the cost of local services.

Speaking at the same conference as the prime minister, Mr Heseltine sought to reduce the pressure for an early announcement with repeated statements that he would not be rushed into decisions. He is committed to producing an outline of the review's conclusions in time for the campaign for the May 2 local elections, but remains uncertain about

the extent of agreement he can secure in the Cabinet by then.

Privately, ministers acknowledge that the options - ranging from a straight return to the rates to further changes to the poll tax - have all been examined exhaustively. The difficulty is each would create a new set of "losers".

One minister said there were strong minorities in the Conservative party both for retaining a modified poll tax and for returning to the rates. That implied that Mr Major would have to exercise "political

leadership" to swing support behind the option he chose. Both the prime minister and Mr Kenneth Clarke, the education secretary, again ruled out the wholesale transfer of education funding to central government.

The damaging impact of the poll tax on the government's electoral prospects is expected to be underlined again on Thursday by a drop in Tory support in the Ribbles Valley by-election. The party expects its majority to fall from more than 19,000 at the last general election to between 5,000 and 10,000.

Scottish Tories are caught on the rebound

James Buxton says some Conservatives think community charge abolition is suicidal

THE prospect that the poll tax may be abolished is causing alarm in some quarters in Scotland.

Most obviously affected is the Conservative party, whose Scottish Office ministerial team rode over intense opposition to introduce the community charge in 1989, a year earlier than England and Wales. The party would not only lose face if the poll tax were abolished but might have to tell its supporters that something akin to the hated rating system was on the way back.

Council officials, who have never enjoyed implementing the poll tax, are also worried. They fear an enormous increase in already high levels of non-payment as people realise that the community charge is to be abolished and that the incoming system may cost them less.

Non-payment may shortly take a new turn in Scotland as a new class of non-payers makes its debut. They are people, many of them Conservative voters, who are willing to pay the bulk of their poll tax but say they will refuse to pay the surcharge many councils are imposing to make up for non-collection.

The latest trouble emerged as Scottish local authorities pushed up the average rate for 1991-92 by 29 per cent to £422. In Glasgow, people will pay £435, a rise of £123. Edinburgh will again have the highest poll tax in Scotland, at £584, a jump of 35 per cent.

How is it ministers and some poll tax payers are asking, that councils have put up their charge by so much more than the rate of inflation, especially since the Scottish Office gave them a 10.4 per cent increase in their revenue support grant?

One reason is that many regional councils held down poll tax increases in the present financial year because of the regional elections last May - evidence, advocates of the community charge say, that the system does act as a brake on council spending. "You can only use your reserves to do that once," says Mr Albert Tait, of the Convention of Scottish Local Authorities (Cosla).

Another reason is the gearing mechanism of the system.



Douglas Mason (above) is a tortured man as he contemplates the possible ruin of the community charge the blueprint of which he laid down in a 1984 pamphlet for the Adam Smith Institute, the free market think-tank.

Mr Mason is a rather nervous 49-year-old political researcher who lives in Glenrothes, Fife. He believes the community charge in Scotland is now "accepted more than it was a year ago, in a grumbling sort of way" and can see no reason to remove it. Mr Heseltine, he says, has created hopes for a solution to difficulties of local government finance that he cannot fulfil.

Mr Mason has two criticisms of the way the government implemented the poll tax. "First, they went for this crazy rolling register, which wants to know where people are living on every single day of the year. I proposed that people should register in one place each year."

Second, he says, "they have introduced this

incredibly complicated rebate system which they keep altering." He had suggested that instead of the 60 per cent rebate, all people entitled to social security or pensions should be given 100 per cent of the average poll tax level for the country and be expected to pay full poll tax bills.

That way, he says, much bureaucracy would have been avoided, poor people would be conscious of high-spending authorities and those authorities would not be able to argue that their high poll tax levels were of little consequence to the badly off, since the payers were liable for only 20 per cent of the charge.

Non-payment is not the difficulty: it is non-collection, he says. Councils with urban populations, such as Fife, have been almost as effective at collecting the tax as rural ones on the Borders that have achieved 97 per cent collection. "Fife just got on and collected it," he says.

Accounts Commission, which monitors the performance of local government in Scotland, said recently that individual councillors who opposed the poll tax had "created the impression that certain councils may be less likely than others to use their full powers to enforce payment".

At every stage of the recovery procedure, Scottish councils acted much more slowly than many of their English counterparts did a year later and more slowly than they did when they were levying domestic rates. Only this year did the first Scottish council authorise sheriff officers to seize goods

for sale to cover poll tax debts.

The idea that poll tax payers should refuse to pay the surcharges that arise from non-payment by others is embarrassing the Conservatives. "I sympathise with the anger these people feel," said Mr Struan Stevenson, prospective Tory candidate for Edinburgh South, "but it's absolutely futile. It plays into the hands of opponents of the charge."

The embarrassment is nothing compared with that which the party would suffer if it had to abandon the poll tax altogether. Mr Ian Lang, now the Scottish secretary, spent much of the past four years justifying the poll tax, which he implemented under Mr Malcolm Rifkind, now the transport secretary.

Mr Allan Stewart, local government minister and staunch advocate of the poll tax, said last week it would be "virtually impossible" to try and defend a straight return of rates to Scottish Conservatives.

Domestic rates were much more resented in Scotland than in England - whereas England shirked regular revaluations, Scotland carried them on religiously. The last time, in 1985, produced an outcry partly because of a big switch in the rates burden from city centres to the outer suburbs where many Tories live.

Not surprisingly Mr Lang, who is working with Mr Michael Heseltine, the environment secretary, in the poll tax review, is widely believed to be going to Scotland. He talked last week of improving its "acceptability and effectiveness." He did not elaborate.

If there were a return to domestic rates, he claimed last week, Scots would find themselves facing rates bills 50 per cent higher than before the community charge was brought in, since local authority spending has increased in the meantime. But he ruled out the idea of Scotland's adopting a different solution from England's.

Some Tories are warning that the party would inflict suicidal damage on itself in Scotland if it went back to the rates. Others are less sure. "I think a lot of us realise it's unfair, even though many of us benefit from it, and we should admit it," one Tory said.

The workshop is an intensive practical course aimed at those who wish to understand the principles and practices of financial risk management. It combines comprehensive technical reference material with an interactive format with case studies and worked examples. To underpin this, we have a panel of specialists from financial institutions including Jonathan Britton, Director of Treasury and Fixed Income at Swiss Bank Corporation, London; Bob Fuller, Director of Charterhouse Bank in charge of risk systems (CATALYST) development; Richard Hines, Group Project Manager at Prudential Corporation Plc; Jillian Nathan, Assistant Managing Director of the Chicago Board of Trade in London; Crispin Southgate, Director of Charterhouse Bank and Head of Financial Engineering; Neil Thompson, Vice President, First National Bank of Chicago and Head of Derivatives Trading; Chris Wingfield, Assistant Director, Hill Samuel Bank responsible for operational support for treasury and capital markets products together with specialists from the Price Waterhouse Financial Risk Management Group.

THE 16-year ordeal of the Birmingham Six enters its final stage today with the start of the men's second full appeal hearing in less than three years at the Old Bailey in London.

The men's release is now regarded as a formality after the announcement by Sir Allan Green, QC, the director of public prosecutions, last week that the Crown would no longer seek to uphold their convictions as safe and satisfactory.

His announcement came as it was decided that the Crown could no longer rely on the evidence of any of the police officers in the case. Sir Allan had already announced at an earlier preliminary hearing that the Crown would not be relying on the scientific evidence against the men.

However, the judges who will hear the appeal - Lords Justice Lloyd, Farquharson and Mustill - have made clear that it is for the Appeal Court alone to decide whether the men should be freed.

Lord Justice Lloyd said the court had a duty to look at the fresh evidence and decide in the light of it whether the convictions were unsafe or unsatisfactory. The court has indicated that it will want to call witnesses. It is also expected to review what Lord Lane, the Lord Chief Justice, described during the men's 1987 appeal as a "wealth" of circumstantial evidence in the case.

The six - Mr Gerry Hunter, Mr Patrick Hill, Mr Richard McIlkenny, Mr John Walker, Mr Billy Power and Mr Hugh Callaghan - were jailed for life in 1975 for the November 1974 Birmingham pub bombings, in which 21 people were killed.

unhappy with the reluctance of reinsurers to pay up on US asbestos settlements.

Last month, the Asbestos Working Party, a committee representing underwriters at Lloyd's of London and on the London company market, reached agreement with six companies: Munich Re, Cologne Re and Gerling (of Germany), Swiss Re (of Switzerland), NRG (of the Netherlands), and Mercantile and General Re (of the US).

Meanwhile, the market is also optimistic that the impact of insurance claims arising from the US banking crisis will be less than was first feared. A Lloyd's study group was set up last month to examine the implications for the London market, reflecting increasing concern about the potential size of insurance claims stemming from legal action against

directors, officers, lawyers, accountants and property advisers associated with more than 450 failed savings and loans institutions.

More than 500 lawsuits by the Federal Deposit Insurance Corporation, the US government body that insures bank deposits, are outstanding. In successful, those actions could lead to claims under insurance policies taken out with both US and London insurers.

Initial estimates said claims on London market insurers might amount to as much as \$5bn. Underwriters now say that the estimates are exaggerated, principally because most of the policies affected were written on a claims-made basis (in which a policy can only be claimed upon if the events that will lead to a claim are notified to the insurer during the life of the policy).

gained in the debate over European integration. Yet the replacement of Mrs Margaret Thatcher and German reunification offered the government a new opportunity.

His study concludes that the political implications of monetary union have been exaggerated, undermining the credibility of the government's case for an alternative approach to closer co-operation.

Monetary union would not reduce Britain's status to that of a region in the EC.

A Cautionary Tale of Emu. CPS, 8 Wilfred Street, London SW1 8EP. £3.95.

in a paper published by the Centre for Policy Studies, he concludes that Britain's approach to Europe over the last few years has left it marginalised in the debate over European integration. Yet the replacement of Mrs Margaret Thatcher and German reunification offered the government a new opportunity.

His study concludes that the political implications of monetary union have been exaggerated, undermining the credibility of the government's case for an alternative approach to closer co-operation.

Monetary union would not reduce Britain's status to that of a region in the EC.

A Cautionary Tale of Emu. CPS, 8 Wilfred Street, London SW1 8EP. £3.95.

in a paper published by the Centre for Policy Studies, he concludes that Britain's approach to Europe over the last few years has left it marginalised in the debate over European integration. Yet the replacement of Mrs Margaret Thatcher and German reunification offered the government a new opportunity.

His study concludes that the political implications of monetary union have been exaggerated, undermining the credibility of the government's case for an alternative approach to closer co-operation.

Monetary union would not reduce Britain's status to that of a region in the EC.

A Cautionary Tale of Emu. CPS, 8 Wilfred Street, London SW1 8EP. £3.95.

in a paper published by the Centre for Policy Studies, he concludes that Britain's approach to Europe over the last few years has left it marginalised in the debate over European integration. Yet the replacement of Mrs Margaret Thatcher and German reunification offered the government a new opportunity.

His study concludes that the political implications of monetary union have been exaggerated, undermining the credibility of the government's case for an alternative approach to closer co-operation.

Monetary union would not reduce Britain's status to that of a region in the EC.

A Cautionary Tale of Emu. CPS, 8 Wilfred Street, London SW1 8EP. £3.95.

in a paper published by the Centre for Policy Studies, he concludes that Britain's approach to Europe over the last few years has left it marginalised in the debate over European integration. Yet the replacement of Mrs Margaret Thatcher and German reunification offered the government a new opportunity.

His study concludes that the political implications of monetary union have been exaggerated, undermining the credibility of the government's case for an alternative approach to closer co-operation.

Monetary union would not reduce Britain's status to that of a region in the EC.

A Cautionary Tale of Emu. CPS, 8 Wilfred Street, London SW1 8EP. £3.95.

in a paper published by the Centre for Policy Studies, he concludes that Britain's approach to Europe over the last few years has left it marginalised in the debate over European integration. Yet the replacement of Mrs Margaret Thatcher and German reunification offered the government a new opportunity.

His study concludes that the political implications of monetary union have been exaggerated, undermining the credibility of the government's case for an alternative approach to closer co-operation.

Monetary union would not reduce Britain's status to that of a region in the EC.

A Cautionary Tale of Emu. CPS, 8 Wilfred Street, London SW1 8EP. £3.95.

in a paper published by the Centre for Policy Studies, he concludes that Britain's approach to Europe over the last few years has left it marginalised in the debate over European integration. Yet the replacement of Mrs Margaret Thatcher and German reunification offered the government a new opportunity.

His study concludes that the political implications of monetary union have been exaggerated, undermining the credibility of the government's case for an alternative approach to closer co-operation.

Monetary union would not reduce Britain's status to that of a region in the EC.

A Cautionary Tale of Emu. CPS, 8 Wilfred Street, London SW1 8EP. £3.95.

in a paper published by the Centre for Policy Studies, he concludes that Britain's approach to Europe over the last few years has left it marginalised in the debate over European integration. Yet the replacement of Mrs Margaret Thatcher and German reunification offered the government a new opportunity.

His study concludes that the political implications of monetary union have been exaggerated, undermining the credibility of the government's case for an alternative approach to closer co-operation.

Monetary union would not reduce Britain's status to that of a region in the EC.

A Cautionary Tale of Emu. CPS, 8 Wilfred Street, London SW1 8EP. £3.95.

in a paper published by the Centre for Policy Studies, he concludes that Britain's approach to Europe over the last few years has left it marginalised in the debate over European integration. Yet the replacement of Mrs Margaret Thatcher and German reunification offered the government a new opportunity.

His study concludes that the political implications of monetary union have been exaggerated, undermining the credibility of the government's case for an alternative approach to closer co-operation.

Monetary union would not reduce Britain's status to that of a region in the EC.

A Cautionary Tale of Emu. CPS, 8 Wilfred Street, London SW1 8EP. £3.95.

in a paper published by the Centre for Policy Studies, he concludes that Britain's approach to Europe over the last few years has left it marginalised in the debate over European integration. Yet the replacement of Mrs Margaret Thatcher and German reunification offered the government a new opportunity.

His study concludes that the political implications of monetary union have been exaggerated, undermining the credibility of the government's case for an alternative approach to closer co-operation.

Monetary union would not reduce Britain's status to that of a region in the EC.

A Cautionary Tale of Emu. CPS, 8 Wilfred Street, London SW1 8EP. £3.95.

in a paper published by the Centre for Policy Studies, he concludes that Britain's approach to Europe over the last few years has left it marginalised in the debate over European integration. Yet the replacement of Mrs Margaret Thatcher and German reunification offered the government a new opportunity.

His study concludes that the political implications of monetary union have been exaggerated, undermining the credibility of the government's case for an alternative approach to closer co-operation.

Monetary union would not reduce Britain's status to that of a region in the EC.

A Cautionary Tale of Emu. CPS, 8 Wilfred Street, London SW1 8EP. £3.95.

in a paper published by the Centre for Policy Studies, he concludes that Britain's approach to Europe over the last few years has left it marginalised in the debate over European integration. Yet the replacement of Mrs Margaret Thatcher and German reunification offered the government a new opportunity.

His study concludes that the political implications of monetary union have been exaggerated, undermining the credibility of the government's case for an alternative approach to closer co-operation.

Monetary union would not reduce Britain's status to that of a region in the EC.

A Cautionary Tale of Emu. CPS, 8 Wilfred Street, London SW1 8EP. £3.95.

in a paper published by the Centre for Policy Studies, he concludes that Britain's approach to Europe over the last few years has left it marginalised in the debate over European integration. Yet the replacement of Mrs Margaret Thatcher and German reunification offered the government a new opportunity.

His study concludes that the political implications of monetary union have been exaggerated, undermining the credibility of the government's case for an alternative approach to closer co-operation.

Monetary union would not reduce Britain's status to that of a region in the EC.

A Cautionary Tale of Emu. CPS, 8 Wilfred Street, London SW1 8EP. £3.95.

in a paper published by the Centre for Policy Studies, he concludes that Britain's approach to Europe over the last few years has left it marginalised in the debate over European integration. Yet the replacement of Mrs Margaret Thatcher and German reunification offered the government a new opportunity.

His study concludes that the political implications of monetary union have been exaggerated, undermining the credibility of the government's case for an alternative approach to closer co-operation.

Monetary union would not reduce Britain's status to that of a region in the EC.

A Cautionary Tale of Emu. CPS, 8 Wilfred Street, London SW1 8EP. £3.95.

in a paper published by the Centre for Policy Studies, he concludes that Britain's approach to Europe over the last few years has left it marginalised in the debate over European integration. Yet the replacement of Mrs Margaret Thatcher and German reunification offered the government a new opportunity.

His study concludes that the political implications of monetary union have been exaggerated, undermining the credibility of the government's case for an alternative approach to closer co-operation.

Monetary union would not reduce Britain's status to that of a region in the EC.

A Cautionary Tale of Emu. CPS, 8 Wilfred Street, London SW1 8EP. £3.95.

Government blamed for charge levels

By Richard Evans

BLAME for the level of next year's poll tax bills is placed on central government today in a report from the Local Government Information Unit.

The unit, which has the backing of trade unions and Labour councils, says it has identified 10 reasons, all outside the control of local authorities, why bills are going up in 1991-92.

It claims that its research demonstrates once again that the government has got its sums wrong and that payers of the poll tax down, they would not necessarily be able to do the same again.

One key assumption made by the government was that council spending should rise by 18.9 per cent but the government's "share" of council spending had been increased by only 12.8 per cent. Community charge payers would have to pick up the difference - equivalent to more than £39 for every poll tax payer.

Mr David Blunkett, Opposition local government spokesman, said: "Ministers' fingerprints will be all over next year's poll tax bills."

"They will try to come up with alibis and excuses, but it is quite clear where the guilt lies... When we look at the true picture we can see it is central government which determines local bills and enforces cuts in services."

The cost of uncollected poll tax and the cost of borrowing to avoid cash flow difficulties will be reflected in next year's bills. They will add about £40 to the average community charge.

The government had also assumed an inflation rate of 7 per cent in setting council spending targets, but inflation was running at 2 per cent when the report was published. The bill for teachers' pay had

gone up by 8.6 per cent in the example.

The true costs of administering the poll tax had not been allowed for. Keeping the register up to date was costing local authorities about £230m a year. In addition to that, collection costs were considerably more than twice those of the rates.

The report also argues that ministers had refused to take account of how councils used their reserves. In consequence, whereas last year many councils used reserves to keep the poll tax down, they would not necessarily be able to do the same again.

One key assumption made by the government was that council spending should rise by 18.9 per cent but the government's "share" of council spending had been increased by only 12.8 per cent. Community charge payers would have to pick up the difference - equivalent to more than £39 for every poll tax payer.

Mr David Blunkett, Opposition local government spokesman, said: "Ministers' fingerprints will be all over next year's poll tax bills."

"They will try to come up with alibis and excuses, but it is quite clear where the guilt lies... When we look at the true picture we can see it is central government which determines local bills and enforces cuts in services."

The cost of uncollected poll tax and the cost of borrowing to avoid cash flow difficulties will be reflected in next year's bills. They will add about £40 to the average community charge.

The government had also assumed an inflation rate of 7 per cent in setting council spending targets, but inflation was running at 2 per cent when the report was published. The bill for teachers' pay had

gone up by 8.6 per cent in the example.

The true costs of administering the poll tax had not been allowed for. Keeping the register up to date was costing local authorities about £230m a year. In addition to that, collection costs were considerably more than twice those of the rates.

The report also argues that ministers had refused to take account of how councils used their reserves. In consequence, whereas last year many councils used reserves to keep the poll tax down, they would not necessarily be able to do the same again.

One key assumption made by the government was that council spending should rise by 18.9 per cent but the government's "share" of council spending had been increased by only 12.8 per cent. Community charge payers would have to pick up the difference - equivalent to more than £39 for every poll tax payer.

Mr David Blunkett, Opposition local government spokesman, said: "Ministers' fingerprints will be all over next year's poll tax bills."

"They will try to come up with alibis and excuses, but it is quite clear where the guilt lies... When we look at the true picture we can see it is central government which determines local bills and enforces cuts in services."

The cost of uncollected poll tax and the cost of borrowing to avoid cash flow difficulties will be reflected in next year's bills. They will add about £40 to the average community charge.

The government had also assumed an inflation rate of 7 per cent in setting council spending targets, but inflation was running at 2 per cent when the report was published. The bill for teachers' pay had

gone up by 8.6 per cent in the example.

The true costs of administering the poll tax had not been allowed for. Keeping the register up to date was costing local authorities about £230m a year. In addition to that, collection costs were considerably more than twice those of the rates.

The report also argues that ministers had refused to take account of how councils used their reserves. In consequence, whereas last year many councils used reserves to keep the poll tax down, they would not necessarily be able to do the same again.

One key assumption made by the government was that council spending should rise by 18.9 per cent but the government's "share" of council spending had been increased by only 12.8 per cent. Community charge payers would have to pick up the difference - equivalent to more than £39 for every poll tax payer.

Mr David Blunkett, Opposition local government spokesman, said: "Ministers' fingerprints will be all over next year's poll tax bills."

"They will try to come up with alibis and excuses, but it is quite clear where the guilt lies... When we look at the true picture we can see it is central government which determines local bills and enforces cuts in services."

The cost of uncollected poll tax and the cost of borrowing to avoid cash flow difficulties will be reflected in next year's bills. They will add about £40 to the average community charge.

The government had also assumed an inflation rate of 7 per cent in setting council spending targets, but inflation was running at 2 per cent when the report was published. The bill for teachers' pay had

gone up by 8.6 per cent in the example.

The true costs of administering the poll tax had not been allowed for. Keeping the register up to date was costing local authorities about £230m a year. In addition to that, collection costs were considerably more than twice those of the rates.

The report also argues that ministers had refused to take account of how councils used their reserves. In consequence, whereas last year many councils used reserves to keep the poll tax down, they would not necessarily be able to do the same again.

One key assumption made by the government was that council spending should rise by 18.9 per cent but the government's "share" of council spending had been increased by only 12.8 per cent. Community charge payers would have to pick up the difference - equivalent to more than £39 for every poll tax payer.

Mr David Blunkett, Opposition local government spokesman, said: "Ministers' fingerprints will be all over next year's poll tax bills."

"They will try to come up with alibis and excuses, but it is quite clear where the guilt lies... When we look at the true picture we can see it is central government which determines local bills and enforces cuts in services."

The cost of uncollected poll tax and the cost of borrowing to avoid cash flow difficulties will be reflected in next year's bills. They will add about £40 to the average community charge.

The government had also assumed an inflation rate of 7 per cent in setting council spending targets, but inflation was running at 2 per cent when the report was published. The bill for teachers' pay had

gone up by 8.6 per cent in the example.

The true costs of administering the poll tax had not been allowed for. Keeping the register up to date was costing local authorities about £230m a year. In addition to that, collection costs were considerably more than twice those of the rates.

The report also argues that ministers had refused to take account of how councils used their reserves. In consequence, whereas last year many councils used reserves to keep the poll tax down, they would not necessarily be able to do the same again.

One key assumption made by the government was that council spending should rise by 18.9 per cent but the government's "share" of council spending had been increased by only 12.8 per cent. Community charge payers would have to pick up the difference - equivalent to more than £39 for every poll tax payer.

Mr David Blunkett, Opposition local government spokesman, said: "Ministers' fingerprints will be all over next year's poll tax bills."

"They will try to come up with alibis and excuses, but it is quite clear where the guilt lies... When we look at the true picture we can see it is central government which determines local bills and enforces cuts in services."

The cost of uncollected poll tax and the cost of borrowing to avoid cash flow difficulties will be reflected in next year's bills. They will add about £40 to the average community charge.

The government had also assumed an inflation rate of 7 per cent in setting council spending targets, but inflation was running at 2 per cent when the report was published. The bill for teachers' pay had

gone up by 8.6 per cent in the example.

The true costs of administering the poll tax had not been allowed for. Keeping the register up to date was costing local authorities about £230m a year. In addition to that, collection costs were considerably more than twice those of the rates.

The report also argues that ministers had refused to take account of how councils used their reserves. In consequence, whereas last year many councils used reserves to keep the poll tax down, they would not necessarily be able to do the same again.

One key assumption made by the government was that council spending should rise by 18.9 per cent but the government's "share" of council spending had been increased by only 12.8 per cent. Community charge payers would have to pick up the difference - equivalent to more than £39 for every poll tax payer.

Mr David Blunkett, Opposition local government spokesman, said: "Ministers' fingerprints will be all over next year's poll tax bills."

"They will try to come up with alibis and excuses, but it is quite clear where the guilt lies... When we look at the true picture we can see it is central government which determines local bills and enforces cuts in services."

The cost of uncollected poll tax and the cost of borrowing to avoid cash flow difficulties will be reflected in next year's bills. They will add about £40 to the average community charge.

The government had also assumed an inflation rate of 7 per cent in setting council spending targets, but inflation was running at 2 per cent when the report was published. The bill for teachers' pay had

gone up by 8.6 per cent in the example.

The true costs of administering the poll tax had not been allowed for. Keeping the register up to date was costing local authorities about £230m a year. In addition to that, collection costs were considerably more than twice those of the rates.

The report also argues that ministers had refused to take account of how councils used their reserves. In consequence, whereas last year many councils used reserves to keep the poll tax down, they would not necessarily be able to do the same again.

One key assumption made by the government was that council spending should rise by 18.9 per cent but the government's "share" of council spending had been increased by only 12.8 per cent. Community charge payers would have to pick up the difference - equivalent to more than £39 for every poll tax payer.

Mr David Blunkett, Opposition local government spokesman, said: "Ministers' fingerprints will be all over next year's poll tax bills."

"They will try to come up with alibis and excuses, but it is quite clear where the guilt lies... When we look at the true picture we can see it is central government which determines local bills and enforces cuts in services."

The cost of uncollected poll tax and the cost of borrowing to avoid cash flow difficulties will be reflected in next year's bills. They will add about £40 to the average community charge.

The government had also assumed an inflation rate of 7 per cent in setting council spending targets, but inflation was running at 2 per cent when the report was published. The bill for teachers' pay had

gone up by 8.6 per cent in the example.

The true costs of administering the poll tax had not been allowed for. Keeping the register up to date was costing local authorities about £230m a year. In addition to that, collection costs were considerably more than twice those of the rates.

The report also argues that ministers had refused to take account of how councils used their reserves. In consequence, whereas last year many councils used reserves to keep the poll tax down, they would not necessarily be able to do the same again.

One key assumption made by the government was that council spending should rise by 18.9 per cent but the government's "share" of council spending had been increased by only 12.8 per cent. Community charge payers would have to pick up the difference - equivalent to more than £39 for every poll tax payer.

Mr David Blunkett, Opposition local government spokesman, said: "Ministers' fingerprints will be all over next year's poll tax bills."

"They will try to come up with alibis and excuses, but it is quite clear where the guilt lies... When we look at the true picture we can see it is central government which determines local bills and enforces cuts in services."

The cost of uncollected poll tax and the cost of borrowing to avoid cash flow difficulties will be reflected in next year's bills. They will add about £40 to the average community charge.

The government had also assumed an inflation rate of 7 per cent in setting council spending targets, but inflation was running at 2 per cent when the report was published. The bill for teachers' pay had

gone up by 8.6 per cent in the example.

The true costs of administering the poll tax had not been allowed for. Keeping the register up to date was costing local authorities about £230m a year. In addition to that, collection costs were considerably more than twice those of the rates.

The report also argues that ministers had refused to take account of how councils used their reserves. In consequence, whereas last year many councils used reserves to keep the poll tax down, they would not necessarily be able to do the same again.

One key assumption made by the government was that council spending should rise by 18.9 per cent but the government's "share" of council spending had been increased by only 12.8 per cent. Community charge payers would have to pick up the difference - equivalent to more than £39 for every poll tax payer.

Mr David Blunkett, Opposition local government spokesman, said: "Ministers' fingerprints will be all over next year's poll tax bills."

"They will try to come up with alibis and excuses, but it is quite clear where the guilt lies... When we look at the true picture we can see it is central government which determines local bills and enforces cuts in services."

The cost of uncollected poll tax and the cost of borrowing to avoid cash flow difficulties will be reflected in next year's bills. They will add about £40 to the average community charge.

The government had also assumed an inflation rate of 7 per cent in setting council spending targets, but inflation was running at 2 per cent when the report was published. The bill for teachers' pay had

gone up by 8.6 per cent in the example.

The true costs of administering the poll tax had not been allowed for. Keeping the register up to date was costing local authorities about £230m a year. In addition to that, collection costs were considerably more than twice those of the rates.

The report also argues that ministers had refused to take account of how councils used their reserves. In consequence, whereas last year many councils used reserves to keep the poll tax down, they would not necessarily be able to do the same again.

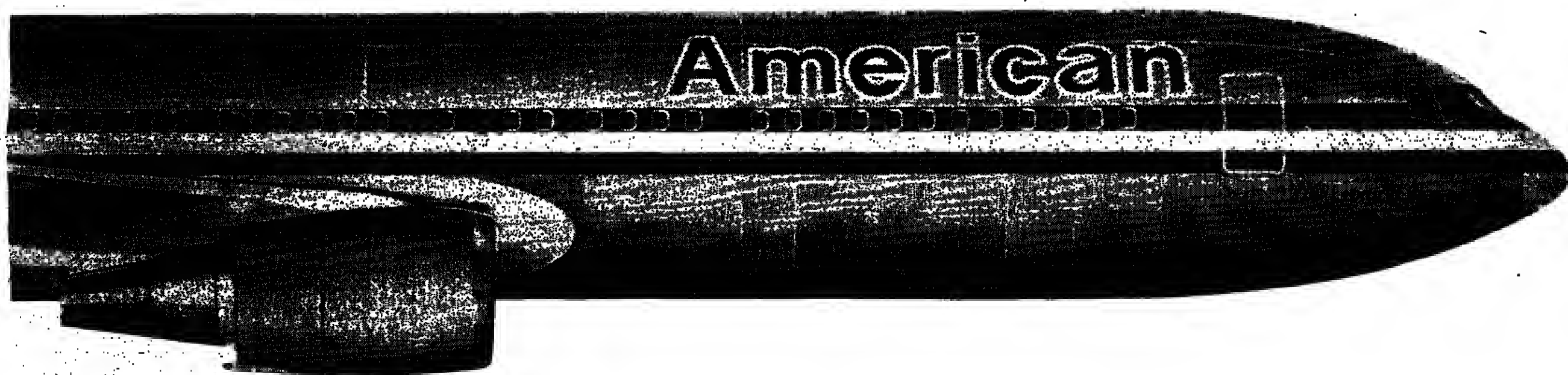
One key assumption made by the government was that council spending should rise by 18.9 per cent but the government's "share" of council spending had been increased by only 12.8 per cent. Community charge payers would have to pick up the difference - equivalent to more than £39 for every poll tax payer.

Mr David Blunkett, Opposition local government spokesman, said: "Ministers' fingerprints will be all over next year's poll tax bills."

"They will try to come up with alibis and excuses, but it is quite clear where the guilt lies... When we look at the true picture we can see it is central government which determines local bills and enforces cuts in services

American Airlines non-stop to Chicago.

Starting June 2 with daily departures
from London Gatwick.



Now you can take American Airlines, America's largest airline, non-stop from Gatwick to Chicago every day of the week.

Superb Service

From the moment your journey begins, you can sample the benefits of flying American. Bring your baggage to our Victoria check-in facility and you'll receive your boarding pass so when you reach Gatwick you can transit quickly through boarding formalities

and onto the plane.

Once onboard, you'll enjoy superb service, cuisine rated "best in the air" and wines from the world's premier vineyards.

In our First and Business Class you can relax in luxurious leather and sheepskin seats. And enjoy your own personal video* in First Class, with your choice of films.

Convenient Connections

In addition to the new Chicago service,

American has daily non-stop flights from Gatwick to Miami and Dallas/Fort Worth. From each, we can offer you convenient connections to over 270** cities in the U.S., Canada, Latin America, the Caribbean, Asia and the Pacific. Take America's largest airline to America and you'll soon see why over 80,000,000 passengers flew with us last year.

For reservations, call your travel agent or American Airlines.

American Airlines®
Something special in the air.®

*Available on all aircraft, Summer 1991. **Some cities served by American Eagle®, American Airlines' Regional Airline Associate.

551 من الامارات

UK NEWS

Telecoms market may grow more competitive

By Hugo Dixon

A SHARP rise in British Telecom's line rental charges may be allowed by the government as part of a deal which would open the UK telecommunications market to much greater competition.

The increase would depend on BT producing other measures to protect poorer residential customers, who would be particularly disadvantaged by higher rental charges.

A deal might also involve the government capping BT's international prices, which are several times higher than costs. The company has criticised this proposal.

Such a deal would resolve the most contentious issue in the government's wide review of the telecommunications market and pave the way for an early announcement of the government's new policy.

It would also remove the remaining obstacle to the privatisation of the government's 49 per cent stake in BT, now worth £5bn.

The review was launched in November to examine whether BT and Mercury Communications, which control the market for fixed line services, should face more competition.

EMPLOYMENT

M and S delays training for graduates

By Michael Smith, Labour Correspondent

MARKS and Spencer has told two-thirds of the final year students promised jobs with the company next September, that it is delaying the start of their employment by a year because of the recession.

The retail group's decision suggests a worsening in the job market for higher education students. M and S is one of the largest recruiters of graduates among UK companies and its courses are among the most prestigious.

Until recently large companies with strong commitments to training have attempted to avoid swingeing cuts in graduate intake numbers in spite of the recession. Some, including British Telecom and British Petroleum have increased targets this year.

Marks and Spencer had already cut this year's intake

to 150 from the unusually high figures of 230 last year and 210 in 1989.

Its latest decision means that only about 50 will start work this year. The remaining 100, who were offered jobs shortly before Christmas, will have to wait until September 1992 before they begin work.

The postponement decision is bound to affect the company's recruitment needs among students presently in their penultimate year at college.

Other companies which expect to cut graduate intake numbers this year include Lloyds Bank, which is taking on only about 100 compared to last year's 150, the Post Office, IBM and Ford.

Decisions by other employers to follow suit would result in increased problems for prospective graduates whose ability to find suitable jobs this year has already been affected by a 5 per cent increase in applicants seeking work.

M and S, whose initiative is



M and S service: new recruits will suffer delay

disclosed in Personnel Today magazine, said yesterday that the postponement had been prompted by "difficult trading conditions".

Staff retention rates were far higher than when graduate intake targets were set. Unless action had been taken, graduates would not have been able to move on quickly to more senior jobs.

The company said that the 100 or so final year students whose employment had been postponed, had been offered £500 *ex-gratia* payments in recognition of the inconvenience caused to them.

There was no doubt that they would be able to start work in September 1992.

M and S said its requirements for graduates in 1989 and 1990 had been exceptional, due to information technology expansion and overseas development needs.

The 150 it had originally planned to start this year was closer to the norm.

Pay deals falling after four years, reports survey

By Michael Smith

FURTHER EVIDENCE of a fall in the average value of pay deals is provided today in an independent survey showing the first fall for four years in the median level of settlements.

Industrial Relations Services, a pay research organisation, says the median (middle) level of agreements in the three months to the end of January

was 9.5 per cent, against 9.8 per cent in the preceding quarter.

IRS's survey also found a decrease in the number of bargaining groups agreeing to deals higher than accepted last year. A quarter of groups are accepting deals lower in value than a year ago, it says.

The IRS survey, based on research

into 1,000 pay deals annually, gives further support to claims by the Confederation of British Industry that pay rises are beginning to fall in value.

However, the fall found by IRS is considerably less marked than that recorded by the CBI, which last week said that the average level was down from 9 per cent at the end of last year

to 8.3 per cent in the first months of 1991.

In addition, Incomes Data Services - another pay research body - says in its latest bulletin that there is no evidence of a generalised downturn in settlement levels although it notes a growing diversity in settlements. Editorial comment, Page 12

Citicorp reaches £1m settlement over swaps

By Stephen Fidler, Euromarkets Correspondent

A WELSH COUNCIL has paid a US bank more than £1m in an out-of-court settlement to unwind financial transactions ruled illegal this year by the House of Lords.

The move could pave the way for deals involving other local authorities that engaged in similar transactions, some of which have had dozens of writs issued against them by banks.

The settlement, between Ogwr Borough Council and Citicorp Investment Bank, came ahead of an expected court hearing this week and is the first to follow the Lords' ruling. This stated that local authorities were going beyond their powers when they entered into swap transactions, and the swap contracts were therefore not based in law.

Swaps are exchanges of interest rate obligations, usually of floating-rate for fixed-rate liabilities.

The issue of local authority participation in the swaps market came before the courts after some councils, most notably the London Borough of Hammersmith and Fulham, made losses running into hundreds of millions of pounds on their swap transactions.

The settlement between Ogwr, one of the councils most heavily involved in the swaps market, and Citicorp unwound

all swap agreements between them. Most were made in 1987. The deal included full repayment of net principal payments on both open and matured contracts, and a partial payment of interest.

Other bank claims against Ogwr, which covers part of Mid Glamorgan, are likely to raise the council's total bill.

A complex web of legal claims are still outstanding. Some local authorities have outstanding claims against banks and as well as against other councils, some of which acted as brokers in swaps transactions.

Prospects that the courts will be flooded with litigation following the Lords' ruling have raised expectations among banks and councils that the government will intervene, possibly to validate the transactions retrospectively.

In a statement, Citicorp said its settlement with Ogwr was based "on the pragmatic and commercial reality of the law" following the Lords' judgement. However, this process "is arbitrary in its effects and does not represent a satisfactory solution either for local authorities or banks."

It said it would continue to pursue vigorously settlement with other councils and has issued writs on a further eight local authorities.

"KYOWA SAITAMA -- DON'T YOU KNOW?"



It's the new force in Japanese finance. It will be created on April 1, 1991 when two of Japan's most powerful financial Institutions, the Kyowa Bank and the Saitama Bank, merge to form one of the largest banks in Japan. It's a bank you'll want to know.



KYOWA SAITAMA BANK
The new force in Japanese finance.

THE KYOWA BANK, Ltd.
Head Office: Tokyo, Japan

THE SAITAMA BANK, Ltd.
Head Office: Saitama, Japan

No FT? No problem in Japan.

Keeping up with the news when you travel to the Far East used to be something of a challenge. The world seldom stands still. These days, in fact, just a few hours can be enough to change history for ever.

Happy for FT readers, staying in touch is now no longer a problem in Japan.

Because we now publish in Japan six days a week - transmitted overnight by satellite direct from London, and printed locally for the start of the working day. Ask for your copy at the hotel or on the news stands, in Tokyo or in other major Japanese cities.

If you're a resident, we'll hand-deliver the FT to your office in central Tokyo, first thing every day.

call Tokyo (03) 3295 1990 now

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

LEGAL NOTICES

DAVID HUGHES (PUBLISHING) LIMITED (IN RECEIVERSHIP)

NOTICE IS HEREBY GIVEN, pursuant to section 86(2) of the Insolvency Act 1986, that a meeting of the unsecured creditors of the above named company will be held at Cork City, 43 Temple Row, at 10.00 am on Wednesday, 13 March 1991 for the purpose of having before it a copy of the report prepared by the Administrative Receivers under section 46 of the said Act. The meeting may, if it thinks fit, establish a committee to enquire into the conduct of the Administrative Receivers and to report to the meeting. Other creditors are only entitled to vote if:

(a) they have delivered to me at the address shown below, on or before 12 March 1991, written details of the debts they claim to be due to them from the company, and the claims have been duly admitted under the provisions of Rule 2.11 of the Insolvency Rules 1986; and

(b) there have been lodged with me any proxy which the creditor intends to be used on his behalf.

Please note that the original proxy signed by or on behalf of the creditor must be lodged at the address mentioned; photocopies (including faxed copies) are not acceptable.

Date: 26 March 1991

N. J. Vaughn
Joint Administrative Receiver

Address to which proxies should be delivered:

N. J. Vaughn
Cork City
9 Greyfriars Road
Reading, Berks RG1 1JG

PARTNERS IN PUBLISHING LIMITED - FORMERLY HUGHES BRENNAN (UK) LIMITED

Registered number: 206688

Former company name: Hughes Brennan Publishing (UK) Limited

Nature of business: Publishing Company

Trade classification: 10

Date of appointment of joint administrative receivers: 22 February 1991

Name of person appointing the joint administrative receivers: National Westminster Bank PLC

JOHN FREDERICK POWELL and DAVID JOHN CORNEY

Joint Administrative Receivers

(Office holder nos 249 and 1099) of Cork City, 43 Temple Row, Birmingham B2 5JT

HUGHES BRENNAN PUBLISHING COMPANY LIMITED

Hughes Brennan Publishing (UK) Limited

Nature of business: Publishing Company

Trade classification: 10

Date of appointment of joint administrative receivers: 22 February 1991

Name of person appointing the joint administrative receivers: National Westminster Bank PLC

JOHN FREDERICK POWELL and DAVID JOHN CORNEY

Joint Administrative Receivers

(Office holder nos 249 and 1099) of Cork City, 43 Temple Row, Birmingham B2 5JT

EUROPEAN FINANCE & INVESTMENT PORTUGAL

The FT proposes to publish this survey on

23rd April 1991.

It will be of particular interest to the 89% of the Institutional Investors in Europe who are regular FT readers. If you want to reach this important audience, call Henry Krzymuski on 071 873 3699 or fax 071 873 3079.

FT SURVEYS

Corporate renewal

The trick is to make even the bad times good

Christopher Lorenz questions why ICI has waited for a crisis before taking steps to revitalise itself



Sir Denys Henderson: "People who are good at managing in expansionary phases aren't necessarily good in recession"

other words, Henderson is giving a touch on the ICI tiller. But on the organisational front he is providing a very sharp course correction.

At a time when most large companies around the world, from IBM to BP, are making considerable efforts to decentralise control over the strategies and (to some extent) the finances, ICI has felt forced to take a step in the opposite direction.

Though Sir Denys stresses that "we operate a very decentralised manage-

ment system," he adds in the same breath that his top executive team's "contacts and contracts with the chief executives of the businesses haven't been adequate".

For one thing, the business chief executives "haven't been aware enough of what the group was doing", in terms of such activities as research and development, and expansion in regions around the world. Nor have they had sufficient influence over such sensitive issues as corporate overheads in large

territories such as North America.

More seriously still, Sir Denys says he and his eight-strong executive team (which has now been enlarged to nine) "haven't been in touch enough with them (the business heads) to know what was happening".

The executive team, which with eight non-executives constitutes the ICI board, was especially thrown last summer by the sudden slump in the performance of many of the group's businesses. This came hard on the heels of an episode the previous November, when business heads were allowed to continue working to profit and investment budgets which Sir Denys's instincts, and the opinions of several top colleagues, suggested were no longer realistic.

"We did cut back, but I wish we'd tightened further. The problems were much bigger than we thought," Henderson admits ruefully. To an organisation as proud of its financial control as ICI, the fact that every other company in Britain made the same mistake - or worse - is no excuse whatever.

In trying to explain the lapse, Sir Denys says the dilemma of how far he should have trusted the judgment of his business heads in late 1989 is underlined by the fact that from 1984 right through to 1988 they had all delivered on budget. But, as he admits, "people who are good at managing in expansionary phases aren't necessarily good in recession".

Rather than necessarily changing such managers, the thing to do is to "reorientate" them, he says. Hence the new emphasis, as a confidential company document puts it, on holding the business chief executives much more accountable for "delivering the contract for strategic objectives and profit and cash budgets".

Hence also the creation of an extra management control grouping - again in contrast to the rampant dismembering of committees at the likes of IBM and BP - in the form of a "performance and policy committee".

Meeting every three months just before ICI's quarterly results are declared, this body of about 20 people will comprise the executive team, the business heads and a few other top managers. It will have a two-way function: monitoring individual business and territorial performance, and allowing business heads to contribute to the executive team's thinking and policy formation.

At the same time, ICI's practice in recent years of reducing the number of its businesses by combining several of them is being continued; from 14 a few years ago, last week's move cut their number (and that of their chief executives) from nine to seven. In the current corporate atmosphere, that should provide tighter accountability.

ICI is clearly bent, of immediate necessity, on being a more demanding "parent" to its constituent businesses. But whether that will help them become more fleet-footed, and more capable of change without yet another crisis, is at best an even bet.

A strategy for Europe

Why it's horses for courses at Cadbury Schweppes

By Clay Harris

Cadbury Schweppes does not have a strategy for Europe. It has two: one for confectionery and one for soft drinks.

As European companies prepare for the post-1992 unified market, the UK group amply illustrates the principle of horses for courses. Its contrasting approaches are determined by several factors: the nature of the products, the shape of the competition and the structure of each national market.

In soft drinks, at least, the company's strategy is beginning to pay dividends. "Schweppes has been remarkably successful at building a European operation," says David Lang, food analyst with London stockbroker Henderson Crosthwaite.

The strategy is based primarily on creating sufficient volume to justify investment in high-speed packaging plants. "Bottling is all about generating more volume for your brands," says James Schadt, president of Cadbury Beverages.

To do this requires achieving sufficient scale in distribution, the rationale behind Cadbury's recent joint venture with Apollinaris Brunn, the German mineral water company.

The company is also keeping its head down in the cola wars. Only in parts of Spain is there a Schweppes brand cola. Coke dominates the European carbonated drinks market, with a share approaching 45 per cent and growing each year. Pepsi, by contrast, is only now recovering from a shake-up in its franchise arrangements in a number of countries in the 1980s.

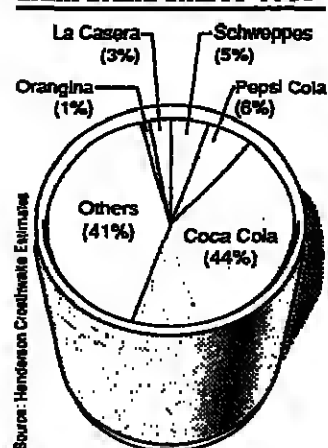
Although it competes with both to stake European thirst, Schweppes emphasises a broader market for "refreshment beverages", including mineral water and fruit drinks.

In France alone, it has quadrupled its market share to 16 per cent in seven years through a steady accretion. Schweppes started with 4 per cent and no bottling plants.

It bought its bottler, and added another 1 per cent share when it bought Canada Dry and terminated a bottling agreement with BSN.

The acquisition of Crush in the US added Gini, a carbonated lemon drink with another 3 to 4 per cent of the French market. Finally, Cadbury acquired Perrier's soft-drink activities centred on Oasis, which has 8 per cent. After rationalisation, the company will have four.

Western European soft drink brand shares 1990



French bottling plants. In Spain, the pattern was different. Progressively dismantling itself from Pepsi, Schweppes bought Coca Cola, a soft drink and fruit juices manufacturer. It is now building a £20m canning plant at Logroño which will have sufficient capacity to supply all of Iberia and some of southern France.

It is combining two global brands, Schweppes and Canada Dry, with national names which will rarely cross borders, although Gini is being introduced this month in the UK. But some British names are more apparent than real. TriNaranj in Spain and Oasis in France are identical orange drinks.

In confectionery, by contrast, national differences are more entrenched, as "hardcore" discovered when it brought its Swiss-style Milka to the UK. Cadbury's own

chocolate, which has a lower cocoa butter content than that of continental rivals, is also very much a minority taste outside the UK.

International brands like Mars Bar and Rowntree's KitKat are exceptions. Cadbury has yet to find its standard-bearer.

"It's very hard to change well-established tastes and preferences and unhorse national brands," comments Lang.

As a result, Cadbury's strategy in confectionery is still far more piecemeal. Since 1987, it has bought Poulain, a French specialist in moulded plain chocolate and powdered chocolate drinks, and Hneso, a Spanish maker of biscuit-based confectionery and sugar confectionery.

The acquisition of Basset Foods in 1989 added Faam Frisia, a Dutch sugar confectioner, and a distribution joint venture in Germany. But these companies are a boxed assortment rather than a continental network brimming with obvious synergy.

Cadbury, nevertheless, has begun to look across frontiers, according to Chris Milburn, corporate communications director. "Poulain is becoming the moulded chocolate production centre for Europe. It's now supplying chocolate into Spain."

The Imagine brand of liquor chocolates made in Poulain's Blois factory was launched in Britain last Christmas, and Cadbury's Silk, a moulded chocolate filled with strawberry mousse, was researched for the UK market but made in France.

Faam Frisia supplies sugar confectionery throughout northern Europe, while Hneso has responsibility for southern Europe. Raspetel, the Spanish confectionery maker and sweet, has been launched as Stop-Ton in France.

Cadbury may launch a pan-European confectionery brand someday but it is in no hurry, according to Milburn. "We're not going to put large sums of money into an uphill battle to force that through on an unnatural time-scale."

LEGAL COLUMN

What law firms think the well trained solicitor should know

By Robert Rice, Legal Correspondent

WHAT DO law firms want their trainee solicitors to know by the start of their training contract, or articles, as the period of apprenticeship used to be known?

You might think that the College of Law, and the polytechnics that teach the Law Society's final examination course ought to know the answer already. In fairness, they probably do, but the question has become all the more important recently in the light of the proposed changes to the Part II examination system.

The Law Society's Final Examination is due to be held for the last time in the summer of 1993. A new Legal Practice Course will begin the following September. The precise details have yet to be decided but a number of general changes in emphasis are clear.

The course will be skills-based. Today's solicitors need to be equipped with the basic skills of research, drafting, interviewing, negotiation and advocacy to do the job.

The society will no longer set and administer the final examination. The course will have a variety of examination and assessment methods and success will no longer depend on a centrally set exam at the end.

The course will include options requiring a review of the list of compulsory subjects introduced in 1979. Greater flexibility will be needed, with compulsory subjects kept to a minimum and students able to opt for subjects related to general practice or commercial practice, depending on their chosen career path.

Law firm priorities for areas of practice covered by the solicitors' vocational training course

Subject area	First %	Second %
Civil litigation	96.88	9.12
Business and commercial	89.12	10.30
Commercial conveyancing	83.63	16.37
Revenue law	49.09	47.59
European law	48.74	34.13
Residential conveyancing	26.14	48.33
Wills and probate	27.03	63.92
Family law	24.67	23.30
Accounts	20.41	58.63
Employment law	18.17	81.83
Criminal litigation	9.27	17.44
Consumer law	4.46	80.82
Welfare law	0.44	7.56

Law firms were asked to indicate priority areas for a training course based on their own needs. They were asked to indicate five areas of top priority and five areas of second priority.

It is important therefore for the College of Law and the polytechnics to know what law firms are looking for before they settle the nature of the courses they offer.

The College of Law, which has four branches - at Guildford, Chester, Lancaster Gate and York - decided to find out last summer, and the results of a survey of 1,000 law firms in England and Wales by Mr Robert Hill, the college's director of research, has just been published.

All types of firm were covered, including all the firms in the Lawyer magazine's top 100 by size. The overall response rate to the survey was 60 per cent. But of the top 50 firms in the Lawyer top 100, 45 replied - a response rate of 90 per cent. In the top 100 as a whole, the response rate was 74 per cent.

Just 13.4 per cent of respondents employed more than 10 trainee solicitors, whereas 16.5

per cent had only one trainee. The majority, 74.6 per cent, had five or fewer trainees. The total number of trainees employed by the firms responding was 3,278.

The initial reaction to the results of the survey is that the British area is becoming an increasingly litigious nation.

It is important for the College of Law and the polytechnics to know what law firms look for

The vast majority of firms, some 96 per cent, regard civil litigation - encompassing the law of evidence and county and High Court procedures - as a first priority.

Mr Hill said: "It is remarkable that, prior to 1979, solicitors received no formal training whatsoever in a subject which is now their most important area of practice."

However, it should perhaps be pointed out that the result may have been influenced by the timing of the survey. By summer last year, the legal profession was experiencing one of the biggest surges in litigation for 10 years as the early effects of the economic downturn began to show. Demand for litigation solicitors was at an all-time high.

The Centre for Interfirm Comparison, which conducts a performance assessment project among more than 200 law firms, reports record growth in

litigation right across England and Wales for the 1989-90 financial year.

In Wales and the west of England, for example, litigation grew on average by 30 per cent last year. In London, the small-to-medium-sized firms achieved an average growth of 30 per cent and the medium-to-large firms experienced an average 43 per cent growth in litigation.

It seems possible therefore that, had the survey been carried out at another time, the law firms' priorities might have been different.

A close second came business law (89 per cent of the firms thought it a first priority subject) and commercial conveyancing (83 per cent), with residential conveyancing coming far behind with 28 per cent.

Mr Hill says the decline in the importance of residential conveyancing cannot be entirely attributed to the present recession and the depressed housing market.

The trend began about 10 years ago with the opening up of the conveyancing market, increased price competition among solicitors and the end of the ban on solicitor advertising.

That caused many firms to diversify, so that residential conveyancing no longer forms such a large part of solicitors' income as formerly.

There is a continuing demand for training in family law (a reflection perhaps of Britain's increasing divorce rate) even among the larger commercial law firms. Among that group there is also a strong requirement for training in revenue law and European law.

Overall, it seems that the first priorities for law firms are for their trainees to be trained in civil litigation, business law, commercial conveyancing, revenue law and European law.

That compares with the Law Society's list of compulsory subjects for the new Legal Practice Course of civil litigation, business law, conveyancing, wills and probate and criminal litigation.

The research makes clear to the college and the polytechnics which optional subjects they will have to offer if they are to meet the requirements of the majority of law firms.

INVITATION FOR BIDS (IFB)

Date of issuance: 14.3.1991
Loan No.: 2602 TU
Order No.: ISB - FR/14
Bid Submission
Date: 25.4.1991

1. The TURKISH ELECTRICITY AUTHORITY (TEK) has received a loan from the Power System Operation Assistance Project Fund of the World Bank (Loan No. 2602 - TU) in various currencies towards the cost of Thermal Power Plants Rehabilitation Project and it is invited to submit bids for the construction of the said project. The interest free part of the proceeds of this loan will be applied to eligible payments under the Contract(s) for which this invitation for bids is issued.

2. The TURKISH ELECTRICITY AUTHORITY (TEK) now invites sealed bids from eligible bidders for furnishing of Drum level indicators for Seyhan, Soma 6 and Yagsan Power Plants.

3. Interested eligible bidders may obtain further information from and inspect the Bidding Documents at the Office of:

TURKISH ELECTRICITY AUTHORITY
General Management
Tasari Isler Dairesi
Baskantligi
Samsun Isleme ve Bakim
Mudurlugu
Inonu Bulvarı No: 27 Kat: 14
Bakacaklar - Son Durak
Ankara - TURKEY
Phone: (30) (4) 2228857
Tele: 42245 tel 4
Fax: 90-4-2138870

4. A complete set of Bidding Documents may be purchased by any interested eligible bidder on the submission of a written application to the TURKISH ELECTRICITY AUTHORITY
General Management
Tasari Isler Dairesi
Baskantligi
Inonu Bulvarı No: 27 Kat: 1
Bakacaklar - Son Durak
Ankara - TURKEY

and upon payment of a non-refundable fee of 110 US\$ or 350,000TL at the following address:

TURKISH ELECTRICITY AUTHORITY
General Management
Tasari Isler Dairesi
Baskantligi
Inonu Bulvarı No: 27 Kat: 4
Bakacaklar - Son Durak
Ankara - TURKEY

Those bids submitted by the bidders who did not purchase the Bidding Document shall be rejected.

5. All bids must be accompanied by a Bid Security of not less than 5% (five percent) of the Bid price and must be delivered to the following address:

TURKISH ELECTRICITY AUTHORITY
General Management
Tasari Isler Dairesi
Baskantligi
Inonu Bulvarı No: 27 Kat: 1
Bakacaklar - Son Durak
Ankara - TURKEY

on or before 12.00 hours on 25.4.1991 and bids will be opened immediately thereafter.

Bids will be accepted for the total quantity but no bid will be for any lesser number of units than specified.

6. Bids will be opened in the presence of Bidders' representatives who choose to attend at the following address:

TURKISH ELECTRICITY AUTHORITY
General Management
Tasari Isler Dairesi
Baskantligi
Inonu Bulvarı No: 27
A Blok Zemin Kat
Bakacaklar - Son Durak
Ankara - TURKEY

Rev. N. 33800

CONTRACTS & TENDERS

DUNFERMLINE DISTRICT COUNCIL HOUSING AND PROPERTY SERVICES REPLACEMENT OF I.T. HARDWARE

Dunfermline District Council intends to replace a PC-based MIS Computer, in line with the Council's IT Strategy which is to replace Open Systems, but maintaining our investment in the current system. We invite suppliers to register their interest with a view to submission of a future tender.

The outline requirements for the replacement hardware are as follows:

- Support REALITY operating system
- Run existing REALITY suite of programmes (Housing Repairs System, Housing Database, Housing Allocations System)
- Support PC (MS DOS) and network (Novell) integration
- Integrate with standard MS DOS based applications
- Support existing peripheral equipment (McDonnell Douglas sourced terminals; Newbury Data and HP Laserjet printers)

The above is for guidance only, and interested parties are asked to contact either Mr Peter Raybould, IT Project Manager (0383 820638) or Mr John Hunter, Deputy Director of Housing (0383 728287) for further details of the required specification.

Formal notice of interest should be lodged with:

The Director of Administration, City Chambers,

DUNFERMLINE, FK12 7ND

No later than Friday 29th March 1991

INTER-AMERICAN DEVELOPMENT BANK

headquartered at 1300 New York Ave, N.W., Washington, D.C. 20577, solicits interest from vendors to provide computer support systems for international investment portfolio management activities. This includes analysis, trading, confirmation, settlement and accounting of multi-currency portfolios. Interested parties should contact Mrs. Kristina Skirpa at 202 623 3082 or Fax 202 623 3618 to receive pre-qualification criteria which will need to be submitted by 5.00pm on March 15, 1991

REQUEST FOR INTEREST AND QUALIFICATIONS

The Los Angeles County Transportation Commission (LACTC), in conjunction with the Los Angeles Department of Aviation (LADA) and the California Department of Transportation (CALTRANS), is a group beneficiary referred to as the BUYER Group, plans to issue a Request for Interest and Qualifications (RFIQ) on March 1, 1991 for Vendor/Builder/Financier. Firms having the technical and financial capabilities to fund, design, manufacture, construct, test and deliver an advanced technology transportation system which will operate between 10-3.30 am. Daily and top musicians, glamorous hostesses, exciting floorshows, 188 Regent St., London W1 0ET

George A. Seidel, Project Manager
Los Angeles County Transportation Commission
818 West 7th Street, Suite 1100
Los Angeles, CA 90017
Los Angeles County Transportation Commission
Leading the Way to Greater Mobility

RENTALS

KENWOODS RENTAL
QUALITY FURNISHINGS
FIRMS AND HOUSES
Short and Long Lets
23 Spring St., London W2 1JA
Tel: 071-402 2272, Telex: 25271
Fax: (071) 262 3750

CLUBS

EVE has outlived others because of a policy of fair play and value for money. Super from 10-3.30 am. Disco and top musicians, glamorous hostesses, exciting floorshows, 188 Regent St., London W1 0ET

BUSINESSES FOR SALE

Tuesdays, Saturdays and now FRIDAYS
For further information please contact
Gavin Bishop on 071-873 4780 or
Melanie Miles on 071-873 3308

44911001520

THE WEEK AHEAD

ECONOMICS

Market ripples from Gulf peace

FRIDAY'S unemployment data in the US are likely to be the focus of a week in which the financial markets will try to absorb the implications of peace in the Gulf.

The predicted upsurge in business and consumer confidence will not yet be showing through in official statistics, as output and employment are still at recession levels in the UK and the US. The US February unemployment rate is expected to be 6.3 per cent.

However, the costs of reconstructing the Gulf are bound to lift these economies above their currently depressed levels, and begin to have significant effects on the international capital markets.

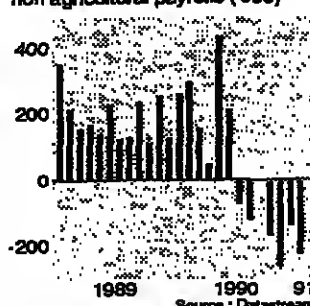
Kuwait alone requires an estimated \$100bn for reconstruction, and a similar amount is likely to be needed for Iraq.

Such estimates are highly preliminary and susceptible to sharp revisions as detailed damage assessments are undertaken.

With Kuwait assets still frozen in the UK and the US, it is not yet clear how it will pay for the reconstruction. Kuwait

US Employment

Civilian labour force changes, non agricultural payroll (000)



Source: Department of Labour

might either have to liquidate its asset holdings, or use oil reserves and predicted future oil receipts as collateral for borrowing from banks and governments.

This could add to the upwards pressure on bond yields, causing ripples through the bond markets - particularly if the oil producers act to prevent an expected fall in the oil price as a result of the Gulf peace.

In Japan, the focus will be on the likelihood of the Bank of Japan cutting the discount

rate within the next two months.

It could yet, however, delay any easing until the "shunto" round of pay negotiations is out of the way.

Other notable events and statistics, with median market forecasts from IDEA and MMS international, the financial research companies, in brackets, include:

Today: UK, official reserves for January (down 0.3 per cent), Japan, whole sale price index for 2nd 10 days of February (down 0.1 per cent), Canada, leading indicators for January (down 0.2 per cent), US, new home sales for January (down 2.8 per cent), Australia, current account for January (down Aus\$ 1.5bn), Japan, trade balance.

Tomorrow: UK, company liquidity survey for fourth quarter, France, money supply for January (0.2 per cent), Canada, foreign reserves for February (C\$0.2bn), US, factory goods and shipments orders for January (down 0.8 per cent), Japan, Bank of Japan issues quarterly report, Australia, fourth-quarter company profits.

Wednesday: UK, overseas travel and tourism for December

ber, advance energy statistics for January, details of employment, unemployment, earnings, prices and other indicators, US, Federal chairman Mr Alan Greenspan testifies before House Ways and Means Committee on state of the economy, fourth-quarter non-farm productivity, Australia, current account (down Aus\$ 1.5bn).

Thursday: UK, housing starts and completions for January, fourth-quarter house renovations, car registrations for February, US, initial claims, money supply, consumer credit.

Friday: UK, construction output, fourth quarter, Canada, unemployment rate (9.7 per cent) and unemployment growth (down 0.3 per cent), US, unemployment for February (6.3 per cent), non-farm payroll for February (down 107,000), hourly earnings (0.2 per cent).

During the week: Germany, manufacturing output for January (0.4 per cent), industrial production for January (0.5 per cent), vacancies for February (7,000), unemployment for February (down 25,000).

Rachel Johnson

UK COMPANIES

A SOMBER clearing bank results season concludes tomorrow with Midland Bank, which is likely to report the poorest figures of all. Analysts have widely differing views, ranging from a small profit to a loss of as much as \$100m. Disappointing results from the other clearers last week have inclined the market to expect red ink. If so, Midland's dividend could be under pressure. Although the majority of analysts still expect it to leave the payout unchanged, there is a minority view that prudence will force a cut.

For other sectors, the results season picks up steam this week with several large engineering groups revealing the

impact of the growing recession. Rolls-Royce is expected to report on Thursday a 10 to 15 per cent rise in 1990 pre-tax profit compared with the previous year. Analysts are forecasting profits in the range of £25m to £35m, up from £23m in 1989. This year, however, most analysts are expecting profits to dip because of the recessionary commercial airline environment and defence cuts.

The specialist engineering group, reports its full-year results on Thursday, and analysts are expecting a relatively strong performance. Pre-tax profits are forecast at between £12m and £18m, compared with £11.5m in 1989.

GKN reports on Wednesday amid gloom in much of the western motor industry, which is still its main customer. The company is forecasting a recovery in the engineering sector will not be reflected in group pre-tax profits, expected to drop to around £180m from 1989's £215m.

Ladbroke's preliminary results for 1990, due out on Thursday, will be watched with more than usual interest because of the company's exposure to leisure and retail markets suffering from the Gulf war and recession.

The slow-down in international travel will have hit Ladbroke's Hilton International chain (outside the US).

although occupancy figures may not be as bad as at first feared. The Texas Homecare chain has been discounting heavily to reduce stocks and Ladbroke's betting shops margins have come under pressure. Most analysts expect only marginal growth in pre-tax profits to about £310m.

On Wednesday, Cadbury Schweppes is expected to report pre-tax profits of £280m for 1990, the first year it has used average exchange rates. The related figure for 1989 was £244.3m.

In another hot summer, the company should have gained more on soft drink sales than it lost on depressed appetites for chocolate.

UK COMPANIES

TODAY

COMPANY MEETINGS:

Harris (AG), 10.00.

Gallowgall, Glasgow, 11.00.

Granada Group, Grovenor House Hotel, 86, Park Lane, W., 11.30.

SEP Industrial Hldgs., Institute of Directors, 116, Pall Mall, SW, 10.00.

Treat, Angell Hotel, Angel Hill, Bury St Edmunds, Suffolk, 12.00.

United Scientific Hldgs., Abraham Lincoln Room, Savoy Hotel, WC, 12.15.

BOARD MEETINGS:

Final: ASW Hldgs.

Groga, Life Sciences Int'l.

Lillehall, Microvisac.

Parliament, Ransomes.

Race, Sero.

Suter, Torday & Carlisle.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

TODAY

COMPANY MEETINGS:

Harris (AG), 10.00.

Gallowgall, Glasgow, 11.00.

Granada Group, Grovenor House Hotel, 86, Park Lane, W., 11.30.

SEP Industrial Hldgs., Institute of Directors, 116, Pall Mall, SW, 10.00.

Treat, Angell Hotel, Angel Hill, Bury St Edmunds, Suffolk, 12.00.

United Scientific Hldgs., Abraham Lincoln Room, Savoy Hotel, WC, 12.15.

BOARD MEETINGS:

Final: ASW Hldgs.

Groga, Life Sciences Int'l.

Lillehall, Microvisac.

Parliament, Ransomes.

Race, Sero.

Suter, Torday & Carlisle.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

TODAY

COMPANY MEETINGS:

Harris (AG), 10.00.

Gallowgall, Glasgow, 11.00.

Granada Group, Grovenor House Hotel, 86, Park Lane, W., 11.30.

SEP Industrial Hldgs., Institute of Directors, 116, Pall Mall, SW, 10.00.

Treat, Angell Hotel, Angel Hill, Bury St Edmunds, Suffolk, 12.00.

United Scientific Hldgs., Abraham Lincoln Room, Savoy Hotel, WC, 12.15.

BOARD MEETINGS:

Final: ASW Hldgs.

Groga, Life Sciences Int'l.

Lillehall, Microvisac.

Parliament, Ransomes.

Race, Sero.

Suter, Torday & Carlisle.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Unidara.

Reimann's Lear

COLISEUM

English National Opera's season of twentieth-century works includes two recent adaptations of Shakespearean tragedy. Stephen Oliver's *Titus* of Athens receives its world premiere on May 17th, and Arthur Honegger's *Lear* (1978), first staged at the Coliseum two years ago, was revived last Friday. This production by Eike Gramss remains as impressive as I remember it; the opera itself strikes me as even better than it seemed at the time.

Undaunted by the failure of Verdi's and Britten's attempts to set *King Lear*, Reimann and his librettist Claus H. Henneberg have made the play into an effective music drama, although at a high cost to Shakespeare's verse. Edgar's "Men must endure their going hence, even as their coming hither" is flattened in Desmond Clayton's translation of Henneberg's libretto (already modelled on German translations of the original) into "Man must bear both birth and death / with equal patience"; the telescoping and simplification to which the drama has been subjected causes an initial flutter of alarm. Yet there is a need for Shakespeare's great

poetry in an operatic *Lear*; the music must try to substitute for the music of possibilities of ensemble singing, in which different points of view are presented simultaneously, are there to make up the loss of dramatic sophistication and development.

Henneberg's libretto sets up a large ensemble at the end of the first scene, and allows for the playing of the second, third and fourth scenes of the second of the opera's two parts to be enacted simultaneously. Reimann's music secures the success of these stratagems, and everywhere penetrates the drama with its own peculiar violence and bleakness. Using a restricted range of modernist gestures - Varèse-like snarls and volleys of brass, relentlessly pounding drums, densely clustered string writing - but doing so with absolute musical consistency, Reimann's score has a lethal force. It must be one of the most clearly discernible ever written, yet the vocal lines - fascinatingly diverse in character - are rarely obscured by musical commotion. There are thin passages in the gender scenes of the second part when one feels

that Reimann's score has little to offer beyond brutality; then one remembers the marvellous quiet lyricism of the interlude after the storm scene, a long arcing melody for flutes and throbbing lower strings.

However, it is the subtle brutality, the metallic pessimism of the music that give Reimann's vision of the play its special value. Under Paul Daniel's direction the Coliseum orchestra brought out the score's meticulous detail and limitless ferocity; and the production made painfully vivid the world of thuggery and sordor that the music ever seems to postulate: Gloucester's blinding was appalling. The adjustable plank platforms of Eberhard Weidner's set once again made for a truly earth-shattering storm scene. Maria Moll as Regan, Richard Angas as Gloucester and Jeffrey Lawton as Edmund were welcome newcomers to the cast. Phyllis Cullen and Rosa Mannion repeated their distinguished roles as respectively Cordelia and Cordelia. Christopher Robson was again superb as Edgar, and Monte Jaffe towering in the title role.

Paul Driver

Monte Jaffe and Richard Angas in *Lear*.

ARTS



Simpson at 70

WIGMORE HALL

The composer Robert Simpson turned 70 on Saturday, and the Coull Quartet offered the first of three programmes to mark the occasion. It is perhaps a deliberate gesture that apart from Simpson himself, no composer later than Dvorák is represented in the series. This time it was the latter's "American" Quartet, op 96 in F, that preceded Simpson's Viola Quintet and followed Haydn's op 33 no 5.

The Coull delivered their Haydn with grace, if not with the full measure of pugnaciousness that its last movements might seem to imply. The Largo was confidently warm. Their Dvorák had plenty of a vocal charm and openness; good singing lines, clear and well-differentiated colours - no hint of the inflation which can spoil this appealingly unpretentious piece.

Though Simpson's programme-note for his 1987 Quintet billed it as a continuous thirty minutes long, it took the Coull thirty-seven, and their tempo sounded perfectly natural. They had Roger Bigley, formerly of the Lindsay Quartet, as their excellent second violinist. It is a disservice, but not at all diffuse, and wholly characteristic, switching on Radio 3 when I got home.

David Murray

Stuttgart Philharmonic Orchestra

BARBICAN HALL

It would seem that the Barbican is becoming the favoured venue for all but the most prestigious foreign orchestras, such as Berlin and Vienna.

The next two months will see visits by the Orchestre from Austria, Norway, and the Soviet Union, while on Friday last there was an appearance by the Stuttgart Philharmonic Orchestra on its current British tour.

Among the newly-enlarged family of German orchestras, Stuttgart cannot claim to be one of the most prominent. However, on the evidence of this concert it is, at least, a very respectable ensemble. The

strings were adequate, if not on the level of Berlin or Dresden. The balance was good, with wind and brass well in the picture, to a degree they were not when the Leipzig Gewandhaus Orchestra visited this hall last year.

The programme ended with a sturdy account of the D Minor Symphony by Franck. The mix of Gallic lyricism and Germanic theory in this work would seem to suit the players well and Hauschild led a convincing performance that eschewed the many changes of gear favoured by some French conductors.

Richard Fairman

Lodoiska

LA SCALA, MILAN.

The most dip into musical history at the time of the French Revolution will throw up the names of Cherubini's *Lodoiska*, first produced in Paris in 1791, a "rescue opera" coming half way in time and style between Gretry's *Richard Coeur de Lion* and *Fidelio*. In Cherubini's native Italy his operas have been better cultivated than in France, where he spent the greater part of his career, and to whose musical life, as composer and teacher, he gave so much.

Now La Scala fittingly celebrates the bicentenary of *Lodoiska* with a major production (sponsored by Gruppo Eni), the first in this theatre for 40 years. The Polish prince, conducted by Luca Ronconi, produces in sets by Margherita Palli and costumes by Vera Marzot.

The original French is used, with spoken dialogue. In Cherubini's "heroic comedy" the *Fidelio* situation is reversed: the prisoner is the Polish prince, *Lodoiska* captive (not apparently for political reasons) of the wicked Baron Dourlinski. Her devoted admirer Count Floreski (tenor) and his comic squire Varbel

trick their way into the fortress. After various adventures they too are captured. The three of them are set free when Tizkian, chief of some Tartar invaders whom Floreski befriended on the way in, sets fire to the castle.

"Everything about *Lodoiska*", wrote Andrew Porter of a concert performance at Siena in 1976, "the cut of the melodies, the harmonies, the orchestration, is strong and distinct, sharply defined." Cherubini's euphony (he wrote like an angel for voices and for instruments) is shot through with heroic grandeur laced with comic instrumental flourishes and chuckles.

The humour, like everything else, is firmly controlled. The ensembles, clear as daylight and taut with symphonic thrust, are a particular pleasure to follow. A musician's composer possibly, but a major classical master with quite enough vitality to involve a modern opera audience.

In the leisurely first act, Muti and the splendid Scala orchestra were a little reticent on the first night, saving ten-

sion for the final trio in which the heroine is heard calling for help from her tower-prison. For the rest of the evening conductor and players kept a beautifully judged balance between clarity and urgency.

In the trio referred to Mariella Devia's voice rang out with splendid firmness. In the following acts her *Lodoiska* was less commanding. Bernard Lombardo's Floreski, vocally understated, was eclipsed by his squire, the gifted baritone Alessandro Corbelli, the only member of the cast who did justice to the dialogue. Cherubini kept a firm hand on the comedy but he gave the opera's best role to his buffo. The cry to "Pizarro Dourlinski's music is more varied than William Shnell's" trenchant hint two-dimensional portrait implied.

As his henchman Altamoras, Mario Lupieri vied with his master in blackness of tone. There was a lively Tizkian from Thomas Moser.

Production and design may be taken together. The sets are based on experiments in perspective explored by architectural theorists from Alberti onwards.

Ronald Crichton

Tatyana Nikolaeva

WIGMORE HALL

Shostakovich completed his 24 Preludes and Fugues for piano, op. 87, forty years ago last week, and Miss Nikolaeva has been playing them ever since. Originally with the composer's guidance, in fact; for he tried them out on her as he wrote them, one by one, over four and a half months. With that advantage, and the further advantage of being anyway a superlative musician, she is a magnificent advocate for op. 87. She has just played it in two instalments, last Tuesday and Wednesday, to enraptured Wigmore audiences.

The second dozen of the Preludes and Fugues, which constituted Thursday's banquet, are on the whole gentler than the earlier ones - until the last two pairs, which are properly expansive by way of con-

cluding the whole set. The impression is however of great variety within Shostakovich's rich idiom, at least as rich as in his symphonies. Miss Nikolaeva established that wonderfully, not by wielding sharply different styles of pianism, but by addressing herself so closely to the music that the full character of every piece emerged with the utmost vividness.

If Miss Nikolaeva has that, she also has a quite remarkable piano technique. For all I know, there may be things in Liszt or in Stravinsky's *Petrushka* transcriptions that would tax her, and she doesn't boast, say, Michelangelo's perfectly engineered smoothness. But for making every line sing, in music which is often seriously complicated, her combination of subtlety and sturdy

precision of feeling made a glorious object-lesson.

She was a complete mistress of Shostakovich's quirkier moods, too, which often get free rein in the Preludes, and could therefore administer the surprises and reversals that Shostakovich likes with lively conviction, and not just studied loyalty.

Rather than tease readers by remarking on this and that particular coup that they weren't there to hear, I'll point out that the great Nikolaeva performance is also available in an excellent Hyperion set of three CDs (CDA6641/3), and sounds no less rewarding at home. This recording goes immediately on to my short-list of music to follow with intense pleasure late at night along with Prikusny's Janáček, the

Bartók violin Duos, some Kocichin, certain Bach cantatas...

In fact, until I grew lazy about digging out LPs, Roger Woodward's fine RCA recording of the Preludes and Fugues was on that list for a long time. If I were RCA, I would strike back by re-releasing it on CDs now: the comparison with Nikolaeva would strike further sparks. For this is masterfully wrought music, easily strong enough to permit being turned through different faces by different performers. In some quarters, the idea of Shostakovich turning "neo-classical" and vying with Bach's 48 Preludes and Fugues may be greeted with a sniff, but that's a mistake.

David Murray

SPONSORSHIP

Look to the Future

Last week management consultants KPMG announced that it was devoting virtually all its annual marketing budget to arts sponsorship. It was giving more than £220,000, spread across three years, to create new works for the Tate Gallery, the Royal National Theatre and the English National Opera.

The Tate will be the first to benefit, with a new sculpture commissioned from Anthony Caro destined for the Duveen Galleries. ENO will spend its £75,000 ensuring that its new 1993 opera by Jonathan Harvey will be the best that money can buy, while the RNT will be able to commission a new play for 1992 as well as aid new writers in 1991, thanks to a top up £120,000 from the Business Sponsorship Incentive Scheme.

The initiative is entitled Future Positive and was chosen to reflect presumed consultancy qualities like excellence and innovation. Of course it gives KPMG opportunities to entertain guests and to involve its staff, but what best pleased the participants was the fact that all the money goes towards the creation of new artistic work. This is becoming the smart approach to sponsorship.

There can be problems when guests have to sit through a new atonal concerto commissioned by the host company or find adequate words to appreciate a progressive sculpture for the corporate collection. But the success of the initiative, particularly in commissions from choreographers, to the new short operas made possible at Covent Garden from the £100,000 revenue raised by *The Independent* and its readers.

Shell has added a commission to its regular aid for the LSO: London Electricity is funding a concerto for the London Schools Symphony Orchestra which will be created with the composer, probably David Matthews, working with the young musicians; and Christian Saalvesen is responsible for Maxwell-Davies's 4th Symphony, although it had to wait four years for its premiere. BP's recent sculpture competition is one of a number of examples of companies acquiring a contemporary sculpture to set off new offices - TSB plans a major work for its Birmingham HQ.

Even the arts sponsorships tailored-made by consultants like Kallaway embrace commissions, and the winners of its Prudential Awards and Barclays New Stages must invest their prize money in new works. It will be interesting to see how much of this corporate creation will survive - our city centres will certainly carry the impression of the manifold sculptural commissions, and a corporate art collection is almost *de rigueur* these days. But since much of the money quite rightly goes to young artists, musicians, etc., it has to be bread upon the waters.

ABSA itself is showing the way by paying young poets up to £100 for verses in its annual report. It also commissioned a fanfare for their ABSA awards ceremony but there were too few musicians available to perform it.

The programme for July's Cheltenham Festival is in turmoil following a sponsorship development which would provide the plot to a comic novel. The work of veteran composer

Robert Simpson is to feature prominently, to celebrate his 70th birthday. Simpson is committed socialist and pacifist, a man of upright principles. Imagine his consternation when he discovered that his works would be performed thanks to the sponsorship of British Nuclear Fuels. He has threatened to withdraw them from the Festival and discussions are underway to reach some kind of compromise.

Gordon's Gin, part of Distillers, is keen to change the image of its product, which is still too often linked to bug-eyed Indian colonels and pink-faced PR men. The company is after younger, trendier, drinkers - hence its humorous cinema advertising campaign and now its involvement with the Brighton Festival.

It is putting £50,000 behind the Gordon's Comedy Festival which occupies a prominent slot in the May jamboree. Half the money will go on promoting what will be the biggest arts festival in the UK, including eight premieres and Ken Dodd.

All told, the Brighton Festival has attracted more than £300,000 in commercial sponsorship with American Express and Allied Leicester especially prominent.

The National Gallery was slow to embrace sponsorship but it has certainly made up for lost time. In the summer the £23m endowment, enabling the NG to add to its collection at a time of rising picture prices. And the older galleries are constantly being refurbished, thanks to £1m donations from Walter Annenberg and the Maurice Wohl Foundation.

But perhaps the National Gallery's most remarkable achievement has been to loosen the wallets of the antique trade and the sale-rooms. Sotheby's is funding its photographic department; Christie's is paying for better benches and frames; and Phillips besides the NG's publications.

Last year Agnew's, the fine art dealer, provided £350,000 to refurbish the harque room and now another eminent London dealer Hazitt Gooden & Fox is donating £250,000. The gift has acted as seed-corn money and attracted a further £178,000 from the museum building fund, established by the Government and the Wolfson Foundation.

The National Gallery has also extended its exhibition programme. The Queen's Pictures, the winners of its Prudential Awards and Barclays New Stages must invest their prize money in new works. It will be interesting to see how much of this corporate creation will survive - our city centres will certainly carry the impression of the manifold sculptural commissions, and a corporate art collection is almost *de rigueur* these days. But since much of the money quite rightly goes to young artists, musicians, etc., it has to be bread upon the waters.

ABSA itself is showing the way by paying young poets up to £100 for verses in its annual report. It also commissioned a fanfare for their ABSA awards ceremony but there were too few musicians available to perform it.

The programme for July's Cheltenham Festival is in turmoil following a sponsorship development which would provide the plot to a comic novel. The work of veteran composer

Antony Thorncroft

INTERNATIONAL ARTS GUIDE

TODAY'S EVENTS

AMSTERDAM
Concertgebouw 20.15 Piano recital by Sunjiko Nagasaki. Tomorrow and Wed: Netherlands Philharmonic Orchestra play Wagner, Bruch and Franck. Fri: Nielsen programme with Håuga Residentia Orchestra (8778 3445).
BOLOGNA
Teatro Comunale 21.00 Orpheus Chamber Orchestra play music by Haydn, Mozart, Grieg and Schoenberg (529999).

BERLIN
Komische Oper 19.00 Tom Schilling's production of *Romeo and Juliet*, music by Prokofiev (2292 555).
Deutsche Oper 19.30 Il barbiere di Siviglia. Wed: Madama Butterfly. Fri: Il trovatore. Sun: Tristan und Isolde (3410 249).
Philharmonie Kammermusiksal

20.00 Friedrich Gulda is conductor and soloist with Berlin Philharmonic Orchestra in piano concertos by Mozart and Gulda, also tomorrow (2614 383).

CHICAGO
Orchestra Hall 19.30 An evening with jazz trumpeter Branford Marsalis, brother of Wynton. Tomorrow: an evening with Victor Borge (435 8666).

COLOGNE
Philharmonie 20.00 Paavo Berglund conducts Sibelius' Fourth Symphony with Gurzanich Orchestra, also Mozart's Sinfonia Concertante for Violin and Viola with Josef Suk and Tabeta Zimmermann. Also tomorrow. Thu: Dresden Philharmonic. Fri: Cologne Radio Symphony Orchestra plays Schnittke's Fifth Symphony (2801).
Opernhaus 19.30 Yoko Watanabe sings Madama Butterfly. Fri and Sun: La traviata (221 8400).

GENEVA
Grand Théâtre 20.00 Tony Palmer's production of Peter Grimes conducted by Bruno Bartolotti, with Jan Blinnhof as Grimes, Ashley Putnam as Ellen and Victor Braun as Balstrode. Also Thurs (212311).

FRANKFURT
Alte Oper 20.00 Christine Schafer sings Lieder by Mozart, Reimann, Berg and Brahms, accompanied by Axel Baunl. Sun: Uli Schirmer conducts Verdi's Requiem (1340 400).
Bockenheimer Depot 19.30

Schiller's Maria Stuart, also Wed to Sun (236001).
Jahrhunderthalle Hoechst 20.00 Nikolaus Harnoncourt conducts Vienna Symphony Orchestra in Mozart's Haffner, Linz and Prague symphonies (3801 240).

LONDON
MUSIC
Covent Garden 19.00 Stephan Barlow conducts Die Zauberflöte, with Joan Rodgers as Pamina, Luciano Serra as Osmin of the Night, Baon van der Wal as Tamino and Olaf Bar as Papageno, also Thurs and Sat. Tomorrow: Samson at Dailia with Carreras and Baltsa (240 1068).
Queen Elizabeth Hall 19.00 Peter Robinson conducts David Freeman's Opera Factory production of La nozze di Figaro, sung in English. Rapazé Wed (928 8800).
Barbican Centre 19.45 Meredith Davies conducts English Sinfonia in Royal Gala Concert, including music by Beethoven, Debussy and Vaughan Williams. Tomorrow: Mark Wigglesworth conducts BBCSO. Thurs: Maxim Shostakovich conducts LSO. Sun: The Dream of Gerontius (638 8891).

MILAN
Teatro alla Scala 20.00 Recital by Teresa Berganza, with songs by Haydn, Rossini and Schumann. Tomorrow and Thurs: Riccardo Muti conducts Cherubini's Lodoiska. Wed, Fri and Sun: Lorin Maazel conducts La Fanciulla del West (7200 3744).

MUNICH
Staatsoper 19.30 Cindarella choreographed by Riccardo Dusa, music by Prokofiev, also Wed. Tomorrow and Fri: Oello, Thurs: Der Illigenda Holländer (221316).
Philharmonie 20.00 An evening with Steve Reich. Thurs and Fri: Navilla Marriner conducts Bavarian Radio Symphony Orchestra (48096 614).

NEW YORK
MUSIC
Carnegie Hall 20.00 David Zinman conducts Baltimore Symphony Orchestra in Lou Harrison's Third Symphony, Stravinsky's Petrushka and Mozart's Piano Concerto No 14, with Richard Goode. Fri: Alan Titus sings Winterreise. Sat: recital by Maurizio Pollini (247 7800).
Metropolitan Opera 20.00 James Conlon conducts La nozze di Figaro, with a cast led by Kiri Te Kanawa, Mirella Freni, Frederica von Stada and Samuel Ramey, also Fri. Tomorrow: Nello Santi conducts Luisa Miller, with Luciano Pavarotti as Rodolfo. Wed: Der

starring Susan Hampshire (Sadler's Wells).
Phonax Theatre: Plays. 0836 430959 Musicals 0836 430960 Comedies 0836 430961 Thrillers 0836 430962.

PARIS
Opéra Bastille 19.30 Myung-Whun Chung conducts Andrei Konchalovsky's production of Queen of Spades, d'acore by Ezio Frigaro, costumes by Franca Squarciapino. The cast includes Vladimir Popov as Hermann, Sergei Laitkus as Tomsky, Gino Quilico as Yatsky and Regine Crespin as the Countess. Next performances on Thurs and Sat. Runs till March 23 (4001 1616).
TNP-Châtelet 19.00 Chamber music by Chausson and Fauré, including La Bonne Chanson sung by Françoise Pollet (4028 2940).
Opéra Comique 20.00 Recital of music for saxophone and piano, with Gary Lovie and Kirsten Taylor. Wed to Sun: Paris Opéra Ballet in Coppélia (4288 8883).
Comédie Française 20.30 Beaumarchais' Le Marquis de Figaro. Tomorrow and Sun: Molière's La Mère coupable. Wed and Sat: Beaumarchais' La Barbière de Seville (4368 4360).

PRAGUE
This week's events include La traviata at the Smetana Theatre (tonight), Dvorak's Rusalka (Thurs and Fri) and The Devil and Kate (Sat) conducted by Emil Gregor at the National Theatre. Vaclav Havel's play The Garden Party at the Nova Scena (Thurs and Sun), and a programme of Martinu, Ravel and Bernstein with the Prague Symphony Orchestra conducted by Libor Pešek at the Smetana Hall (tomorrow and Wed).
Pre-bookings at Smetana ticket agency, Wenceslas Square 28.

VIENNA
Stadteoper 20.00 Pater Schaufuss stars in his own production of La Sylphide, also Wed. Tomorrow: Bertered Bride. Thurs: Giuseppe Taddai sings Falstaff. Fri: Samson et Dalila with Marjanna Lipovsek and Vladimir Popov (5144 2900).
Musiktheater 19.30 Hubert Scharoun conducts Tonkünstler Orchestra in music by Ehenhof, Beethoven, Ravel and Roussel. Wed: Dirk Josres is conductor and soloist with Westdeutsche Sinfonia. Fri: Vaclav Naumann conducts Czech programme with Austrian Radio Symphony Orchestra. Sat and Sun: Swedish Radio Symphony Orchestra play Richard Strauss and Mahler (505 8190).
Konzerthaus 19.30 Recital by Maria Ewing, with songs by Brahms, Richard Strauss, Debussy and Rossini. Tomorrow: Mozart violin sonatas played by Thomas Zahatnair and Harbari Tachezi. Wed: piano recital by Ingaborg Baldeszi (7124 6860).

European Cable and Satellite Business TV

(all times CET)

MONDAY TO FRIDAY
Eurosport
0800-0930 International Business report
CNN
0800-0930 Moneyline
0800-0930 CNN Market Watch
1300-1400 Business Day
2000-2030 World Business
Tonight - a joint FT/CNN production with a review of the day's major business stories.
2300-2330 World Business
Tonight
0100-0130 Moneyline
Superchannel
0700-0830 Financial Times Business Report
A five minute business briefing broadcast three times between 0700 and 0800
2130 (Wed only) Financial Times Business Weekly - the latest business roundup.

SATURDAY
CNN
0800-0930 Moneyline
0800-0930 World Business
Tonight - a joint FT/CNN production.
1540-1610 Moneyweek
1900-1930 World Business
Tonight
2110-2140 Your Money
Superchannel
1800-1830 FT Business Weekly
CNN
0710-0740 Moneyweek
1540-1610 Your Money
1900-1930 Moneyweek
0040-0110 Inside Business

FINANCIAL TIMES

NUMBER ONE SOUTHWARK BRIDGE, LONDON SE1 9HL
Telephone: 071-573 3000 Telex: 922186 Fax: 071-407 5700

Monday March 4 1991

Rethinking in Moscow

MOSCOW FACES some hard thinking in the aftermath of the Gulf war. It not only has to define the kind of relationship it wants with its old ally in the region, but also the new relationship it wants with the west.

Over the years more than 50,000 Soviet military specialists made their careers out of training President Saddam Hussein's army, while the defence industry earned upward of \$200 million from arms sales. As the war progressed, the pro-Iraq lobby in the Soviet military-industrial establishment made clear its growing displeasure at Soviet support for the US-led alliance, which was destroying the largely Soviet equipped and trained Iraqi army with its high-technology weapons.

The fact that such rumblings were allowed to surface reflect the profound changes which have taken place in domestic Soviet politics since the Gulf crisis began last August.

Soviet support for UN resolutions was forthcoming while Mr Mikhail Gorbachev was still foreign minister. He was part of a Soviet government that included other convinced supporters of radical reforms at home and abroad. Since then, Mr Gorbachev and other "liberals" have been dropped and plans for radical market-oriented reforms of the Soviet economy have been shelved. Production is falling against the background of a deepening economic crisis and looming hyperinflation.

Conservative reaction

Perestroika seems to have run its course. Since October President Mikhail Gorbachev has, instead, embarked on a new, more authoritarian form of government based on the pillars of the *ancien régime*. These new making policy are mainly conservative: the army, the security forces, the party and the military-industrial complex, which has intimate links with all three.

However much they may resent it, the conservatives have to face the fact that the Soviet Union is a diminished superpower, after the collapse of its hegemony over eastern Europe, the demise of the Warsaw Pact, domestic political

turnout, economic decline and a lengthening list of other factors, of which the latest is the defeat of its former ally in the Middle East.

Marshall Dmitri Yazov, the defence minister, reacted to the failure of Iraq's Soviet-supplied air defences to counter the latest US technology, to smart bombs, by calling for a review of the Soviet Union's own defence policy. It would be a tragedy if this led Moscow to conclude it had to pump scarce resources into the hopeless task of keeping up with western military technology, which bankrupted it in the first place.

Building on goodwill

It would be far more sensible to build on the goodwill earned over the past few years, which was reinforced by early support for the UN sanctions against Iraq. The Soviet Union should signal its intention to co-operate with the west over the broad spectrum of issues from Middle East security to arms control, economic co-operation and human rights.

It was this policy of reform at home and co-operation abroad which gained western support for Mr Gorbachev and perestroika in the first place; such support is now needed more than ever. The west wants to help the Soviet Union to become a modern, prosperous and peaceful country, as Mr John Major will reassure Mr Gorbachev in Moscow this week.

The most pressing need is to help Moscow transform a military economy into a normal market economy, producing largely civilian goods. The IMF, World Bank and other institutions showed their willingness to help only six months ago. But the assistance can only come through if Moscow concludes that nostalgia for an authoritarian, superpower past is not an option. It should honour both the spirit and the letter of the commitments entered into, including the Conventional Forces in Europe (CFE) treaty and the Charter of Europe which clearly forbids the violent suppression of dissent in the Baltic states. That is the only basis for potential economic recovery at home and an effective role in world affairs.

Still time to act on pay

AFTER 10 months of rising unemployment in the UK, the rate of wage inflation is starting to fall. But this necessary fall is being bought at an unnecessarily high cost in unemployment and lost competitiveness. By the time the alternative - a co-ordinated switch to forward-looking wage bargaining - has permeated the minds of UK policy-makers, it will probably be too late.

Sterling's entry into the European exchange rate system has changed the framework in which wage-bargaining must operate - something that is taking a regrettably long time to sink in. With devaluation presumably ruled out, maintaining UK industrial competitiveness requires that wages in the UK rise no faster than German wages.

Yet average wage settlements are still delivering increases of about 9 per cent. Wage inflation now appears unlikely to reach sustainable levels before the autumn pay round, even if manufacturing pay settlements have fallen to an annual 8.3 per cent, as the Confederation of British Industry claims. With underlying inflation likely to reach 5 per cent by the end of this year, the prospective increase in real wages is 4 per cent, at a time of falling average productivity. Since companies are unable to increase prices at the same rate as their labour costs are rising, profits, investment and jobs are inevitably being cut.

Unemployment blot

High and rising unemployment, perhaps exceeding 2.5m by 1992, represents a failure of UK economic policy. It is individually rational for companies, in a competitive labour market, to negotiate unsustainably high wage settlements in order to retain and motivate key workers. It is collectively irrational for the country as a whole to sacrifice jobs and competitiveness because a co-ordinated bargaining system is deemed politically infeasible.

There is still time for a co-ordinated shift to forward-looking wage contracts. Management and employees would then bargain over the real wage rise for the coming year. To this would be added an expected inflation rate, so giving

the overall nominal wage settlement.

These contracts would clearly be in the interests of employers. They should also find favour with unions, who surely must represent the interests of all their current members, not just those who retain their jobs. Employees would legitimately fear that this year's inflation forecast might turn out too low. In this case the wage contract would allow for a lump-sum payment, at the end of the period, to preserve the agreed real wage rise. Once wage inflation stabilises at European levels this would no longer be necessary.

German model

The National Institute of Economic and Social Research has proposed a similar approach. It has constructed an average "European" inflation rate, around which pay could be negotiated. But the institute's inclusion of Italian inflation, along with that of the UK, is peculiar. The UK should aim to be the most competitive country in the European Community, which means trying to undercut the German inflation rate.

Some take mistaken comfort from the recent rise in German wage claims. But Germany is at the peak of its economic cycle. For the UK, which is now in deep recession, to do only as well as Germany would be far from good enough.

A co-ordinated shift to forward-looking contracts does not mean a return to centralised pay norms, as the CBI fears. The CBI's role in this new system would be to enhance its role of general exhortations about pay for specific advice to members about pay-setting mechanisms linked to inflation projections. The approach is wholly consistent with local pay bargaining and flexibility of relative wages.

Without co-ordination, individual companies will not be able to escape the beggar-my-neighbour tradition of bargaining based on past inflation. It is now almost too late for the CBI to make the imaginative leap needed to embrace this role. If it does not, the economic costs in terms of record bankruptcies, rising unemployment and rapidly rising unit labour costs will be enormous.

Pioneer moves

Wall Street is about to lose one of its own. Perrin Loog, doyen of broking-industry analysts, is leaving New York for Detroit. Next month, after 17 years at Lipper Analytical, he goes to securities firm First of Michigan as director

Mr John Major has given us a working title for his general election manifesto. Now he must begin to add substance to the rhetoric of The Conservative Opportunity.

The prime minister has not been swept up in the post-war euphoria among Tory MPs. An instinctively cautious man, he does not know when during the next 16 months he will decide to face the electorate. The content of a close friend - "he will fight it when he thinks he can win" - encapsulates more political wisdom than any number of analyses from Westminster's Kremlinologists.

Mr Major, though, has decided that the coincidence of the allied victory in the Gulf war and falling mortgage rates means that he must be ready for a summer election if the opinion polls prove irresistible. For the politician who declares proudly that "I am not ideologically pure in any way", that means producing a manifesto which removes some of the veils which still shroud his philosophy.

He will have plenty of raw material. On his return from Moscow later this week, the departmental groups set up by Conservative Central Office will deliver sacks of manifesto recommendations to Downing Street.

The groups, embracing ministers, back-bench MPs and sympathisers from academia and the think-tanks, have ideas on everything from integration of the tax and social security systems to reform of the divorce laws. By the end of this month they will be evaluated, sifted, and refined by Mr Chris Patten, the party chairman, and Mrs Sarah Hogg, the head of the prime minister's policy unit. It will be Mr Major's selection - and his additions which will make the manifesto Conservative that the government offers the electorate.

For those accustomed to the certainties of Thatcherism, Mr Major is still an enigma. His succession was guaranteed by the right of the Tory party. Now, the centre and left are claiming him as their natural leader, the belt to the One-Nation strand of Conservatism which Mrs Thatcher set out to extinguish.

The latter are the more confident. A conciliatory tone on European integration and efforts to rebuild Anglo-German relations have convinced the Tory right that Mr Major will make compromises which take Britain further along the federalist road.

The prime minister has decided in his own mind that there is nothing to do with Mrs Thatcher's flagship - the poll tax - except to promise in the manifesto to sink it. The only question remaining is whether the best of the most romantic above the water of his succession points also to a slowing in the frenetic pace if not the direction of change. As one minister puts it: "It's time for a bit more content and less confrontation."

But those in Mr Major's inner circle insist that he has been misunderstood by both the right and left of the Tory party. It is a confusion reinforced by his stubborn but politically astute determination to inhabit a world of greys, not blacks or whites.

As he remarked in his first speech as prime minister: "For me, Conservatism is not a creed, it is essentially the common sense view of life from a tolerant perspective." The late Mr John Major, a founder of One-Nation Toryism - is his mentor but he remains true to Thatcherism.

During the Gulf war, Mr Major stuck firmly to Mrs Thatcher's brief; but he abandoned her bellicose language. He has handed out small amounts of taxpayers' money to the haemophiliacs suffering from AIDS and to the elderly during the cold snap, but the Treasury is as uncompromising as ever over larger sums.

Mr Patten has begun to provide a sharper political rhetoric for Mr Major's instincts. The party chairman is less shy about changing course - and keen that his prime minister should appreciate the extent of his

As speculation about a general election intensifies, Philip Stephens considers the likely content of the Conservatives' manifesto
Shape of the Tory party to come

Inflation is poison to investment, poison to competitiveness and poison to industrial relations. And inflation is social poison.

First and foremost, I loathe inflation... it is economically destructive and socially divisive.

I am not ideologically pure in any way.

Savings bring security and can move us on from a property-owning to a capital-owning democracy.

More privatisation, yes, of course. But also more partnership with the voluntary and private sectors.

We need to give teachers back the status they once had.

own authority to do the same.

But Mr Patten's speeches on the social market, on the need for a German-style balance between market solutions for the economy and public provision of social services - tell only part of the story: so do Mr Major's own soothing words about preserving the welfare state, putting state education at the top of his political agenda.

The commitment to strengthen the core of the welfare state does mark a break with the past. She would over-admit it, but the logic of Mrs Thatcher's approach foreshadowed a gradual rundown of state education and health until they became safety nets for those too poor to opt for the private sector.

That "hidden agenda", with its suggestions for new tax incentives for private health care and a vouchers system for education, has been abandoned. For Mr William Waldegrave, the health secretary, the NHS can be run as a business but never turned into one. Mr Kenneth Clarke, the education secretary, wants state schools to compete with private provision.

This public promotion of the "social" side of Mr Patten's social market equation is not accidental. All the opinion polls show that there are large numbers of voters in a promise to shave off the rougher edges of Thatcherism. Its impact, however, has been to blur the extent to which Mr Major will promise continuity on the market side.

The prime minister does not want a growing public sector - quite the

reverse. "People will spend their own money in their own interests better on their own behalf than the government can spend it for them," he commented recently.

Privatisation will be writ large in his manifesto. The coal industry, the railways and the Post Office (the counter and parcels services, if not the Royal Mail) are all candidates.

Mr Major wants to push ahead with the process of shrinking government - by the creation of agencies and the

It is not difficult to see why the government has shifted public attention to a promise to shave off the rougher edge of Thatcherism

contracting out of services as well as by straight sales of state-owned assets. The starting point is that everything done by the public sector should be examined to assess whether the market could deliver a better service. Only when the answer is no, as he believes it is in housing and education, should the Treasury be ready to spend taxpayers' money.

Councils should see their role as agents for local services not necessarily the providers of those services. The manifesto will include plans to accelerate the transfer of public housing to individuals and housing associ-

ations and to force more contracting out of local authority services.

Those close to Mr Major insist that he will be more, not less, radical than his predecessor in the battle against inflation. The decision to take sterling into the exchange rate mechanism of the European Monetary System was as much about that commitment as about defusing the row within the Conservative party over Europe.

The social as well as the economic impact of inflation - in ravaging the savings of those on fixed incomes - is a constant theme of his speeches. "She [Mrs Thatcher] said that inflation was the priority. Major means it," is the judgment of one aide.

Nor does a commitment to improved public sector services imply a retreat from the emphasis on the rights of the consumer which has characterised the government's education and health reforms.

The manifesto will include a pledge to speed up the process under which schools can opt for grant-maintained status. Further education colleges may also be encouraged - or told - to break their links with local authorities. The *quid pro quo* for the enhanced status - and rewards - for teachers will be their acceptance of a much more flexible working and salary structure and a training system which emphasises practical experience as much as educational theory.

Mr Major is enthusiastic about the internal market in the health service. Self-governing hospital trusts, budgets held by general practitioners,

and contracts with GPs which are directly linked to performance all have his firm backing. "We're not going to privatise the NHS but we are not going to leave it untouched," one insider comments.

Elsewhere, the manifesto will be traditionally Tory. Before Iraq's invasion of Kuwait, Mr Major had been convinced by the Treasury of the scope for large cuts in the budget following the end of the Cold War. But whether or not the Gulf war has prompted him to modify that judgment, his message to the electorate will be identical to that of his predecessor: only the Tories can be trusted with the defence of the nation.

Personal ownership is as important to Mr Major as it was to Mrs Thatcher. The emphasis is not just upon property. His own relatively humble background has convinced him of the value of savings in promoting the idea of personal enterprise in a society in which the welfare state is rooted. So modest schemes to encourage tax incentives to encourage saving and the spread of share ownership.

It is here that both the continuity and the promised break with the past emerge - a process encapsulated in a remark by the prime minister during the Tory leadership campaign.

"There is not a great deal of choice if you are unable to exercise that choice because you are hemmed in by one thing or another," he said. The implication is clear: the opportunity to promote (the initial "classes") has been quietly dropped from the vocabulary. It includes a role for the state in supporting individual endeavour.

For Mr Major, the government must provide incentives for those nearer the bottom than the top of the social and economic ladder. Mr Norman Tebbit, the former Tory party chairman, the state should help people onto their bikes.

The commitment to preserve and improve the state education and health services flows from the perception that they are the escalators of social mobility. Mr Major will not offer more tax cuts for the rich, but instead the promise to improve incentives for the less well-off.

If he is as ambitious as some friends hope he will pledge the integration of the tax and social security system to eliminate the poverty traps which confront the poor with effective tax rates of 70 per cent and 75 per cent. Personal Equity Plans for the middle classes may be supplemented by direct income tax relief for much smaller share purchases. Those totally reliant on state pensions can expect more generous treatment from the social security budget.

It will not be spelled out in the manifesto but the drive to cut tax rates which characterised Mrs Thatcher's government will slow. In Mr Major's view the rich have done well out of the past 12 years. He wants to emerge as the champion of the "small" man or woman.

Better education and health services will also involve an implicit commitment to stabilise rather than continue to reduce the share of national income taken by public spending. Mr Major wants to privatise the railways, but he appreciates that he will first have to spend more money on it.

It is a politics for the voter on the Clapham omnibus who has been convinced by the economic truths of Thatcherism but more recently repelled by its social costs.

So far, of course, it all words. But Mr Major's admirers share the view expressed recently by Lord Joseph - for long Mrs Thatcher's mentor - that "in politics, words ineluctably affect attitudes and, eventually, deeds".

Details of the Conservatives' manifesto planning will appear on tomorrow's *Parliament and Politics* page.

Golden recovery

■ If 29-year-old Ian Rose is not yet the richest man on Blackpool's golden mile, it's unlikely to be long before he is.

Having begun by selling T-shirts on Blackpool prom, Rose has just clinched a deal to impress even the likes of Lord Hanson. He's bought back the media business he sold to troubled marketing group Acis, for a fraction of the £20m the group paid for it. Rose and friends are re-acquiring the bunch of media properties for around £5m, a bit over half in cash. In 1990 these businesses made pre-tax profits of £2.5m, more than 60 per cent of Acis's total.

The golden mile would have sparked little interest outside Blackpool if it hadn't been for the circumstances of its hatching. About three weeks ago Rose resigned from the Acis board, for personal reasons. That scuppered a deal with Cannon Cinema, one of the group's biggest clients, and Yorkshire Bank was having second thoughts about continuing a £2m loan.

Acis's advisers thought the departure of Rose plus others of his management team would "undoubtedly have had a significant adverse impact on the performance, and therefore on the value of media". So when he offered to buy it back, Acis said it was a "no-brainer".

Rose insists the price is all he and his chums can afford. "We are not complaining," he says.

On the other hand, some of Acis's advisers might be forgiven for doing so.

Pioneer moves

Wall Street is about to lose one of its own. Perrin Loog, doyen of broking-industry analysts, is leaving New York for Detroit. Next month, after 17 years at Lipper Analytical, he goes to securities firm First of Michigan as director

OBSERVER

of stock research.

For over three decades the 65-year-old has spread fear with his outspoken views on the securities industry, first with *Blackpool* and then with *Blackpool* and then with *Blackpool*.

When he started Long was the only analyst researching the securities industry. Now, thanks in part to the attention he garnered with his robust analytical style, the industry is swarming with analysts.

Merrill Lynch, a long-time target, generously credits Long with helping securities firms to get the recognition they deserve. Shearson Lehman Hutton has him as "an institution in the true meaning of the word."

With his usual modesty, Long says the main attraction of the move is the chance to run his own show and build a department from scratch. "I like working with young people, and hope to pass on to them some of the things I've learned over the past years."

Switch twitch

■ Few people are watching more anxiously for signs that John Major will go for an early summer election than the two Scottish electricity companies, Scottish Power and Scottish Hydro-Electric.

Impact day for their flotation, when the full prospectus will be published, is May 30. But if Major opts for a June election, privatisation could not take place in the three-week run-up to polling. Nor can the impact date be brought forward sufficiently to avoid a clash.

That raises the possibility of the government going to the polls with the privatisation of the electricity industry incomplete. The Tories have set great store on this first Scottish flotation, both to make two substantial additions



"If I was Saddam, I'd shave my moustache off."

to the relatively few big indigenous Scottish companies, and as a way of creating a lot of new Scots shareholders. If Labour wins, the companies would be left stranded in the public sector.

They were ready to be privatised before the distributors and the generators. But the Department of Energy wouldn't hear of the Scottish Office overruling it.

"We've had no indication of any change in our schedule," said Mike Keohane, an executive of Hydro-Electric.

Theo again, it would have been hot news if he had.

Fresh face

■ Tough times are forcing the Belzberg, once among the most feared of North America's corporate raiders, to project a gentler image.

The Vancouver-based family pulled out of the risk arbitrage business last year after big losses in abortive attempts to gain control of the British food stores group Asda and US

floor-coverings manufacturer Armstrong World Industries.

They have also run down their US\$100 securities portfolio.

Now, family matriarch Sam is making way for his nephew Brent on the bridge of the family flagship, First City Financial. Aged 40, the new chief executive is an elegant lawyer - a sharp contrast to his 62-year-old uncle who is more of the rough-diamond breed. Brent is the son of Sam's older brother Hy, who still runs the furniture shop in Calgary, which their father started after immigrating to Canada from Poland.

Sam remains chairman of First City and few doubt that he will still be pulling the strings behind the scenes. "The fact is Sam's still the boss," comments one person who has worked with both men.

Brent says First City faces a "very difficult" year of restructuring and refinancing. Once the mistakes of the past have been repaired, he hopes to focus the company on its financial services and real-estate businesses.

Name dropping

■ Several colleagues - but not Observer, I hasten to add - have been invited to contribute biographical details to People of Today, Debut's answer to Who's Who. Initially, the idea of figuring in so august a setting made some of them puff up with pride. But pride comes before a fall.

"It is generally acknowledged, if not universally acceptable," says Dennis Hackett, a consultant editor with Debut, "that the media today exercise a great influence on society. It is the aim of People of Today, therefore, to ensure that the media are appropriately represented."

The result of those enchantingly snuffy words is that most of my hand-picked colleagues have declined to appear in such a downmarket publication.

SOME BANKS FOLLOW UP ON THEIR DECISIONS WITH MEMOS. OTHERS WITH ACTION.

©Sapient-Murphy-Hengst & Co

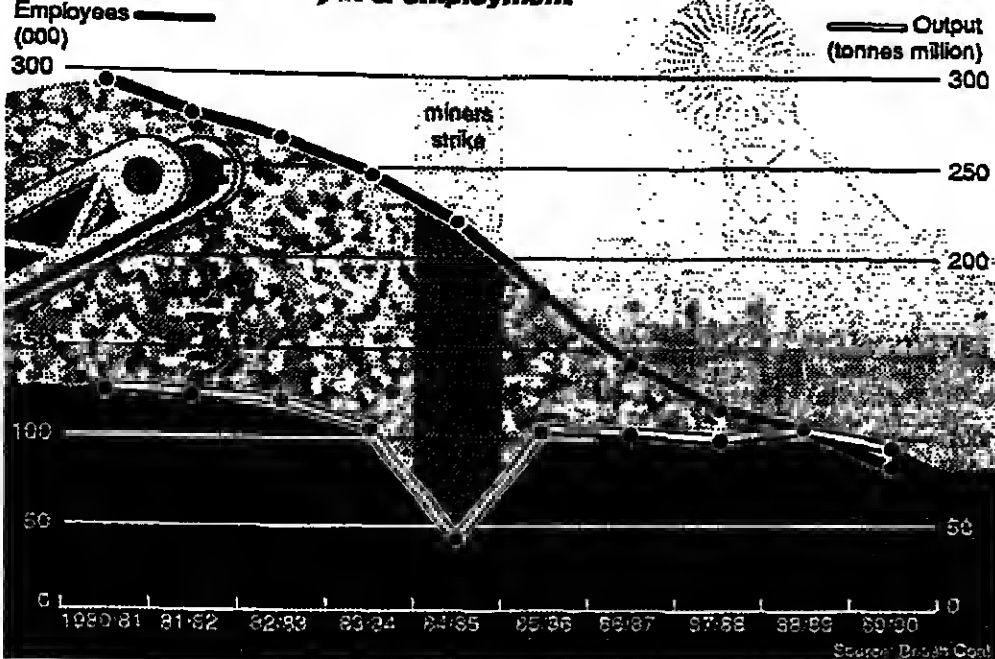
Frankfurt - Hamburg - Berlin - Düsseldorf - München - Offenbach

1520 1520

British Coal and the 'big black veil'

Juliet Sychara and David Thomas on questions over the nationalised industry's future

British Coal: total output & employment



to hedge their contracts or even to buy overseas coal mines. They brush aside fears that more imports would raise the price of the 175m tonnes of steam (electricity-generating) coal traded internationally, plenty of spare world coal capacity could be quickly brought on stream, National Power and PowerGen say.

Environmental pressures are also forcing the generators to cast a cold eye over British coal, which has a high content of sulphur, the main cause of acid rain, and is a leading emitter of carbon dioxide, the most important greenhouse gas. The electricity industry has been planning to abandon plans for new large coal-fired stations, opting instead for a new wave of gas-fired plants, which is less polluting.

British Coal finds some support for its belief that the switch to gas as a generating fuel will drive up gas prices. "Other European countries, especially in eastern Europe, are also making substantial investments in gas generation. In the mid-1990s there will be a sharp rise in the

demand for gas," says Dr Dieter Helm, an energy expert at New College, Oxford.

But it is by no means clear that any price rise would make gas uncompetitive. At present, according to Professor Colin Robinson of Surrey University, gas-based generation, at a cost of about 2.5p a unit (kilowatt hour), is significantly cheaper than electricity using British coal, at 3.5p.

Gas price increases would also encourage more supply. Mr Jonathan Stern, a gas expert at the Royal Institute of International Affairs, says that given a price rise of about 25 per cent, it would be possible to have "unlimited gas" piped from such sources as the Soviet Union.

Cost and environmental pressures might make National Power and PowerGen reluctant to buy much more than 35m-40m tonnes of coal a year, little more than half their current take from British Coal, under short- or medium-term contracts beyond 1993. This could force British Coal to shut as many as half its remaining pits, some observers believe.

The government, which has a strong interest in the issue not only through its ownership of British Coal but also through its continuing 40 per cent stake in National Power and PowerGen, is keen to defuse fears that it will intervene in the coal contract negotiations. "I don't think the European Commission would be sympathetic to the suggestion that we were trying to protect the coal industry while forcing the electricity industry to pay more than a market price for its fuel," says the Department of Energy.

Yet final decisions on how British Coal will be privatised cannot be taken until the likely shape of the new coal contracts becomes clearer next year. Only then will ministers be able to resolve the two pivotal issues: whether British Coal will be sold intact or split up; and whether it will be floated on the stock exchange or sold to a trade buyer.

"All the options are open," says the Department of Energy. "You could sell off the (highly profitable) opencast division, or the opencast

together with some profitable deep mines. You could sell off Loannet (Scotland's last remaining pit), a mine that has long-term contracts with a local power station - or offer it as a management buy-out."

In the medium term, two developments might bring some relief to the hard-pressed British coal industry. One is the corporation's development programme for clean-coal technology, designed to overcome environmental objections to new coal-fired stations.

British Coal has developed technology which works by recapturing waste heat, boosting efficiency to a level consistent with gas. It also removes 90 per cent of the sulphur from the coal, and cuts carbon dioxide emissions by at least 20 per cent.

But British Coal says it needs government funding to make the technology commercially viable. Compared with its still open-handed attitude to nuclear power research and development, the government has so far been less than generous to new coal technologies.

Yet another change in the government's attitude to the security of energy supplies would preserve the British coal industry in something like its present size and shape. Its current laissez-faire approach is the subject of persistent criticism by the opposition. "With the turmoil in the Gulf," Mr Frank Dobson, Labour's energy spokesman, told a UK coal conference, "we are entitled to ask 'where from?' Oil and gas from the Gulf. Gas from the Soviet Union? Coal from Colombia? Scarcely a roll-call of stable secure sources of supply."

A government which continues to pour money into nuclear power and is concerned about the impact of more gas imports from Norway, as this administration is, cannot be described simply as a proponent of a free energy market. Ministers remain highly sensitive to the coal industry's political importance in marginal seats.

Yet this government has shown little sign of wishing to protect British Coal further from the rigours of the market: commitments not to intervene in commercial decisions made by the coal industry during the privatisation of electricity would make it more difficult for a Conservative government, if re-elected, to erect such barriers.

A Labour government would share few such inhibitions. Mr Dobson has repeatedly stressed during the privatisation of electricity that the government's opposition to more coal imports and to the use of gas for electricity generation. Not for the first time in its history, the immediate prospects for Britain's coal industry turn as much on politics as on economics.

Post-war reconstruction

Saddam's Iraq: a squandered inheritance

By Ridha Mohammed

If there were no other reason for wanting to see the swift removal of President Saddam Hussein from power in Iraq, the desperate state of the country's economy would be a sufficient argument.

Thanks to Mr Saddam's unjustified invasion and annexation of Kuwait and to his subsequent refusal to relinquish the emirate until forced out by war, Iraq's oil economy has been strangled by sanctions and a large part of its infrastructure is in ruins.

Iraqi officials estimate the cost of the latest war to amount to about \$260bn. To that must be added the damage inflicted by the previous Gulf war - the eight-year conflict between Iraq and Iran, which in terms of additional spending, lost foreign exchange reserves, debt and lost economic growth may have cost another \$200bn.

The result is that, even at zero world inflation and the present level of oil prices - both optimistic, not to say unlikely, assumptions - Iraq's oil exports are mortgaged for at least 30 years to come, simply in repaying the damage caused by Mr Saddam's military adventures.

Clearly Iraq is not going to get moving on the basis of its own resources alone. Indeed, without a Marshall-style aid programme from the international community, coupled with debt relief and, of course, an appropriate mix of policies at home, the country is condemned to economic misery for the foreseeable future.

Mr Saddam's continuance in power only makes all these things - aid or self-sustaining growth - more difficult to achieve. There is no chance that potential donor countries or development institutions, whether regional or international, will be ready to provide Iraq with new finance or forgive its debt so long as Mr Saddam remains president. Sanctions will continue, thus blocking off the oil export pipelines through Turkey and Saudi Arabia. There will be persistent demands for war reparations.

What is more, a Saddam-led Iraq is likely to continue to follow many of the economic policies that helped get the country into this mess in the first place. It was, after all, economic difficulties that underlay Mr Saddam's dispute with Kuwait last year. After the war with Iran, Iraq experienced increasing trouble financing its military imports as well as civilian consumption and investment. He invaded his neighbour because he wanted to effect a quick solution to these financial problems.

There is no inherent reason why Iraq should have such problems managing its economy. The country is well endowed with natural and human resources.

In addition to its 100bn barrels of oil reserves - the world's second highest after Saudi Arabia - it is fertile, with the largest amount of agricultural land per capita of any Arab country apart from Sudan and Somalia, and the Arab world's largest volume of water resources. It is endowed

with beautiful scenery in the north and is well-known for its ancient archaeological sites, both potential sources of income. It has an adult literacy rate of 90 per cent, and its educational enrolment rate at all levels is high by the standards of Arab and developing nations.

By rights, Iraq should now have become a relatively advanced developing country with a sound agricultural and industrial base. That it has not is in large part attributable to the politically-repressive and economically-misguided nature of the Saddam regime.

Mr Saddam's central goal was always to build Iraq's strength by military means. As a result, he devoted vast resources to military expenditure, according to the United Nations Development Programme, the ratio of Iraq's spending on the military to its spending on health and educa-

tion is 711 per cent, the highest in the world.

Yet as recent events - notably in eastern Europe - have shown, real power stems as much from a sound economic base as from military strength. Iraq may have looked until last week as if it had the latter, but it can scarcely claim to have had the former, deriving more than 95 per cent of its foreign exchange earnings from the export of one commodity, importing 80 per cent of its food consumption and suffering from chronic inflation and a heavy debt burden.

Iraq has consistently failed in its stated objective of generating significant financial resources in addition to those acquired through oil exports and external borrowing - by boosting agriculture or manufacturing industry. It has failed fully to persuade the private sector to use its accumulated resources in developing commerce. It has not created the conditions under which investment might flourish, either by its own citizens or in joint ventures with investors from other Arab countries.

An inflow of investment from the almost 1m Iraqis living abroad, for example, would require the establishment of mutual trust with the government in Baghdad, a condition which is far from fulfilled.

Above all, building an economy with a strong non-oil base requires genuine political stability based on multi-party democracy, the safeguard of human rights and the rule of law. If Iraqis are to be productive and creative, no individual should fear to express his or her views freely and to assume responsibility for his or her own life. All should have a say in the allocation of national financial resources, a subject which assumes even greater importance at a time when such resources are liable to be scarce.

Iraq is always described as a country with rich resources. Saddam Hussein and his clique apart, there is no fundamental reason why it should not become a free country with rich people.

Ridha Mohammed is a pseudonym for an expatriate Iraqi economist working in Europe.

LETTERS

Businesses face huge rate bills

From Mr Richard Shepherd MP.

Sir, Joe Rogaly (Politics Today, February 22) suggests that business would not want the non-domestic rate to be returned to local government as a result of the Heseltine review. This may or may not be so. What is certain, however, is that the combined efforts of moving to a common poundage at the same time as the first rating revaluation since 1973 has led to dire effects for many businesses.

According to figures recently provided to me by the Department of the Environment, 690,000 non-domestic ratepayers faced rate increases of 20 per cent or more in the first year of the government-set national non-domestic rate, with 720,000 facing similarly large rises in 1991-92. These figures compare with 70,000 facing rises of this size in 1988, the last year of local government control.

It is true that in the intervening period there have been changes in definition. However, the fact remains that hundreds of thousands of businesses face huge rate bills in excess of £100,000 a year, with no prospect of improvement in local services.

Mr Heseltine's review must also consider this deplorable imposition on business.

Richard Shepherd MP, House of Commons.

Objectives of cable TV industry misunderstood

From Mr Richard Wooliam.

Sir, In your editorial ("The Cabling of the UK," February 28) you suggest that the cable television industry is to be "mollycoddled" by the Department of Trade and Industry and Ofcom to the detriment of British Telecom in the forthcoming review of telecommunications policy.

Your comments suggest a misunderstanding of the objectives of the cable television industry and its historic relationship with BT.

Cable television franchisees already have the right to offer competitive telecom services, and though these rights are still somewhat limited, a number of cable companies are already offering telecom services with great success.

Until recently BT was a leading investor itself in the cable television industry and through its interests in five cable franchisees enjoyed the ability to combine television and telecommunications services.

BT subsequently decided to withdraw from the cable industry. Its current inability to offer combined services is a result of its own decision to leave the cable television business, and not as a result of any regulatory discrimination.

If BT decided to re-enter the cable television business by investing in cable franchises, it could do so on the same basis as any other company and regain the right to offer combined services in those areas immediately.

However, BT is demanding special privileges from the telecommunications policy review, namely the right to offer combined television and telecom services outside the requirements of the Broadcasting Act 1990 and the current regulatory regime - a regime adhered to by all other companies in the cable television business.

The cable industry is not asking to be "mollycoddled" by government or the regulators. What we do ask is a reasonable period of time in which to establish our business.

As your editorial suggests, BT should be stopped from providing telecom services for a certain period of time, and, working closely with the industry, I can say that a period of 18 years is a minimum requirement if the UK telecommunications environment is to reap the cost and quality benefits of local competition.

Richard Wooliam, director general, The Cable Television Association, 50 Frith Street, W1.

Self-sufficiency not essential in farming policy

From Mr Steve Parsons and Ms Alison Monk.

Sir, While we would agree with Mr W M Reid (Letters, "Farms: survival without subsidy," February 25) that there is no good reason for well-managed farms of over 200 acres not to adapt or survive without subsidy, we would take issue with him on his use and interpretation of statistics.

Public expenditure on agriculture in the UK has only recently returned to the levels operating in the mid-1950s. Over much of this time spending was considerably reduced but self-sufficiency in indigenous food and feed still rose from less than 65 per cent to more than 75 per cent.

The figure Mr Reid quotes for self-sufficiency is for all food and feed, including some products that we could not sensibly produce at home, for example, pineapples.

Since Denmark and the UK entered the European Community at the same time, in 1973, they have both benefited from an identical system of price support.

We would suggest that other factors - for example, government commitment to agricultural education and the widespread and enthusiastic membership of co-operatives - may have contributed to their "superior" level of production.

Classical trade theory would suggest that Denmark is a producer and exporter of a small range of agricultural products in which they enjoy comparative and not absolute advantage.

Community welfare is enhanced by such specialisation and trade.

One of the objectives of the Common Agricultural Policy (Cap) is security of supplies, but this does not mean that every country has to be self-sufficient in every product.

It is, after all, a common and not a national agricultural policy.

Steve Parsons and Alison Monk, senior lecturers in agricultural economics, department of business management, Harper Adams Agricultural College, Newport, Shropshire.

Reconciling pacifism with defence is the challenge

From Mr Patrick Robertson.

Sir, In his column (Ian Davidson on Europe, February 25) Mr Davidson states: "It has been fashionable to fear that the Gulf War exposed the feeble disarray of the Europeans. These were always cheap lies, stupid and ill-informed."

Thus Mr Davidson sneers at our supposition that France should have withheld a secret peace initiative from us, Belgium should have prevented the sale of ammunition to us, and Germany should have gone to the lengths of lying about her constitution in order to avoid sending forces to the Gulf, even at the risk of undermining Nato.

He calls those of us who have been critical of Europe's response to the Gulf "stupid," but he tarnishes us with his own much more stupid notion that we want to live the "long-vanished dream of splendid isolation."

...condemned to solitary existences in a world they could not control."

Mr Davidson should be reminded that sensible democracies are perfectly capable of coming together when they are too weak to act separately, witness the 24 countries in the allied coalition.

His suggestion that there is something particularly special about the western European continent is nearly as incredible as asking the Arab allies to form a common pact with the Arabs they are fighting.

The rest of his article makes big assertions based on little evidence.

For instance, the idea that Britain will fall out of line with the US after the war because "it is easier to start a war than to end it, easier to send forces to the Gulf than to bring them home" is without foundation. Since Britain and France are

the only two European countries to have attempted any of the above, it is not clear why they should fall out with the US when the rest of Europe has forfeited its right to a prominent role in the deliberations that will follow.

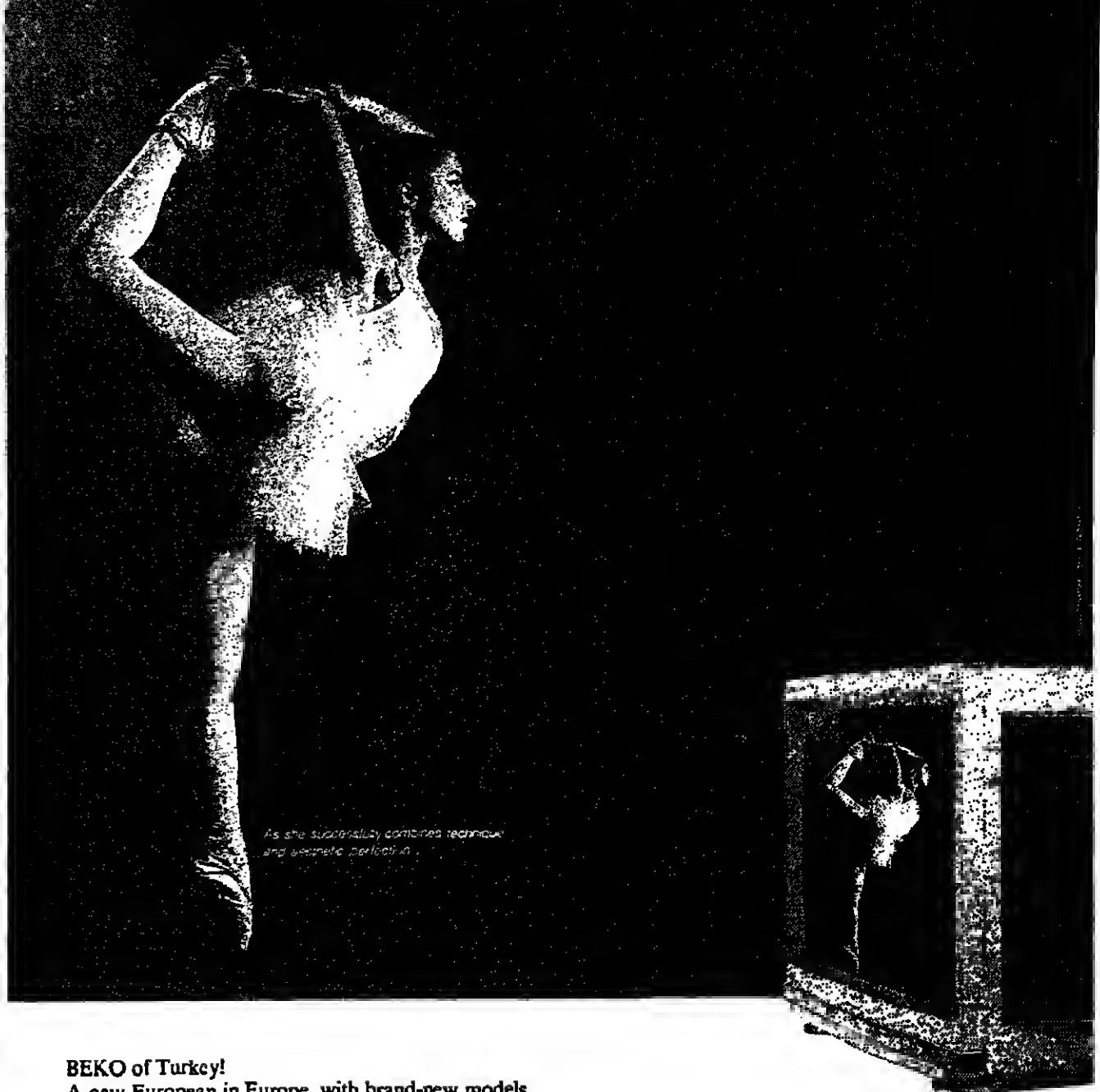
To say that the British government and most European governments recognise that the choices they make now will "set decisive precedents for Europe's future" is stating the obvious, to say the least.

The real question is exactly what European countries will decide for the future.

I would suggest that reconciling German pacifism with the need for proper European defence will not be an easy task.

Patrick Robertson, The Bruges Group, Suite 102, Whitehall Court, Westminster, SW1.

a new European in Europe



BEKO of Turkey!

A new European in Europe, with brand-new models available to the entire continent.

You will be confident of rapid, low-cost distribution when dealing with BEKO. So, before seeking economy elsewhere, consider the aesthetic perfection and electronic excellence of BEKO, "the new European in Europe."

Beko

The new generation of electronics

BENOTENIM - ISTANBUL, TURKEY FAX 90-189-31338 • REPRESENTATIVE OFFICES: UK FAX 51-9056728 • FRANCE FAX 1-407-0654 • GERMANY FAX 211-381357

BEKO

COMPANIES AND FINANCE

BSkyB proceeds with loan plans

By Stephen Fidler, Euromarkets Correspondent

BRITISH SKY Broadcasting, the satellite television venture, is proceeding with plans to raise a large project loan from international banks. This is despite delays in presenting the banks with a business plan which have held up the raising of the money.

BSkyB, formed last November from a merger between Mr Rupert Murdoch's Sky Television and British Satellite Broadcasting (BSB), is in negotiations with Barclays Bank about arranging the credit.

The loan, required to finance the venture until it breaks even in cash terms, is to replace a financing of more than £300m for BSB, arranged by Barclays, National Westminster Bank and Industrial Bank of Japan. It required renegotiation after it went into

technical default because of the merger.

Mr Frank Barlow, chairman of BSB Holdings which owns the 52 per cent of BSB, said the company was proceeding with plans to raise a project loan.

He expected an offer of a loan from the banks to follow the current negotiations. Mr Barlow, who is managing director and chief operating officer of Pearson, the group which owns the Financial Times, said the amount had not been decided upon. Bankers have been expecting the venture to borrow between £200m and £400m.

He said that the delays were not critical. "The executive of BSB doesn't anticipate any problem in the financing of the company," he said. He dismissed suggestions that a



Frank Barlow: does not expect problems

rights issue would be needed to raise funds as speculation. The original financing car-

ried guarantees from BSB's main corporate shareholders, including Pearson, Reed International and Granada. The new financing is also likely to require guarantees. The resignation in November of Mr Ian Chubb, newly-appointed deputy managing director of BSB, and BSB's finance director, has apparently contributed to the delays in presenting a business plan to banks.

Project finance is a complex business and such credits are not often raised quickly. Bankers said prospects for the credit had not been helped by a deterioration over the last year in banks' appetite for corporate lending and by the heavy debts of some of its shareholders, including Mr Murdoch's News Corporation and the Granada Group.

Berisford sells two finance offshoots

By Richard Lapper

BERISFORD International, the food processing, commodities and property group, has sold its financial services subsidiaries, the Preston-based Berisford Consumer Finance (West), in which it had an 85 per cent stake, and the wholly-owned Shoreham-based Berisford Consumer Finance (South).

The two companies offer hire purchase and leasing facilities to individuals, mainly for the purchase of cars. Purchaser is Forthright Finance, a subsidiary of Bank of Wales.

Consideration is nominal but Forthright will repay £12.5m in Berisford inter-company borrowings, so reducing Berisford's indebtedness to under £150m.

In the year to September 30 1990 Western made a pre-tax profit of £7,517. Net assets were £543,078 and gross assets £9.4m.

In its initial 18 month trading period to September 30 1990 Southern secured a pre-tax loss of £1,65m. Net liabilities were the same amount and gross assets stood at £7m.

Berisford has now virtually completed its withdrawal from the financial services sector. The group sold its Berisford Leasing subsidiary for £140m (including block discounts) in October and a third consumer finance company, BCF Eastern for £17m in January. Berisford Factors has also been sold - for around £4m - in the last three months.

It retains an interest in two small vehicle hire companies, County Contract Hire and Euro Trailer Rentals, as well as a small Lloyd's insurance broker, Berisford Maccata, and a bank, Craneheath Securities.

MMI set for full listing

By Michio Nakamoto

MMI, the financial marketing company, is graduating to a full listing this week, just seven months after it joined the USM.

It is also making a one-for-five scrip issue of 1.7m new warrants that gives shareholders the right to subscribe for ordinary shares of 1p at 30p each between 1992 and 2000.

This will be the first commercial issue of warrants to have its time value protected in the event of a takeover bid being made below the subscription price.

Last month MMI reported pre-tax profits for 1990 up 5 per cent to £316,845 (£300,604). An emphasis on high margin business resulted in a fall in turnover of £1.48m to £22.21m.

GW Thornton, the precision forgings and hand tool manufacturer, is preparing to transfer from the USM to the main market.

Despite a fall in aerospace orders, profits were ahead of schedule as demand from the orthopaedic market remained firm. It said at its annual meeting yesterday.

Trencherwood £6m in red and omits final

By Clare Pearson

TRENCHERWOOD, USM-quoted housebuilder and commercial property developer, has fallen into a £6m loss, before tax and exceptional items, during the year to end-October 1990, and will not be paying a final dividend.

Also, exceptional provisions for the fall in property values would be substantially higher than the £4m taken at the previous year-end, but their exact level was still being assessed.

Mr Brian Eighteen, managing director, said the preliminary results announcement, usually made around this time of year, was being delayed until the results of an independent valuation were known.

He said the company had announced the loss because it was concerned at the way its share price had risen along with the stock market recently. On Friday it fell back 8p to 82p.

The £6m loss compares with a profit before exceptional of £12.7m in the year to end-October 1989. Turnover for 1990 had fallen to £38.3m (£63m). The provisions would reflect the fall in value of commercial properties and a further provision in relation to the residential landbank.

Trencherwood's developments are about evenly divided between housing and commercial space.

The company's heartland is the M4 corridor.

37% decline at Alan Cooper

Alan Cooper Holdings, the office furniture maker, has seen its pre-tax profit fall by 37 per cent in 1990, although turnover declined only 3.5 per cent.

Mr James Blyth Currie, chairman, said erosion in net margins was mainly the result of a shortfall in demand for the wood veneer products made at Tordomden and the full impact of running that factory and the new one at Altham.

It was estimated that by the end of the year overall demand in the UK office furniture market was running at nearly 25 per cent below the peak levels reached in 1989, and a further decline was anticipated.

The chairman felt the group had done well to limit its decline in turnover to £12.66m (£13.11m). The Pulsar range of colour laminate system furniture and other products had shown strong growth.

Profit was £1.94m (£3.08m), but struck after reductions of £64,000 (nil). Earnings were 12.02p (19.09p) per share and a final dividend of 4.5p maintains the total at 7.7p.

In the current year the first two months results were ahead of plan.

Gartmore Value Investments

Gartmore Value Investments had a net asset value of 22.4p per 10p share at January 31 1991.

Net revenue for the nine months was £1.19m against £1.98m for the previous 51 weeks. The directors have declared a third interim dividend of 0.5p, making 2.7p so far. They expect a final payment of 1.5p.

Global profit soars to £5m

The revamped Global Group made pre-tax profits of £5.01m on turnover of £57.62m for 1990, and is paying a dividend of 0.5p, the first for two years.

This is the first full-year results since the acquisition of BIC in 1989 and the group now has three divisions - shipping, services, food processing and

PPI administrators again frustrated

By John Murray Brown in Istanbul

ADMINISTRATORS appointed to Polly Peck International, the UK based fruit, electronics group, have again been frustrated in their attempt to see the books of the company's Cyprus subsidiaries.

Friday's decision by a Nicosia district court upheld the injunction preventing Mr Richard Stone, Mr Michael Jordan, and Mr Christopher Morris from entering the premises of Sunzest Trading, a citrus exporting company, pending an appeal to the supreme court.

The Turkish and North Cyprus businesses which are owned by PPI through Voyager, an intermediate company in the Isle of Man, have been significant contributors to Polly Peck's reported profits.

The administrators have said they only want to obtain a complete picture of the group, and still hope to present a plan for restructuring PPI by May 25.

A separate injunction to be heard in Famagusta on Wednesday prevents the administrators from gaining access to Unipac Packaging Industries, PPI's cardboard box manufacturer in Famagusta free port which owns Sunzest.

Another court order, reviewed tomorrow

seeks to prevent the administrators removing Unipac's directors, Mr Fahri Tunali and Mr Mehmet Ariz.

The rash of legal actions follows earlier moves by the administrators to remove Mr Tunali and Mr Ariz from the Voyager board in that way gaining access to the Cyprus companies.

Mr Ariz is the partner lawyer of Mr Asil Nadir, the PPI chairman, and was briefly arrested with Mr Nadir at Heathrow ten days before Christmas. He is now acting counsel for the plaintiff companies.

No date has been set for the supreme court hearing. But according to lawyers it may be "6 or 8 weeks or even longer" for the injunction to be reviewed again.

The administrators earlier announced tentative plans to merge Sunzest and Meyna, the Turkish fruit business, before floating them on the Istanbul stock exchange.

In Istanbul last week, Mr Stone had talks with Vestel, PPI's electronic subsidiary which is widely considered the strongest of the PPI companies. Mr Tahsin Karan, its chairman, said he was assured Vestel would remain part of the core group.

CROSS-BORDER M&A DEALS

BIDDER/INVESTOR	TARGET	SECTOR	VALUE	COMMENT
Sankyo Seiko (Japan)	DAKS Simpson (UK)	Fashion retailing	£35m	Another post-Japanese buy
Fuchs Group (Germany)	Century Oils Group (UK)	Oils	£35m	Fuchs' first hostile bid
Elf Aquitaine (France)	Norco (Norway)	Oil production	£168m	Needs Oslo government ok
International syndicate	Linter businesses (Australia)	Textiles	£29m	Merrill Lynch leads MBO
Molson (Canada)	DuBois Chemicals (US)	Chemicals	£128m	Strengthens Molson's Diversy Corp
Asko (Germany)/Klaus Jacobs (Switzerland)	Adia (Switzerland)	Business services	£277m	Revised Omni debt reduction sale
Stanley Works (US)/Faberly Narzedzi Kuznia (Poland)	Stanley Tools Poland (joint venture)	Hand Tools	n/a	Stanley's East Europe debut
Ahold (Holland)	Tops Markets (US)	Food retailing	n/a	Further US expansion
Ases Brown Boveri (Sweden/Switzerland)	Fuso Power & Heat (Japan)	Painting equipment	£11.6m	Friendly buy via local arm
Estalio Venture (Switzerland)	Merlin International Properties (UK)	Property development	£2.9m	Alternative to receivership

Source: FT Mergers & Acquisitions International

This notice is issued in compliance with the requirements of the Council of The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited ("The Stock Exchange"). It does not constitute an invitation to the public to subscribe for, or purchase, any shares.

THE BARING PUMA FUND LIMITED

(an exempt company incorporated with limited liability under the laws of the Cayman Islands with registered number 1672151)

Placing of up to 10,000,000 Ordinary Shares of US\$0.01 at a price of US\$10.50 per Ordinary Share (including commissions) payable in full on application.

Application has been made to the Council of The Stock Exchange for the Ordinary Shares now proposed to be issued to be admitted to the Official List. It is expected that such Ordinary Shares will be admitted to the Official List, and that dealings will commence, on 28th March, 1991.

Copies of the Placing Memorandum which comprise Listing Particulars relating to The Baring Puma Fund Limited may be obtained during normal business hours from the Company Announcements Office of The Stock Exchange, 46-50 Finsbury Square, London EC2A 1DD on 5th and 6th March, 1991 and until 19th March, 1991 (Saturdays and public holidays excepted) from:-

THE BARING PUMA FUND LIMITED

Cayman International Trust Building
P.O. Box 309, Grand Cayman
Cayman Islands
British West Indies

Baring Brothers & Co., Limited
8 Bishopsgate
London EC2N 4AE
4th March, 1991

Baring Securities Limited
Lloyds Chambers
1 Portoken Street
London E1 8DF

THE STANDARD LIFE ASSURANCE COMPANY

The One Hundred and Sixty-Fifth Annual General Meeting of the Company will be held in the Head Office, 3 George Street, Edinburgh, on Tuesday 26 March 1991 at 2.30pm.

By Order of the Board of Directors

A S BELL
Managing Director

Edinburgh, 1 March 1991

Standard Life

Chairman of Thornton

Mr Peter Walker, MP, will succeed Mr Richard Thornton as chairman of Thornton & Co. Mr Peter Walker, MP, will succeed Mr Richard Thornton as chairman of Thornton & Co. Mr Peter Walker, MP, will succeed Mr Richard Thornton as chairman of Thornton & Co.

Mr Henry Gold is to be technical director of THE INSTITUTE OF CHARTERED ACCOUNTANTS IN ENGLAND AND WALES. He is deputy group controller with Royal Dutch Shell in London, and will join the Institute in May. Mr Gold succeeds Mr Geoff Mitchell who joined Barclays Bank in January.

THE NORTH BRITISH DISTILLERY COMPANY has appointed Mr J. Brunner as chairman to succeed Mr J.A.R. Macphail who retires on March 22. Mr J.J.G. Good becomes a director from March 23.

Following Swiss Pacific's investment in FRASER INSURANCE BROKERS, Mr Michael Miles, an executive director of John Swire and Sons, has been appointed non-executive chairman of Fraser. Mr Garth Beaman becomes chief executive officer, and Mr Yao Kang, Mr Peter Johansen, Mr George Miller and Mr David Thomas join the board.

Mr Anthony Shakesby has been appointed financial director of REGINA HEALTH AND BEAUTY PRODUCTS. He is corporate planner at Pavilion Leisure.

Mr David Manning has been appointed director, UK equities, at LEGAL & GENERAL INVESTMENTS. He was director, pension fund investments, Hill Samuel Investment Management.

Mr Tim Smith, Conservative MP for Bournemouth, has been appointed a director of GARTMORE VALUE INVESTMENTS.

Mr Tim Surrows, energy underwriter, Mr Nigel Edwards, international underwriter, non-marine, Mr

Justin Swan, aviation X/L underwriter, and Mr Colin Young, marine X/L underwriter, have been appointed directors of ENGLISH & AMERICAN UNDERWRITING AGENCY.

Mr Alan L. May has been named to lead the operations of CIGNA WORLDWIDE, Inc. in the UK and Ireland. He was directing operations in Canada.

Mr Eric Sanderson, chief executive of the British Linen Bank, has been appointed a non-executive member of the BRITISH RAILWAYS board for three years.

HENDERSON UNIT TRUST MANAGEMENT has appointed Mr Alan Gadd as investment trusts director, and Mr Ian Chimes as marketing director.

THURGAR BARDEX has been appointed finance director, and Mr Martin H. Tarran-Jones as commercial director.

GRANT THORNTON has appointed Ms Marlene Davis (pictured left) as an investigations partner in the special services unit, London. She is currently on secondment at the Treasury, where she advised on both electricity industry privatisation. Mr Mark Aldridge (right) becomes business advisory partner in the Bristol office. He moves from the Cardiff office.

Mr Frank Burgess has been promoted to group deputy chairman of BARNET DEVANNEY & CO. Mr Alan H. Davies has been appointed group managing director, and Mr Michael T.J. Horton, a director of First National Bank, has joined the board.

WHATMAN, Maidstone, has appointed Mr Christopher Nash as group treasurer. He was vice president finance for Whatman filter systems division in the US.

Mr Ian Barry has been appointed finance director and deputy managing director of MAJESTIC WINE WAREHOUSES. He was finance director of Majestic from 1987-89, prior to the takeover by Wharfedale Wine, when he joined The Rack as operations director.

3i

INVESTORS IN INDUSTRY

Investors In Industry International B.V.

£125,000,000

GUARANTEED FLOATING RATE NOTES 1994
FOR THE THREE MONTH PERIOD
28th FEBRUARY, 1991 TO 31st MAY, 1991

In accordance with the provisions of the Notes, interest is hereby given that the rate of interest has been fixed at 12 1/2 per cent. per annum and that the interest payable on the relevant interest payment date, 31st May, 1991, against Coupon No. 14 will be £324.52 from Notes of £10,000 nominal and £324.5 from Notes of £1,000 nominal.

S.G. WARBURG & CO. LTD.
(Agent Bank)

BANCA CRT

Cassa di Risparmio di Torino

Announces the opening on
4 March 1991 of its new

LONDON BRANCH

The new Branch has taken over the banking business formerly carried on by London Italian Bank Limited as a wholly owned subsidiary of Banca CRT.

20 Cannon Street, London, EC4M 6XD
Tel: 071-236 7464, Fax: 071-243 0857
Telex: 886065

NATIONAL BANK OF CANADA

US\$150,000,000
Floating Rate Subordinated Capital Debentures
Due 2087

In accordance with the provisions of the Debentures, notice is hereby given that for the six month interest period from February 28, 1991 to August 30, 1991, the Debentures will carry an interest rate of 7 per cent.

The interest payable on the relevant interest payment date, August 30, 1991 will amount to US\$355.83 for Debentures of US\$10,000 nominal and US\$3,558.30 for Debentures of US\$100,000 nominal.

The Reference Agent
KREDIETBANK
S.A. LUXEMBOURG

U.S.\$50,000,000 Fuso Pharmaceutical Industries, Ltd.

3 1/4% Guaranteed Bonds due 1991
with Warrants to subscribe for Shares of Common Stock of Fuso Pharmaceutical Industries, Ltd.

To the Holders of the above-captioned Warrants: You are hereby notified that, as a result of a free distribution of shares of common stock of Fuso Pharmaceutical Industries, Ltd. to the shareholders of record as of 31st March, 1991, Japan time (actually, as of 29th March, 1991, Japan time, as the transfer agent of Fuso Pharmaceutical Industries, Ltd. is closed on 30th and 31st March, 1991, Japan time), at the rate of 0.10 shares for each share held, the subscription price of the above-captioned Warrants will be adjusted pursuant to Condition 7 of the Warrants under the Instrument dated 8th May, 1986 from Yen 1,207.50 to Yen 1,097.70 per share, effective as from 1st April, 1991, Japan time. The date of issue of the shares to be issued upon such free distribution is 1st May, 1991.

Fuso Pharmaceutical Industries, Ltd.
7-10, Dohomachi 1-chome,
Chuo-ku, Osaka, Japan
By: The Daiwa Bank, Limited
as Fiscal Agent

4th March, 1991

Correction Notice

CCF

Credit Commercial de France
U.S. \$250,000,000
Floating Rate Notes due 1994

For the six months 28th February, 1991 to 30th August, 1991 the Notes will carry an interest rate of 6.914% per annum with a coupon amount of U.S. \$351.46 per U.S. \$10,000 Note. The relevant interest payment date will be 30th August, 1991.

Listed on the Luxembourg Stock Exchange

Bankers Trust Company, London Agent Bank

BusinessWeek

This week's topics:

Winning The Peace: Special Report

Can America's Software Lead Last?

Nike and Reebok Sprint Across Europe

Alain Gomez's Troubles At Thomson

Japan's Companies Discover Women

Now available at your newsstand!

BusinessWeek International
Headquarters: 14, av. d'Ouchy, CH-1006 Lausanne, Tel. 41-21-617 44 11
UK toll-free number: 0800 288 137

404100135A

INTERNATIONAL CAPITAL MARKETS

UK GILTS

Profits taken as attention switches

THE long-expected slippage in the gilt market happened last week. Prices at both long and short ends of the yield curve fell back as investors took profits and switched their attention to other bond markets in continental Europe with more clearly favourable long-term prospects.

After a long run of rising prices, the 9 per cent Treasury bond maturing in 2008 was quoted on Friday night at 92 1/2, down more than 1 point on the week, to yield 9.57 per cent. At the short end of the curve, the 10 per cent bond maturing in 1994 was quoted at 99 1/2, down about 1/4 point. Its yield on Friday night was 10.26 per cent.

The market shrugged off the one obvious piece of good news for gilts - evidence from the Confederation of British Industry that pay settlements appeared to be moderating.

Wage deals in manufacturing reported to the CBI so far this year average 3.3 per cent, as against 9 per cent in the final quarter of 1990.

Lower wage increases, providing they take effect across the whole of UK industry, should cut operating costs and make companies more competi-

tive, helping to sustain the reduction in inflation apparent over the past three months. All this, in theory, ought to be good news for gilt investors. However, many market participants were unsettled by the 1/4 percentage point cut in base rates announced on Wednesday, following the reduction by the same amount two weeks earlier.

The easing in borrowing conditions, bringing base rates to 13 per cent, appeared logical on the grounds of helping to reduce the impact of the recession.

The cut had been widely anticipated, as reflected in the fall in prices for short-dated gilts after it was announced.

Even so, the rate reduction strengthened the feeling that the government might be preparing to "soften up" voters ahead of an early election, possibly in June. Such a state of affairs could have negative consequences for the gilt market.

It might lead to several new cuts in rates, beginning with another reduction around Budget day on March 19, that could trigger an over-reaction in consumer spending. This could threaten to cause new inflationary pressures next year.

Labour could win the election with a mandate to increase public spending. Due to the re-emergence of a government deficit, the gilt market is already resigned to gilt issues next financial year of about £15bn. A Labour victory would probably increase this figure, further depressing market conditions.

An imminent election involves the possibility that whichever party wins will devalue sterling within the European exchange rate mechanism (ERM). That would

UK gilts yields

Reset at par (%)

11.0

10.5

10.0

9.5

9.0

8.5

8.0

7.5

7.0

6.5

6.0

5.5

5.0

4.5

4.0

3.5

3.0

2.5

2.0

1.5

1.0

0.5

0.0

-0.5

-1.0

-1.5

-2.0

-2.5

-3.0

-3.5

-4.0

-4.5

-5.0

-5.5

-6.0

-6.5

-7.0

-7.5

-8.0

-8.5

-9.0

-9.5

-10.0

-10.5

-11.0

-11.5

-12.0

-12.5

-13.0

-13.5

-14.0

-14.5

-15.0

-15.5

-16.0

-16.5

-17.0

-17.5

-18.0

-18.5

-19.0

-19.5

-20.0

-20.5

-21.0

-21.5

-22.0

-22.5

-23.0

-23.5

-24.0

-24.5

-25.0

-25.5

-26.0

-26.5

-27.0

-27.5

-28.0

-28.5

-29.0

-29.5

-30.0

-30.5

-31.0

-31.5

-32.0

-32.5

-33.0

-33.5

-34.0

-34.5

-35.0

-35.5

-36.0

-36.5

-37.0

-37.5

-38.0

-38.5

-39.0

-39.5

-40.0

-40.5

-41.0

-41.5

-42.0

-42.5

-43.0

-43.5

-44.0

-44.5

-45.0

-45.5

-46.0

-46.5

-47.0

-47.5

-48.0

-48.5

-49.0

-49.5

-50.0

-50.5

-51.0

-51.5

-52.0

-52.5

-53.0

-53.5

-54.0

-54.5

-55.0

-55.5

-56.0

-56.5

-57.0

-57.5

-58.0

-58.5

-59.0

-59.5

-60.0

-60.5

-61.0

-61.5

-62.0

-62.5

-63.0

-63.5

-64.0

-64.5

-65.0

-65.5

-66.0

-66.5

-67.0

-67.5

-68.0

-68.5

-69.0

-69.5

-70.0

-70.5

-71.0

-71.5

-72.0

-72.5

-73.0

-73.5

-74.0

-74.5

-75.0

-75.5

-76.0

-76.5

-77.0

-77.5

-78.0

-78.5

-79.0

-79.5

-80.0

-80.5

-81.0

-81.5

-82.0

-82.5

-83.0

-83.5

-84.0

-84.5

-85.0

-85.5

-86.0

-86.5

-87.0

-87.5

-88.0

-88.5

-89.0

-89.5

-90.0

-90.5

-91.0

-91.5

-92.0

-92.5

-93.0

-93.5

-94.0

-94.5

-95.0

-95.5

-96.0

-96.5

-97.0

-97.5

-98.0

-98.5

-99.0

-99.5

-100.0

-100.5

-101.0

-101.5

-102.0

-102.5

-103.0

-103.5

-104.0

-104.5

-105.0

-105.5

-106.0

-106.5

-107.0

-107.5

-108.0

-108.5

-109.0

-109.5

-110.0

-110.5

-111.0

-111.5

-112.0

-112.5

-113.0

-113.5

-114.0

-114.5

-115.0

-115.5

-116.0

-116.5

-117.0

-117.5

-118.0

-118.5

-119.0

-119.5

-120.0

-120.5

-121.0

-121.5

-122.0

-122.5

-123.0

-123.5

-124.0

-124.5

-125.0

-125.5

-126.0

-126.5

-127.0

-127.5

-128.0

-128.5

-129.0

-129.5

-130.0

-130.5

-131.0

-131.5

-132.0

-132.5

-133.0

-133.5

-134.0

-134.5

-135.0

-135.5

-136.0

-136.5

-137.0

-137.5

-138.0

-138.5

-139.0

-139.5

-140.0

-140.5

-141.0

-141.5

-142.0

INTERNATIONAL CAPITAL MARKETS

SYNDICATED LOANS

Scotland prepares for power sell-off

AS THE TWO English electricity generating companies move towards the climax of their privatisation, the process is now under way for the Scottish power companies.

The two generators, Scottish Power and Scottish Hydro-electric, are raising £450m in bank credits in preparation for their privatisation - and they are paying slightly more than their predecessors.

The largest, the £300m five-year credit for Scottish Power being arranged by Samuel Montagu, will carry an interest margin of 45 basis points (0.45 per cent) over London interbank offered rates. The commitment fee on undrawn amounts is 22½ basis points.

Charterhouse, merchant banking arm of Royal Bank of Scotland, is arranging a five-year credit of up to £150m for Scottish Hydro. Terms on this loan have not been disclosed, but it is unlikely that the margin will deviate much more than about 3 basis points from the larger credit.

Montagu is seeking underwriting commitments of £50m, prior to a general syndication likely to start in two to three weeks. Because of the smaller size of its deal, Charterhouse will approach directly a small group of international banks for a "club" deal and will not seek an underwriting group.

The English power generators were marginally of 37½ to 40 basis points. The extra margin for their Scottish counterparts suggests a continued rise in the costs of bank finance for corporate borrowers over the past few months.

More evidence of these difficult conditions came in the decision by National Westminster to withdraw from syndication - or at least to delay indefinitely - a £120m credit for Mount Charlotte Hotels.

However, where the terms of the loan, the borrower or the business-sector are popular, syndications can still do well. A \$350m credit for Norsk Shell, Norwegian subsidiary of the Royal Dutch Shell Group, was raised to \$300m after success in syndication.

Stephen Fidler

INTERNATIONAL BONDS

Syndicate managers work hard to find a price level

THE MARKET for sterling mortgage-backed bonds has undergone a testing few months. The four new issues this year, totalling £780m, have battled to establish pricing levels in a nervous marketplace.

For syndicate managers, each issue now requires a mixture of imaginative structuring, fine judgment in pricing and a hard slog in sales.

At the peak of the market in September 1989, Mortgage Securities No 2, a special purpose vehicle of First Mortgage Securities, issued £150m-worth of bonds with a five-year average life at a discounted margin of 21 basis points.

Last week when the market was tapped, it was at a discounted margin of 75 basis points.

Prices began to fall in the second half of last year as investors took fright at the increasing levels of mortgage defaults in the UK housing market.

The Council of Mortgage

Lenders said recently that 44,000 homes were repossessed due to mortgage default last year, three times the 1988 level. This represents 0.41 per cent of all mortgages outstanding, although the situation in London and the south-east of England is worse than in other areas.

Serious mortgage arrears are also showing a rapid increase. Issuers are quick to point out that the pool insurance policies or subordinated debt structures which support mortgage-backed issues make bond default a remote possibility.

Mortgage defaults in the UK housing market would have to rise to catastrophic levels for bondholders to face losses.

However, there is a perception of increased risk among investors.

But perceived risk of default is not the only factor which has driven margins higher. There are fears that the fragile liquidity of the sector is in danger as important investors

have pulled back from the market.

Many companies which had previously been enthusiastic buyers of sterling mortgage-backed paper now find themselves with insufficient liquidity to take new issues.

Syndicate managers estimate that between 15 per cent and 25 per cent of new issues were bought by corporate treasurers in 1989 and the first half of last year.

The liquidity squeeze on companies has been compounded by chastening experiences with other "liquidity management" instruments, such as commercial paper and variable rate notes (VRNs).

Even those treasurers with excess liquidity are loath to commit funds to other non-cash instruments.

"Companies which lost money in Polly Peck commercial paper and are locked into illiquid VRNs are unlikely to buy mortgage-backed securities," commented one syndicate manager.

To cap it all, the Bank of England announced in January that UK banks would have to double the amount of capital they set aside against holdings of mortgage-backed paper from January 1993, in line with the European Commission Solvency Ratios directive.

The move should not be, in itself, very damaging to the sector. At current margins banks might regard mortgage-backed paper as offering a reasonable return on capital, even where 8 per cent capital has to be set aside against holdings.

However, the announcement raised doubts over the future participation of another group of investors. The sterling mortgage-backed market has never been a highly liquid sector, and investors are now anxious about its future liquidity.

Higher margins reflect an illiquidity premium.

This underlines that liquidity is often a function of expectation. Parallels can be drawn with the collapse of the

perpetual floating-rate note market in 1987, following indications that bank buyers of the paper would have to deduct their holdings from their capital base.

There is no reason to believe that the sterling mortgage-backed sector will suffer the same fate, not least because the paper is of fixed maturity and senior debt status.

Recent issues have proved that paper can still be sold, at the right price.

Multiple-tier structures, such as the £330m three-tranche issue for CMS No 7 launched by Warburg Securities in January, attempt to target specific pockets of demand.

The shorter life bonds have the most potential buyers and the first tranche of CMS No 7 had an average life of just 1.06 years. However, longer-dated instruments can be sold to investors who believe that current margins represent a very attractive opportunity.

Issuers have also included

step-up features, whereby the margin over London interbank rates paid on bonds increases when the EC legislation comes into force. The three-tier CMS No 7 issue, CMS No 8 launched by Goldman Sachs, and FIMBS No 6 via Salomon Brothers have all included features of this type.

For the centralised mortgage lenders themselves, the state of the market poses problems. They rely on being able to securitise the mortgages they write, so as to maintain a small balance sheet.

It is not only the specialist centralised lenders which are under pressure to securitise their mortgage portfolios. A number of mainstream European banks, such as Banque Nationale de Paris which bought Chemical Bank's UK mortgage business in 1989, are keen to securitise some of their UK mortgages, freeing valuable capital for other purposes.

Simon London

Nomura US arm sets up joint venture

By Patrick Harverson in New York

NOMURA Securities International, the New York arm of the Japanese broker, says it has set up a joint venture with a specialist US company to trade proprietary capital in the international currencies and commodity futures markets.

Tudor/Nomura Global Trading Partners is a 50/50 venture between Nomura and Tudor Investment, the US commodity trader which manages about \$550m of funds. It will have an initial capitalisation of \$60m, mostly provided by Nomura, and will concentrate at first on trading interest rate and stock index derivatives, currencies, energy futures and metals futures.

The Nomura/Tudor joint venture is the latest attempt by Japanese securities houses to acquire the complex high technology asset management techniques employed so effectively in international markets by their US competitors.

Although conservative and risk-averse in their approach to securities trading, the Japanese have been increasingly eager to break into derivative markets where returns on capital can be far higher than in underlying equity and bond markets.

Nomura has a history of joint ventures with US partners. In recent years it has linked with Wasserstein & Perella, the mergers and acquisitions concern, and with Babcock & Brown in the leveraged leasing business.

EUROMARKET TURNOVER (\$m)

Primary Market	Strategies	Com	FRB	Other
US\$	1,995.0	0.0	305.0	16,639.2
Yen	2,075.8	0.0	2.1	12,422.2
Other	4,950.0	0.0	1,147.1	8,051.6
Pre	5,465.3	0.0	77.2	8,247.1
Secondary Market	Strategies	Com	FRB	Other
US\$	22,799.3	694.7	6,888.5	9,184.2
Yen	22,400.8	813.2	4,964.1	7,191.5
Other	13,388.4	1,240.0	2,254.8	8,603.5
Pre	40,464.7	1,640.5	5,633.3	9,528.2
Gold	Strategies	Com	FRB	Other
US\$	19,886.3	38,961.6	50,447.9	1,139.7
Yen	13,092.1	35,871.5	50,447.9	1,139.7
Other	66,265.2	9,221.5	163,498.7	1,139.7
Pre	99,137.0	98,349.9	154,486.9	1,139.7

Week of February 28 1991

Source: AIBD

THE WORLD'S FASTEST
GROWING ECONOMY.
AND THE WORLD'S FASTEST
GROWING AIRLINE.



NO WONDER THE WORLD
BANK/IMF HAS CHOSEN
BANGKOK FOR THEIR 1991
WORLD CONFERENCE.



CANADA

The FT proposes to publish this survey on
11th March 1991.
It will be of particular interest to the 24% of the
UK Board Directors who are regular FT readers.
This is a greater percentage than any other UK
daily newspaper. If you want to reach this
important audience, call Jessica Perry on 071 873
4611 or fax 071 873 3062.

[illegible]

Guide to pricing of Authorised Unit Trusts

Compiled with the assistance of **LAURO 55**

INITIAL CHARGE:

Charge made on sale of units. Used to finance marketing costs, including commission paid to brokers, and to cover expenses in the early stages of the fund.

OFFER PRICE:

Amount called upon price. The price of which units are bought or redeemed.

REDEMPTION PRICE:

The price at which units are sold back by investors.

CANCELLATION PRICE:

The minimum redemption price. The maximum spread between the offer and redemption price is allowed by the government. In practice, most funds have a cancellation price which is around 10% below the bid price when very serious circumstances arise.

MARKET PRICE:

The current price for the units on the stock exchange. The current price is often well above the bid price, usually at a discount, when there is a large number of sellers of the units.

TIME:

The time spent between the purchase of a unit and the time the unit is sold. The longer the time, the more the unit is entitled to a discount. The units are sold at a discount of 1% to 10% on the offer price. The units are sold at a discount of 1% to 10% on the offer price. The units are sold at a discount of 1% to 10% on the offer price.

LAURO 55

100 Grosvenor Street, London W1A 3HQ
Tel: 01-778-3644

● For Current Unit Trust Prices on any telephone ring direct-0636 4 + five digit code (listed below). Calls charged at 44p per minute peak and 33p off peak, Inc VAT

هكذا من الامم

OFFSHORE AND OVERSEAS

BERMUDA (SIB RECOGNISED)

Unit Name	Unit Class	Cost Price	Std Price	Offer Price
Orion Fuel Limited				
6 Front St., Hamilton, HM11, Bermuda				809
Orion		5-	10 2111	1

CANADA (STB RECOGNISED)
 James S. Sims, Pembroke Inc.

UK Agents: Ivory & Sime Plc
Square, Edinburgh EH7 4DZ
GBC Media America Inc
Apporo 54th Eque
Dealing Thursdays-Forward Redemption

GUERNSEY (SIB RECOGNISED)
Adams, A. Neville Ed. Margaret (Groom)

Aluminum Co. of America	100	100	100
PO Box 255, St. Peter, Minn.	5-129	1.35	1.47
Worldwide Bond Fund Inc.	5-129	1.35	1.47
Worldwide Cap Fd Acc	5-129	1.35	1.47
B&W-Hambros Asset Mgmt (Guerney)			
PO Box 255, St. Peter, Minn.	5-129	1.35	1.47
B&W-Vision Euro - 31	11.52	12.02	

Barling Intl Fd Managers (Guernsey)
PO Box 256, St Peter Port, Guernsey 04
Sterling Money ... 31.0005 1.0435 1.0748

Grifford Invest Managers (Guernsey)			
PO Box 255, St Peter Port, Guernsey CI 044			
Grifford International Ltd			
Int Inv Equity Mgmt	5	07611 07611	08197
Int Equity Mgmt	5	07611 07611	08183
Flr Cash	5	16-	
C Int Equity Mgmt	5	1351 1351	1457

E Cash	1.139
E North Maryland	1.139

Business Flight PD Wings Reference	
PD Box 250, St. Peter Port, Guernsey	
Business Flight International Fund (Daily)	
US Dollar Money	\$ - 24 368
Swedish Money	£ - 21 945
Yen Money	¥ - 7042 482
Deutschmark Money . . .	DM - 69 803
Swiss franc Money	SFr - 53 226

Maid Currency Acc.	4	\$-	83.50	66.34
Maid Currency Dis.	4	\$-	37.50	39.17
Intl Prime Bond	4	\$-	28.76	30.10
Intl Prime Bond	4	\$-	22.72	28.04

Gift Plus	4	F	12.80	13.41
Intl Balanced Growth ..	4	F	27.39	28.80
Intl Equity Fd	4	F	26.05	27.52
1992 European Fnd Fd ..	4	F	13.95	14.83
Global Strategy Fund (Daily)				
USS Money Fund	4	F	20.21	21.05
Surfline Money Fund ..	4	F	10.22	10.65

Yen Money Fund	4	Y-	50.51	52.70
DM Money Fund	4	DM-	50.65	52.76
Managed Currency Fund	4	S-	36.09	37.70
Liberty Bond Fund	0	E-	30.13	33.06

Investment	30.81	30.85
Global High Inc Bd Fd	22.06	23.09
USS Bond Fund	22.43	23.47
Gift & Sld Bond	10.181	10.554
Strng Int'l Gld Fd	12.43	12.98
Van Bond Fund	33.12	34.61
European Bond Fd	29.23	30.59
Emer Mkts Int'l Bd Fd	120.61	11.55

Global Coastal Fund	4	5	19.55	20.44
Global Equity Fund	4	5	68.19	72.52
American Blue Chip Fd	4	5	22.14	23.50

American Sm. Co. Fd.	20.07	20.33
UK Fund	20.45	21.77
ASEAN Fd	21.00	22.96
Australia Fund	20.45	21.63
Hong Kong Fund	21.45	22.77
Japan Fund	20.12	21.41
Japan Sm. Co. Fd.	20.26	21.48
Japan Sm. Co. Fd.	20.10	20.77

Japan & Pacific Fd	4	5	78.28	80.75
European Fund	4	5	97.18	103.10
Global Energy Fund	4	5	32.81	34.82
Global Gold Fd	4	5	18.63	19.68

Global Leisure Fund . . . 4	\$- 61.34	63.20
Global Technology Fund . . 41	\$- 27.50	29.13

دستور العمل

● For Current Unit Trust Prices on any telephone ring direct-0836 4 + five digit code (listed below). Calls charged at 44p per minute peak and 33p off peak, inc VAT.

هكذا من الأصل

Continued on next page

**Te
ma
gro
col**
By Hu
A S
Teleco
may b
ment,
I would
munic
greatest
The
on B
sures
dential
he pay
by his
A d
the g
intern
severi
costs.
ised t
Such
the m
the gu
of mar
an ear
govern
It v
remains
valuable
the g
worth
The
Novem
ET an
tions.
ket fi
shoul
t
e
n
d
h
h
n
t
-if
t
re
d
s
u
G
(
0
th
di
pl
st
ay

[illegible]

74	1.0	14.1	Feb	1965
75	1.0	14.1	Feb	1965
76	1.0	14.1	Feb	1965
77	1.0	14.1	Feb	1965
78	1.0	14.1	Feb	1965
79	1.0	14.1	Feb	1965
80	1.0	14.1	Feb	1965
81	1.0	14.1	Feb	1965
82	1.0	14.1	Feb	1965
83	1.0	14.1	Feb	1965
84	1.0	14.1	Feb	1965
85	1.0	14.1	Feb	1965
86	1.0	14.1	Feb	1965
87	1.0	14.1	Feb	1965
88	1.0	14.1	Feb	1965
89	1.0	14.1	Feb	1965
90	1.0	14.1	Feb	1965
91	1.0	14.1	Feb	1965
92	1.0	14.1	Feb	1965
93	1.0	14.1	Feb	1965
94	1.0	14.1	Feb	1965
95	1.0	14.1	Feb	1965
96	1.0	14.1	Feb	1965
97	1.0	14.1	Feb	1965
98	1.0	14.1	Feb	1965
99	1.0	14.1	Feb	1965
100	1.0	14.1	Feb	1965

74	4.30	Apr Oct
75	5.20	Dec. Jan
76	6.3	Feb. Mar
77	5.2	Jan. Aug
78	17.7	
79	6.30	Feb. July
80	9.2	
81	30.8	June Dec.
82	2.5	
83	10.5	
84	1.8	Dec. May
85	1.7	Dec. May
86	4.5	
87	3.0	Dec. May
88	3.0	Jan. Aug
89	6.22	Jan. May
90	1.7	April
91	2.2	May June
92	11.5	Dec. Jan
93	4.8	Dec. Jan
94	10.8	Jan. Feb
95	0.6	Jan. Feb
96	1.0	August.
97	5.22	
98	1.7	

12	12.11	13.12	Jan. 1951
13	13.11	14.12	Jan. 1951
14	14.11	15.12	Jan. 1951
15	15.11	16.12	Jan. 1951
16	16.11	17.12	Jan. 1951
17	17.11	18.12	Jan. 1951
18	18.11	19.12	Jan. 1951
19	19.11	20.12	Jan. 1951
20	20.11	21.12	Jan. 1951
21	21.11	22.12	Jan. 1951
22	22.11	23.12	Jan. 1951
23	23.11	24.12	Jan. 1951
24	24.11	25.12	Jan. 1951
25	25.11	26.12	Jan. 1951
26	26.11	27.12	Jan. 1951
27	27.11	28.12	Jan. 1951
28	28.11	29.12	Jan. 1951
29	29.11	30.12	Jan. 1951
30	30.11	31.12	Jan. 1951
31	31.11	1.1	Jan. 1952
32	1.11	2.1	Jan. 1952
33	2.11	3.1	Jan. 1952
34	3.11	4.1	Jan. 1952
35	4.11	5.1	Jan. 1952
36	5.11	6.1	Jan. 1952
37	6.11	7.1	Jan. 1952
38	7.11	8.1	Jan. 1952
39	8.11	9.1	Jan. 1952
40	9.11	10.1	Jan. 1952
41	10.11	11.1	Jan. 1952
42	11.11	12.1	Jan. 1952
43	12.11	13.1	Jan. 1952
44	13.11	14.1	Jan. 1952
45	14.11	15.1	Jan. 1952
46	15.11	16.1	Jan. 1952
47	16.11	17.1	Jan. 1952
48	17.11	18.1	Jan. 1952
49	18.11	19.1	Jan. 1952
50	19.11	20.1	Jan. 1952
51	20.11	21.1	Jan. 1952
52	21.11	22.1	Jan. 1952
53	22.11	23.1	Jan. 1952
54	23.11	24.1	Jan. 1952
55	24.11	25.1	Jan. 1952
56	25.11	26.1	Jan. 1952
57	26.11	27.1	Jan. 1952
58	27.11	28.1	Jan. 1952
59	28.11	29.1	Jan. 1952
60	29.11	30.1	Jan. 1952
61	30.11	31.1	Jan. 1952
62	31.11	1.2	Feb. 1952
63	1.12	2.2	Feb. 1952
64	2.12	3.2	Feb. 1952
65	3.12	4.2	Feb. 1952
66	4.12	5.2	Feb. 1952
67	5.12	6.2	Feb. 1952
68	6.12	7.2	Feb. 1952
69	7.12	8.2	Feb. 1952
70	8.12	9.2	Feb. 1952
71	9.12	10.2	Feb. 1952
72	10.12	11.2	Feb. 1952
73	11.12	12.2	Feb. 1952
74	12.12	1.3	Mar. 1952
75	1.12	2.3	Mar. 1952
76	2.12	3.3	Mar. 1952
77	3.12	4.3	Mar. 1952
78	4.12	5.3	Mar. 1952
79	5.12	6.3	Mar. 1952
80	6.12	7.3	Mar. 1952
81	7.12	8.3	Mar. 1952
82	8.12	9.3	Mar. 1952
83	9.12	10.3	Mar. 1952
84	10.12		

[illegible][illegible][illegible]

11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21
22	23	24	25	26	27	28	29	30	31	1	2	3	4	5	6	7	8	9	10	11
12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1
2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
23	24	25	26	27	28	29	30	31	1	2	3	4	5	6	7	8	9	10	11	12
3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23
4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24
5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25
6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26
7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27
8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28
9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29
10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30
11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31
12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1
13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2
14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2	3
15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2	3	4
16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2	3	4	5
17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2	3	4	5	6
18	19	20	21	22	23	24	25	26	27	28	29	30	31	1	2	3	4	5	6	7
19	20	21	22	23	24	25	26	27	28	29	30	31	1	2	3	4	5	6	7	8
20	21	22	23	24	25	26	27	28	29	30	31	1	2	3	4	5	6	7	8	9

364	11.0	6.0	28.1	Mar. July	5071
365	11.0	6.0	28.1	Apr. Sept.	5071
366	5.0	3.0	14.0	July Dec.	5071
367	5.0	3.0	14.0	Oct. Jan.	5071
368	5.0	3.0	14.0	Jan. Feb.	5071
369	5.0	3.0	14.0	Aug. Feb.	5071
370	5.0	3.0	14.0		5071
371	11.0	6.0	28.1	April	5071
372	11.0	6.0	28.1	Oct. May	5071
373	5.0	3.0	14.0	Apr. July	5071
374	5.0	3.0	14.0	Oct. Aug.	5071
375	5.0	3.0	14.0	July Dec.	5071
376	5.0	3.0	14.0	Jan. Jan.	5071
377	5.0	3.0	14.0	Feb. July	5071
378	5.0	3.0	14.0	Nov. Jan.	5071
379	5.0	3.0	14.0		5071
380	5.0	3.0	14.0		5071
381	5.0	3.0	14.0		5071
382	5.0	3.0	14.0		5071
383	5.0	3.0	14.0		5071
384	5.0	3.0	14.0		5071
385	5.0	3.0	14.0		5071
386	5.0	3.0	14.0		5071
387	5.0	3.0	14.0		5071
388	5.0	3.0	14.0		5071
389	5.0	3.0	14.0		5071
390	5.0	3.0	14.0		5071
391	5.0	3.0	14.0		5071
392	5.0	3.0	14.0		5071
393	5.0	3.0	14.0		5071
394	5.0	3.0	14.0		5071
395	5.0	3.0	14.0		5071
396	5.0	3.0	14.0		5071
397	5.0	3.0	14.0		5071
398	5.0	3.0	14.0		5071
399	5.0	3.0	14.0		5071
400	5.0	3.0	14.0		5071

1977	1.1	7.10	Jan. 1977
1978	1.1	7.10	Jan. 1978
1979	1.1	7.10	Oct. 1979
1980	1.1	7.10	Jan. 1980
1981	1.1	7.10	Jan. 1981
1982	1.1	7.10	Dec. 1982
1983	1.1	7.10	Jan. 1983
1984	1.1	7.10	Oct. 1984
1985	1.1	7.10	Oct. 1985
1986	1.1	7.10	Oct. 1986
1987	1.1	7.10	Oct. 1987
1988	1.1	7.10	Oct. 1988
1989	1.1	7.10	Oct. 1989
1990	1.1	7.10	Oct. 1990
1991	1.1	7.10	Oct. 1991
1992	1.1	7.10	Oct. 1992
1993	1.1	7.10	Oct. 1993
1994	1.1	7.10	Oct. 1994
1995	1.1	7.10	Oct. 1995
1996	1.1	7.10	Oct. 1996
1997	1.1	7.10	Oct. 1997
1998	1.1	7.10	Oct. 1998
1999	1.1	7.10	Oct. 1999
2000	1.1	7.10	Oct. 2000
2001	1.1	7.10	Oct. 2001
2002	1.1	7.10	Oct. 2002
2003	1.1	7.10	Oct. 2003
2004	1.1	7.10	Oct. 2004
2005	1.1	7.10	Oct. 2005
2006	1.1	7.10	Oct. 2006
2007	1.1	7.10	Oct. 2007
2008	1.1	7.10	Oct. 2008
2009	1.1	7.10	Oct. 2009
2010	1.1	7.10	Oct. 2010
2011	1.1	7.10	Oct. 2011
2012	1.1	7.10	Oct. 2012
2013	1.1	7.10	Oct. 2013
2014	1.1	7.10	Oct. 2014
2015	1.1	7.10	Oct. 2015
2016	1.1	7.10	Oct. 2016
2017	1.1	7.10	Oct. 2017
2018	1.1	7.10	Oct. 2018
2019	1.1	7.10	Oct. 2019
2020	1.1	7.10	Oct. 2020
2021	1.1	7.10	Oct. 2021
2022	1.1	7.10	Oct. 2022
2023	1.1	7.10	Oct. 2023
2024	1.1	7.10	Oct. 2024
2025	1.1	7.10	Oct. 2025
2026	1.1	7.10	Oct. 2026
2027	1.1	7.10	Oct. 2027
2028	1.1	7.10	Oct. 2028
2029	1.1	7.10	Oct. 2029
2030	1.1	7.10	Oct. 2030
2031	1.1	7.10	Oct. 2031
2032	1.1	7.10	Oct. 2032
2033	1.1	7.10	Oct. 2033
2034	1.1	7.10	Oct. 2034
2035	1.1	7.10	Oct. 2035
2036	1.1	7.10	Oct. 2036
2037	1.1	7.10	Oct. 2037
2038	1.1	7.10	Oct. 2038
2039	1.1	7.10	Oct. 2039
2040	1.1	7.10	Oct. 2040
2041	1.1	7.10	Oct. 2041
2042	1.1	7.10	Oct. 2042
2043	1.1	7.10	Oct. 2043
2044	1.1	7.10	Oct. 2044
2045	1.1	7.10	Oct. 2045
2046	1.1	7.10	Oct. 2046
2047	1.1	7.10	Oct. 2047
2048	1.1	7.10	Oct. 2048
2049	1.1	7.10	Oct. 2049
2050	1.1	7.10	Oct. 2050
2051	1.1	7.10	Oct. 2051
2052	1.1	7.10	Oct. 2052
2053	1.1	7.10	Oct. 2053
2054	1.1	7.10	Oct. 2054
2055	1.1	7.10	Oct. 2055
2056	1.1	7.10	Oct. 2056
2057	1.1	7.10	Oct. 2057
2058	1.1	7.10	Oct. 2058
2059	1.1	7.10	Oct. 2059
2060	1.1	7.10	Oct. 2060

هكذا من الامم

LONDON SHARE SERVICE

For Latest Share Prices on any telephone ring direct 0836 43 + four digit code (listed below). Calls charged at 44p per minute peak and 33p off peak, inc VAT

MOTORS, AIRCRAFT TRADES

Market	Stock	Price	High	Low	Open	Close	Volume	Market	Stock	Price	High	Low	Open	Close	Volume
1000	Rolls Royce	120.00	120.00	120.00	120.00	120.00	1000	1000	Rolls Royce	120.00	120.00	120.00	120.00	120.00	1000
1000	Rolls Royce	120.00	120.00	120.00	120.00	120.00	1000	1000	Rolls Royce	120.00	120.00	120.00	120.00	120.00	1000

Commercial Vehicles

Market	Stock	Price	High	Low	Open	Close	Volume
1000	Commercial Vehicles	120.00	120.00	120.00	120.00	120.00	1000

Components

Market	Stock	Price	High	Low	Open	Close	Volume
1000	Components	120.00	120.00	120.00	120.00	120.00	1000

Garages and Distributors

Market	Stock	Price	High	Low	Open	Close	Volume
1000	Garages and Distributors	120.00	120.00	120.00	120.00	120.00	1000

NEWSPAPERS, PUBLISHERS

Market	Stock	Price	High	Low	Open	Close	Volume
1000	Newspapers, Publishers	120.00	120.00	120.00	120.00	120.00	1000

PAPER, PRINTING, ADVERTISING

Market	Stock	Price	High	Low	Open	Close	Volume
1000	Paper, Printing, Advertising	120.00	120.00	120.00	120.00	120.00	1000

PROPERTY - Contd

Market	Stock	Price	High	Low	Open	Close	Volume
1000	Property	120.00	120.00	120.00	120.00	120.00	1000

INVESTMENT TRUST - Contd

Market	Stock	Price	High	Low	Open	Close	Volume
1000	Investment Trust	120.00	120.00	120.00	120.00	120.00	1000

INVESTMENT TRUST - Contd

Market	Stock	Price	High	Low	Open	Close	Volume
1000	Investment Trust	120.00	120.00	120.00	120.00	120.00	1000

OIL AND GAS

Market	Stock	Price	High	Low	Open	Close	Volume
1000	Oil and Gas	120.00	120.00	120.00	120.00	120.00	1000

MINES - Contd

Market	Stock	Price	High	Low	Open	Close	Volume
1000	Mines	120.00	120.00	120.00	120.00	120.00	1000

SHOES AND LEATHER

Market	Stock	Price	High	Low	Open	Close	Volume
1000	Shoes and Leather	120.00	120.00	120.00	120.00	120.00	1000

SOUTH AFRICANS

Market	Stock	Price	High	Low	Open	Close	Volume
1000	South Africans	120.00	120.00	120.00	120.00	120.00	1000

TEXTILES

Market	Stock	Price	High	Low	Open	Close	Volume
1000	Textiles	120.00	120.00	120.00	120.00	120.00	1000

TOBACCO

Market	Stock	Price	High	Low	Open	Close	Volume
1000	Tobacco	120.00	120.00	120.00	120.00	120.00	1000

TRANSPORT

Market	Stock	Price	High	Low	Open	Close	Volume
1000	Transport	120.00	120.00	120.00	120.00	120.00	1000

INVESTMENT TRUST

Market	Stock	Price	High	Low	Open	Close	Volume
1000	Investment Trust	120.00	120.00	120.00	120.00	120.00	1000

FINANCE, LAND, ETC

Market	Stock	Price	High	Low	Open	Close	Volume
1000	Finance, Land, Etc	120.00	120.00	120.00	120.00	120.00	1000

PLANTATIONS

Market	Stock	Price	High	Low	Open	Close	Volume
1000	Plantations	120.00	120.00	120.00	120.00	120.00	1000

MINES

Market	Stock	Price	High	Low	Open	Close	Volume
1000	Mines	120.00	120.00	120.00	120.00	120.00	1000

Far West Rand

Market	Stock	Price	High	Low	Open	Close	Volume
1000	Far West Rand	120.00	120.00	120.00	120.00	120.00	1000

O.F.S.

Market	Stock	Price	High	Low	Open	Close	Volume
1000	O.F.S.	120.00	120.00	120.00	120.00	120.00	1000

Diamond and Platinum

Market	Stock	Price	High	Low	Open	Close	Volume
1000	Diamond and Platinum	120.00	120.00	120.00	120.00	120.00	1000

Central African

Market	Stock	Price	High	Low	Open	Close	Volume
1000	Central African	120.00	120.00	120.00	120.00	120.00	1000

Finance

Market	Stock	Price	High	Low	Open	Close	Volume
1000	Finance	120.00	120.00	120.00	120.00	120.00	1000

WATER

Market	Stock	Price	High	Low	Open	Close	Volume
1000	Water	120.00	120.00	120.00	120.00	120.00	1000

MISCELLANEOUS

Market	Stock	Price	High	Low	Open	Close	Volume
1000	Miscellaneous	120.00	120.00	120.00	120.00	120.00	1000

REGIONAL & IRISH STOCKS

Market	Stock	Price	High	Low	Open	Close	Volume
1000	Regional & Irish Stocks	120.00	120.00	120.00	120.00	120.00	1000

TRADITIONAL OPTIONS

Market	Stock	Price	High	Low	Open	Close	Volume
1000	Traditional Options	120.00	120.00	120.00	120.00	120.00	1000

Property

Market	Stock	Price	High	Low	Open	Close	Volume
1000	Property	120.00	120.00	120.00	120.00	120.00	1000

Oils

Market	Stock	Price	High	Low	Open	Close	Volume
1000	Oils	120.00	120.00	120.00	120.00	120.00	1000

Mines

Market	Stock	Price	High	Low	Open	Close	Volume
1000	Mines	120.00	120.00	120.00	120.00	120.00	1000

FT Share Service

The following changes have been made to the FT Share Information Service:

Deletions: Priest (Ben) (Section: Engineering)

Birmingham Mint (Engineering)

Triplet Investment (Investment Trusts)

Do Capital (Investment Trusts)

Tanjong Tin (Mines)

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991	990	989	988	987	986	985	984	983	982	981	980	979	978	977	976	975	974	973	972	971	970	969	968	967	966	965	964	963	962	961	960	959	958	957	956	955	954	953	952	951	950	949	948	947	946	945	944	943	942	941	940	939	938	937	936	935	934	933	932	931	930	929	928	927	926	925	924	923	922	921	920	919	918	917	916	915	914	913	912	911	910	909	908	907	906	905	904	903	902	901	900	899	898	897	896	895	894	893	892	891	890	889	888	887	886	885	884	883	882	881	880	879	878	877	876	875	874	873	872	871	870	869	868	867	866	865	864	863	862	861	860	859	858	857	856	855	854	853	852	851	850	849	848	847	846	845	844	843	842	841	840	839	838	837	836	835	834	833	832	831	830	829	828	827	826	825	824	823	822	821	820	819	818	817	816	815	814	813	812	811	810	809	808	807	806	805	804	803	802	801	800	799	798	797	796	795	794	793	792	791	790	789	788	787	786	785	784	783	782	781	780	779	778	777	776	775	774	773	772	771	770	769	768	767	766	765	764	763	762	761	760	759	758	757	756	755	754	753	752	751	750	749	748	747	746	745	744	743	742	741	740	739	738	737	736	735	734	733	732	731	730	729	728	727	726	725	724	723	722	721	720	719	718	717	716	715	714	713	712	711	710	709	708	707	706	705	704	703	702	701	700	699	698	697	696	695	694	693	692	691	690	689	688	687	686	685	684	683	682	681	680	679	678	677	676	675	674	673	672	671	670	669	668	667	666	665	664	663	662	661	660	659	658	657	656	655	654	653	652	651	650	649	648	647	646	645	644	643	642	641	640	639	638	637	636	635	634	633	632	631	630	629	628	627	626	625	624	623	622	621	620	619	618	617	616	615	614	613	612	611	610	609	608	607	606	605	604	603	602	601	600	599	598	597	596	595	594	593	592	591	590	589	588	587	586	585	584	583	582	581	580	579	578	577	576	575	574	573	572
------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----

هكذا من الاصل

NASDAQ NATIONAL MARKET

4:00 pm prices March 1.

[illegible]

4:00 pm prices March

[illegible]

The FT proposes to publish this survey to celebrate Switzerland's 700th anniversary on

FT SURVEYS

١٥٥ من الاوراق

MONDAY INTERVIEW

Survivor
confounds
the sceptics

Chandra Shekhar, India's prime minister, speaks to David Housego

With his hollow, sunken eyes, greying beard and long, sandal-footed stride, Mr Chandra Shekhar, India's prime minister, has the look of a man who has stepped out of the pages of the country's independence struggle still wearing the clothes of the freedom fighter and the prophet of socialism.

As such he seems an unlikely figure to be projecting a message of reassurance to western bankers and donor nations fearful that last week's postponement of the budget and the slide in India's foreign exchange reserves heralds a drift in the management of the economy and a rescheduling of the country's foreign debt.

Yet during his three-and-a-half months as prime minister, Mr Shekhar has won an unexpected reputation among diplomats, businessmen and politicians for his political astuteness, his openness of mind, and his quick grasp of issues.

His strongest critics have been the country's intellectuals, who have condemned what they perceive as his cynicism and his readiness to "sup with the devil", symbolised, as the Indian press saw it, by his attendance at a dinner in Delhi at which the principal guest was Mr Adnan Kashoggi, the Saudi Arabian financier and arms dealer.

In an interview with the Financial Times ahead of today's "vote on account" in the Indian parliament — the procedure that allows the government to continue to fund its spending until a budget is presented — two themes emerged strongly in Mr Shekhar's remarks.

The first was his belief in the need for budgetary austerity — notwithstanding his socialist ideals — and his readiness for some flexibility over issues such as deregulation and privatisation.

The second was his insistence that India's economic plight is not so desperate that the only option is a further borrowing from the International Monetary Fund — a point strongly disputed by many bankers and senior officials.

"I don't say that [the balance of payments situation] is not a difficult position," he declared. "It is a very difficult situation, and we have made this clear. But we think that we can tide over this crisis."

He rejected what many bankers fear is a rescheduling of India's foreign debt as inevitable. "There is no such risk

[of a rescheduling of the foreign debt] and all these misapprehensions are without any foundation," he said.

But with India's foreign exchange reserves badly depleted and serious negotiations with the IMF over fresh borrowing likely to be put back because of the postponement of the budget, Mr Shekhar declined to spell out how India would raise the foreign exchange to finance imports and debt repayments over the coming months.

(Lower oil prices would give India more room to manoeuvre, says Mr Manmohan Singh, the prime minister's chief economic adviser. For instance, a \$1 fall in the price of oil represents a \$400m saving to the balance of payments account.)

The 1991-92 budget due to have been presented to parliament last week was postponed at the instigation of Mr Rajiv Gandhi, the Congress party leader, Mr Shekhar, who has only 54 members within his own parliamentary group, depends for his survival on Mr Gandhi's Congress party, which has 211. Mr Gandhi feared that a tough budget could damage his party's chances in elections in the southern state of Tamil Nadu in May.

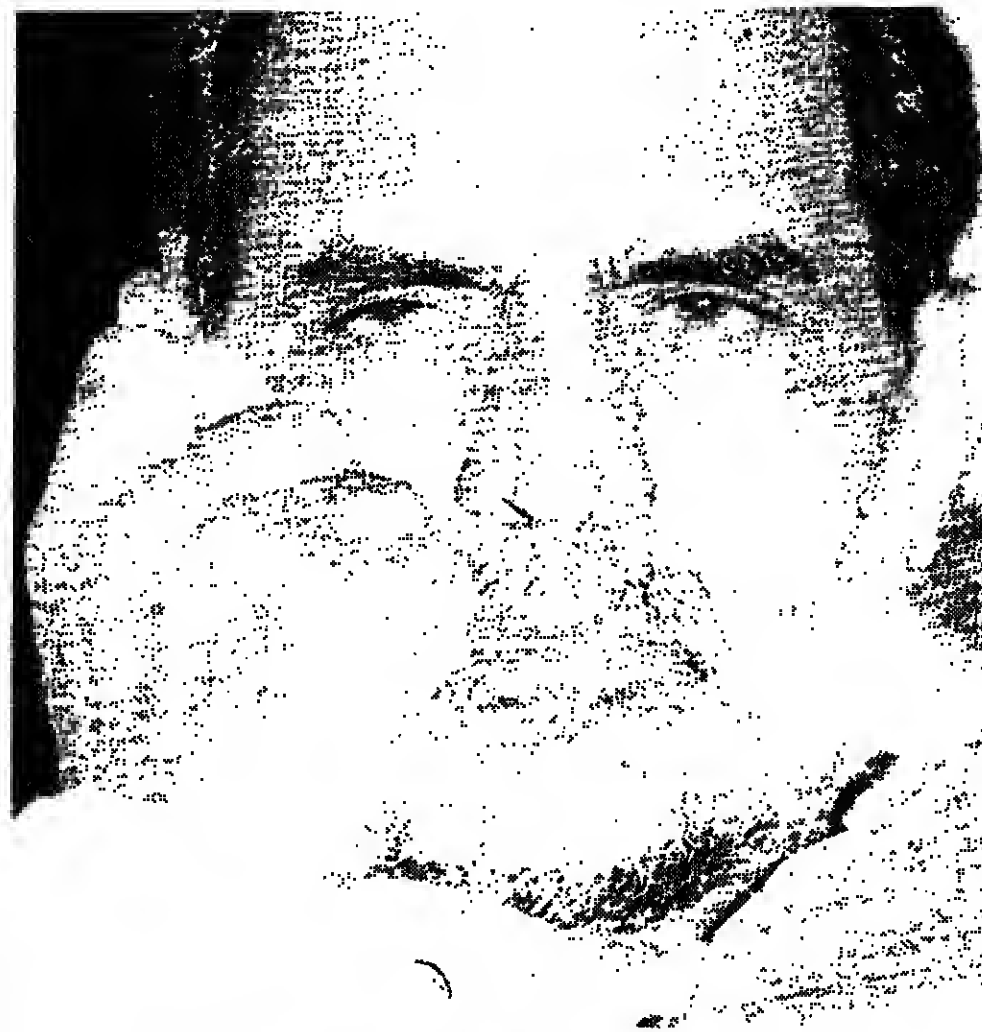
The postponement of the budget almost led to the resignation of Mr Yashwant Sinha, the finance minister, and appealed many senior officials and western diplomats. Further borrowing from the IMF, donor nations and commercial banks were dependent on the budget, incorporating a package of measures to cut the deficit by almost 2 percentage points of the gross domestic product.

The delay in the presentation of the budget has by no means been the only occasion in recent weeks in which Mr Gandhi has used his strength in parliament to force a humiliating reversal of policy on Mr Shekhar.

Mr Gandhi, under pressure from his own allies in Tamil Nadu, also forced the prime minister to dismiss the state assembly there, halt retelling by US military aircraft in India, and sack five ministers (including the foreign minister) who had been disqualified from membership of parliament by the speaker for illegally switching parties.

But Mr Shekhar rejects accusations that he has to do Mr Gandhi's bidding. "I run the government as I am prime minister," he says.

The humiliations to which



"We think that we can tide over this crisis"

he has been exposed appear to be part of a deliberate attempt by Mr Gandhi to undermine Mr Shekhar's government, which came to power last November on the back of Congress party support in parliament.

Mr Shekhar, who took over without any previous ministerial experience and amid the widespread expectation that he would be one of the worst prime ministers in Indian history, has been too successful for Mr Gandhi's liking. Many senior members of the Congress party are beginning to

think that he could make a better party leader or prime minister than Mr Gandhi himself.

In manoeuvrings in recent weeks, Mr Gandhi has tried to replace Mr Shekhar with a new coalition under his own leadership. But so far he has failed to get the necessary support in parliament. Mr Gandhi is still fearful of general elections in which the Congress party could do badly.

What has surprised most people in Delhi is the ease with which he has taken to the premiership. He is far more at home than Mr Singh or even Mr Gandhi ever were with the changing world of politicians, diplomats, businessmen, landless labourers, farmers and slum dwellers with whom an Indian prime minister comes in contact. He is probably intellectually quicker and more mature in his judgments.

He remains unenthusiastic about foreign investment but more open to asset sales by profitable public sector com-

panies as a way to partial privatisation. "That [asset sales] can be an area where a new thinking can emerge," he says.

In the months ahead, he does not rule out further import restrictions. "It will depend upon our availability of foreign exchange. But we shall not impose restrictions where it cuts down our production. We shall have to be very choosy about our imports if the foreign exchange position remains tight."

But in managing what is probably India's most difficult economic crisis since independence, Mr Shekhar would want the world to believe that pragmatism is his motto. There will be no "constraint of ideological or precommitted notions," he says. "We have to deal with the economic situation as it stands today. The economic situation has its own discipline and that cannot be wished away."

PERSONAL FILE

1927 Born in Uttar Pradesh. 1955-56 General secretary of the UP State Praja Socialist party.

1968 Joined Congress party where he was labelled a "young Turk" for his crusading politics.

1975 Arrested under the Emergency.

1977 Joined the newly-founded Janata party and became its president.

1983 Undertook a 4,260km walk across India to focus attention on poverty.

Nov 1990 Helped overturn V.P. Singh government to become prime minister himself.

A judiciary badly shaken

Public confidence in the English criminal process, it is assumed, is undermined today when the case of the Birmingham Six comes before the Court of Appeal.

The court is confidently expected to set aside the 16-year-old conviction on the Birmingham Six for the murder of 21 people in bomb explosions in two Birmingham city public houses. Given the devastating impact on public confidence, the government is likely to respond instantly by setting up a Royal Commission on criminal justice.

The Six were arrested within hours of the event on 21 November 1974; they were tried at Lancaster Crown Court (the change of venue from Birmingham was made to remove or lessen the impact of local prejudice) and convicted by a unanimous jury on 15 August 1975 after a trial lasting 45 days. In July 1976 their application for leave to appeal was turned down.

There were three strands to the prosecution case. First, the forensic evidence indicating possible presence of nitro-glycerine on the hands of two or three of the accused. This evidence was discredited in 1988, and no reliance is placed on it now.

Second, the confessions made by all but one of the accused. The prosecution last week conceded that they too could no longer form the basis of admissible evidence.

Third, an aggregate of various bits of circumstantial evidence — friendships with known IRA men, odd and unexplained behaviour before the bombings, suspicious



JUSTINIAN

remarks made at work, and so on. For what they are worth, the remain intact evidentially. The trial judge, Mr Justice Bridge (now Lord Bridge of Harwich), the second senior Law Lord told the jury that no guilty verdict could properly be returned on the circumstantial evidence alone. The best that could be said for it was that it could be used to support the confessions and the forensic evidence.

In the present circumstances — reached only last week when the Crown discarded the confessions — the Court of Appeal has now no option but to quash the convictions. But in doing so it may traverse the circumstantial evidence and indicate that a jury might in different circumstances of a trial, without the positive forensic evidence and a discrediting of some of the confession evidence, still have convicted one or more of the six accused.

If the Court of Appeal convincingly analyses the residual evidence, it may go some way towards minimising the impact of a stunning reversal of the appeal hearing three years ago by the Lord Chief Justice and two Appeal Court judges after

the case had been referred to it by the home secretary.

The frontal attack upon the Lord Chief Justice and his colleagues has always been wide of the mark. In 1987 the confessions were being vigorously upheld by the prosecution. The jury at Lancaster in 1975 — not the judge — had found them reliable. Mr Court of Appeal could therefore interpose with the jury's decision only if they were unhappy — or to use the celebrated formula employed by a previous Lord Chief Justice, they had "a lurking doubt".

Until 1986 the appeal court could interfere with a jury's verdict only if it was "unreasonable and cannot be supported having regard to the evidence". Parliament then substituted the phrase, rendering it "under all the circumstances of the case unsafe or unsatisfactory".

As a consequence of the word change, it was thought that the safeguards for an innocent person wrongly identified and wrongly convicted were thus strengthened. Argument over the change in wording has raged ever since. Many judges and lawyers have thought — and experience tends to bear them out — that the change made no difference; it merely gave legislative sanction to existing practice. Thus the inviolacy of a jury decision is the presumption upon which the court of appeal proceeds. There needs to be something to displace the jury's verdict so as to prompt the "lurking doubt".

Until the recent discrediting of the confessions in the case of the Birmingham Six, the Appeal Court judges in the 1988 hearing respectfully found no reason to upset the verdict

of the Lancaster jury 13 years earlier. Had the Court of Appeal possessed the power itself to order an investigation into the validity of the confessions it might have done so. But such a power does not exist. In the Criminal Appeal Act of 1907 such a power was given but it was dropped in the Act of 1968, merely because it had never been used in the 60 years of the operation of criminal appeals.

Public confidence (or lack of it) in the system of justice is of recent origin. Hitherto, the average citizen perceived that the guilty would be convicted and fairly punished by the criminal law. Those over whom there was a reasonable doubt would be acquitted. There was, unlike the system in Scotland, no half-way house of a not proven verdict — acquitted but with a suspicion of guilt. The average citizen was less concerned with the manner in which the criminal justice system achieved these objectives.

A more appropriate approach is now emerging which reflects the public attitude to the administration of the system of criminal justice. On this score there is a growing, discernible unease. The system, it is widely felt, is palatially failing to provide a rational process of fairness to both prosecutor and prosecuted. There is moreover official recognition of the growing disquiet about the English criminal justice system. If a Royal Commission is set up it will be the first in a decade; the last one was, appropriately, the Phillips Commission on Criminal Procedure, which preceded the Police and Criminal Evidence Act 1984.

A fiscal trade-off
that might work

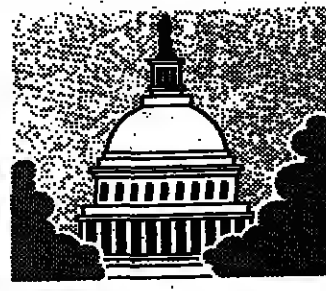
You might have thought that an expensive war in the Gulf, coming on top of a budget deficit of more than \$300bn, would have sapped US enthusiasm for lower taxes.

By no means: in the nation that staged the Boston Tea Party both political parties are still talking cautiously about tax cuts. President George Bush has again proposed lower capital gains taxes. Meanwhile, Mr George Mitchell, the Democratic majority leader in the Senate, has declared his support in principle for cuts in social security payroll taxes.

Many conservative Republicans regard cuts in capital gains taxes as a kind of miracle economic cure. The Wall Street Journal, for example, recently claimed that the recession "never would have happened" if the Democrats had supported lower capital gains taxes in the autumn of 1989. The White House rules less outlandish claims, merely arguing that lower tax rates would stimulate the economy while raising a little extra revenue — perhaps \$9.5bn over five years. Democrats dismiss both claims, arguing that the Bush plan would waste about \$11.5bn.

At present, capital gains are taxed at a top rate of 28 per cent, only just below the top rate of income tax. But the base for assessing gains is not adjusted for inflation. If inflation averages 4 per cent and an asset yields a real return of 4 per cent, an investor selling the asset after a decade would face an effective marginal tax rate of 43 per cent. If inflation were to average more than 4 per cent, the effective tax rate on gains would rise steeply. By ignoring inflation, the present tax regime may thus discourage saving and entrepreneurship.

But most economic analysis suggests the negative effects are small. After reviewing eight recent studies — including papers by the White House and the Congressional Budget Office — concluded that the net impact of a capital gains tax cut on growth was likely to be negligible. To get a significant effect, you have to assume that saving is very responsive to



MICHAEL PROWSE on America

changes in after-tax rates of return.

But most studies throw doubt on this. So what, Republicans may argue: cutting capital gains taxes will do some good and the revenue losses, even on Democratic assumptions, are tiny when set against expected receipts of some \$7,900bn over the next five years.

In truth, Senator Mitchell and other Democrats oppose capital gains tax cuts mainly because the rich would benefit disproportionately. The joint committee on taxation calculates that 83 per cent of the benefits would be received by the 4 per cent of taxpayers with taxable annual incomes of \$100,000 or more (66 per cent of the benefits would go to those on \$200,000 or more). The 32 per cent of taxpayers with incomes of less than \$75,000 would get only 12 per cent of the benefit. Mr Bush's tax cut would be worth about \$150 a year for those on about \$35,000 but more than \$15,000 for those with incomes exceeding \$200,000.

The "fairness" argument is striking but not entirely compelling: the tax system as a whole certainly ought to be more progressive but this does not imply that every single tax should be designed to soak the rich.

To be politically feasible, however, any easing of capital gains taxes would have to be balanced by fiscal reforms favouring low and middle income Americans. Cuts in social security payroll taxes appear to fit this bill perfectly.

The growing burden of social

insurance taxes has been one of the most significant fiscal trends of recent decades; their share of total revenues has risen from 11 per cent in 1950 to 37 per cent today. This makes them only slightly less important than income tax which accounts for 45 per cent of receipts.

Yet the tax is hasty and regressive: this year workers and employers will each pay a flat rate pensions tax of 6.2 per cent on wages up to a ceiling of \$53,400 and a flat rate medical tax of 1.45 per cent on wages up to \$126,000. The greater reliance on these flat rate taxes, which were raised by President Ronald Reagan in the early 1980s, is the main cause of the increasingly regressive nature of the US tax system.

Republicans stress that social security levies contributions rather than taxes on contributions logically should lead to cuts in benefits. In practice, however, the linkage is tenuous; benefits paid out today exceed the actuarial value of past contributions. There is thus a strong case for restructuring social security taxes without meddling with promised benefits.

One radical option would be to abolish the wage caps on social insurance contributions and use the revenue gained to reduce the tax rate by about 0.75 percentage points. This would cut taxes for the great bulk of workers currently earning less than \$34,400. But an individual earning \$200,000 would face an additional tax of about \$10,000 a year.

The precise details do not matter. The important point is that the present tax regimes for both capital gains and social insurance are poorly designed. Illusory capital gains should not be taxed; social insurance levies should be more progressive.

Democrats and Republicans ought to be able to agree a mutually acceptable deal in which high earners shoulder more of the burden of social insurance taxes in return for effective indexation of capital gains taxes. But what neither side can sensibly offer is lower tax rates for everybody.

If your business is
worth doing, it's
worth doing well.

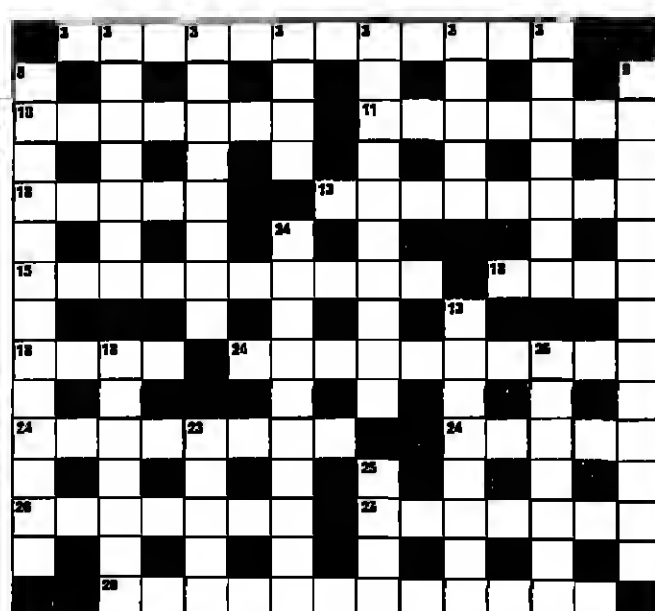
Keep your business in shape with Trade Indemnity. Obtain quality credit assessments backed by insurance for your sales from the UK leader in trade credit protection. Call our UK Market Manager today, or contact your broker.

TRADE INDEMNITY PLC
071-739 4311

JOTTER PAD

CROSSWORD

No.7,484 Set by QUARK



- ACROSS
- 1 Lady with a dialect unexpectedly announced decision to stop (6,2,1,3)
 - 10 Take charge before joining the party (7)
 - 11 It will put one in the shade (7)
 - 12 Prize for a hospital unit (5)
 - 13 Site of battle has advantage being by a slope (5)
 - 15 More than adequate, on balance (10)
 - 16 Putting Greek into Old English could be frightening (4)
 - 18 Detect agent from the east (4)
 - 20 Trouble or defeat in the union (10)
 - 22 Doc finally sent in to settle and give treatment (8)
 - 24 Stone thrown in assault (5)
 - 26 Harmful setback for doctor in racket (7)
 - 27 Crack team one short (a besetting sin) (7)
 - 28 Given to charity? (12)
- DOWN
- 2 Having to declare one's years is mean (7)
 - 3 How the ground rules were set (4,4)
 - 4 Such performance is up and down (6)
 - 5 It turns on suitable action below (5,5)
 - 6 Part of model verbalism to look into thoroughly (5)
 - 7 Sounds typical of certain pets (7)
 - 8 Talk to Don in mess — endlessly in trouble: pull no punches (5,4,4)
 - 9 Request for continuing relation? I don't believe it! (4,2,7)
 - 14 Faces delightful surprise, they say, in a minor way (4,6)
 - 17 Destroyer — boat sure in the wars (8)
 - 18 Course not recommended for the 15 (10)
 - 21 Fashionable church feature to take in (7)
 - 23 The most essential part about the bishop's task (5)
 - 25 Account for man's pain (4)
- The solution to last Saturday's prize puzzle will be published with names of winners on Saturday March 16.

BASE LENDING RATES

AGN Bank	13%	Co-operative Bank	13%	Nat. Bk. of Kuwait	13%
Adams & Company	13%	Credit & Co.	13%	NatWest Bank	13%
Alfred Trust Bank	13%	Cyprus Popular Bk.	13%	Northern Bank Ltd	13%
Alib Bank	13%	Dunbar Bank PLC	13%	Paragon Bank Ltd	13%
Bank of America	13%	First National Bank PLC	13%	Prudential Bank Ltd	13%
Bank of Australia	13%	First National Bank PLC	13%	Standard Bank Ltd	13%
Bank of Canada	13%	First National Bank PLC	13%	Standard Bank Ltd	13%
Bank of China	13%	First National Bank PLC	13%	Standard Bank Ltd	13%
Bank of Cyprus	13%	First National Bank PLC	13%	Standard Bank Ltd	13%
Bank of India	13%	First National Bank PLC	13%	Standard Bank Ltd	13%
Bank of Japan	13%	First National Bank PLC	13%	Standard Bank Ltd	13%
Bank of Korea	13%	First National Bank PLC	13%	Standard Bank Ltd	13%
Bank of London	13%	First National Bank PLC	13%	Standard Bank Ltd	13%
Bank of Mexico	13%	First National Bank PLC	13%	Standard Bank Ltd	13%
Bank of New York	13%	First National Bank PLC	13%	Standard Bank Ltd	13%
Bank of Paris	13%	First National Bank PLC	13%	Standard Bank Ltd	13%
Bank of Portugal	13%	First National Bank PLC	13%	Standard Bank Ltd	13%
Bank of Rome	13%	First National Bank PLC	13%	Standard Bank Ltd	13%
Bank of Spain	13%	First National Bank PLC	13%	Standard Bank Ltd	13%
Bank of Sweden	13%	First National Bank PLC	13%	Standard Bank Ltd	13%
Bank of Switzerland	13%	First National Bank PLC	13%	Standard Bank Ltd	13%
Bank of Taiwan	13%	First National Bank PLC	13%	Standard Bank Ltd	13%
Bank of Thailand	13%	First National Bank PLC	13%	Standard Bank Ltd	13%
Bank of Tokyo	13%	First National Bank PLC	13%	Standard Bank Ltd	13%
Bank of Union	13%	First National Bank PLC	13%	Standard Bank Ltd	13%
Bank of Vietnam	13%	First National Bank PLC	13%	Standard Bank Ltd	13%
Bank of Yugoslavia	13%	First National Bank PLC	13%	Standard Bank Ltd	13%
Bank of Zambia	13%	First National Bank PLC	13%	Standard Bank Ltd	13%
Bank of Zimbabwe	13%	First National Bank PLC	13%	Standard Bank Ltd	13%

NEW BULL MARKET IN STOCKS? CALL FOR OUR CURRENT VIEWS

TELEPHONE: 071-828 7233
Mar. 23/90/2400 +4
Jun. 24/27/2437 +4
5pm Prices. Change from previous 9pm close
HOW WELL DID YOU JUDGE THE MARKET?

WORLD MARKETS IN REAL TIME! \$310 per month (+VAT and Exchange Fees)
CALL SATQUOTE: 071-233 1100